July 18 1987

EUROPE'S BUSINESS NEWSPAPER Monday July 20 1987

US insurers: living dangerously again, Page 16

D 8523 A

No. 30,289

US plans for world farm reform property

World News

criticised

The latest US proposals for the reform of world agriculture go beyond the scope of what has already been agreed in the General Agreement on Tariffs and Trade (Gatt), and the European Community will never agree to a total elimination of subsidies on farm exports, Frans Andries-sen, EC Farm Commissioner, said. Page 18

Italian flood toll

At least 14 people died in north-ern Italy in floods and land-slides following torrential rains. Worst hit was the village of Tartano near the Swiss bor-

Gulf mines cleared

The Knwait navy began clearing mines outside its oil port before US warships start shepherding in reflagged Kuwaiti tankers within the next week.

Priest arrested

Soldiers in the Philippines ar-rested an Italian Catholic priest, Father Eligio Bianchi, at a convent in Mindanao on suspicion of helping communist guer-

Ministers sacked

Two Soviet government ministers with responsibility for improving agriculture and industry - Sergel Afanasyev and Leonid Khitrun - were removed from their posts. No reason was given

Martiai law ends:

Same

Martial law ended in the four remaining south-eastern prov-inces of Turkey where it was still in force after running continuously for 8½ years. Page 2

Political squabble Israel's Defence Minister, Yitzhak Rabin, sent in troops to prevent buildozers from starting work on a new Jewish settlement ordered by Industry Minister, Ariel Sharon, highlighting Government divisions.

Samey backed

A majority of delegates to a special convention of the Brazilian Democratic Movement party looked ready to back President

Nailb in Moscow:

Afghan leader Najib arrived in Moscow on a previously unan-nounced visit believed proba-bly linked to his Soviet backed Government's efforts to end the war in Afghanistan.

Rocket attack

Rebelssfired rockets into a cinema hall in the central Afghan town of Bamiyan, killing six people and wounding another 20, Kabul Radio reported.

China warns Japan 🔻

A member of China's polithuro Hu Qiaoma accused Japan of hostility towards Peking and warned it would pay a heavy price if it rejected China's over-tures for good relations.

Hungarian price rise Hungary announced price rises of more than 30 per cent in a wide range of consumer prod-ucts, including bread, flour and tobacco, as well as heating oil, electricity and petrol.

Quisling bomb blast

Norwegian police arrested a man who set off a bomb at the grave of the infamous Nazi collaborator Vidkunn Quisling, who seized power after Hitler's army invaded Norway in 1940.

Faldo wins Open

Nick Faldo of Britain won the British Open golf championship at Muirfield by one stroke from the young American Paul Azingher. Faldo scored a final round of par 71 for a total of 279.

Convict flies out

A French convict was airlifted to freedom from prison in Nice by an armed accomplice in a hijacked helicopter.

Business Summary

Japanese to curb speculation

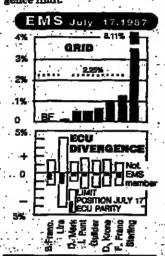
intends to tighten surveillance of bank lending for property transactions, in an attempt to curb the rampant speculation which has rapidly forced up land prices in the country's urban areas.

The ministry will open public hearings early this week on the question of the banks' role in property lending. It is also considering taking steps to increase the frequency with which banks report to the authorities on their loans for land transactions.

EUROPEAN Monetary System: Most currencies showed a mod-est improvement last week in relation to their fixed central

The dollar's solid performance, notably against the D-Mark, came in spite of disappointing US trade figures and allowed the tradionally weaker mem-bers of the system to appreci-

The French franc remained the most improved currency, fol-lowed by the Danish krone. The Belgian franc remained the weakest member but continued to trade well within its diver



straints on European Monetary System exchange rates. The upper grid, based on the weakest curren cy in the system, defines the cross rates from which no currency (ex-cept the lim) may more more than each currency's divergence from its "central rate" against the Euro-pean Currency Unit (ECU), itself

BANKAMERICA, parent of the troubled US bank formally requested some Japanese insur-ance companies to purchase \$100m issue of preferred stock.

FLETCHER Challenge, New Zealand diversified industrial

group, suffered a setback in its bid to buy 35 per cent of New Zealand Forest Products. Page

TEXAS Instruments, large US semiconductor manufacturer, reported second quarter net profits of \$61.9m. Page 26 COMSAT, leading :US operator

of space-based telecommunica tions and broadcasting links, re-ported second quarter after-tax

NOVEL Enterprises, leading Hong Kong textile group, posted net profit of HK\$ 125.9m for the year to March. Page 20

NEW YORK TIMES approved spending some \$400m on printing plant in New Jersey. Page 29 ROYAL Trustee of Canada re-

ported second quarter earnings of C\$51m. Page 28 COCA-COLA, world's largest soft drinks group, is to repur-chase up to 10 per cent of its

three years. Page 20 UNITED Overseas Bank, Singapore's smallest domestic bank, gained support for takeover of Industrial and Commercial Bank from Singapore authori-ties. Page 13

OHBAYASHI, Japanese construction and property group, reported 17.6 per cent decline in net earnings to Y6.14bn

Ministers gather to back UN call for Gulf ceasefire

THE UN Security Council is today due to issue a formal call for an end to the Iran-Iraq war amid continuing fears of an es-calation of the conflict and a deepening crisis between Iran and two of the Council's permanent members, France and

Mr George Shultz, the US Sec-retary of State, Sir Geoffrey Howe from Britain and Mr Jean-Bernard Raimond from Jean-Bernard Raimond from France are among a number of foreign ministers expected to be in New York to give their backing to a resolution calling for an immediate ceasefire and the withdrawal of troops to the pre-war Iran-Iraq border. However, Iran reiterated at the weekend that it would not accept the resolution, saying it would hamper efforts to mediate in the war by Mr Javier Perez de Cuellar, the UN Secretary-General and calling on the Council instead to condemn Iraq.

Meanwhile, a row continued between France and Iran over the fate of their diplomats fol-lowing their break in relations last Friday, and fresh tensions surfaced between Britain and Iran following an assassination attempt on an Iranian opposi-tion leader in London on Satur-

French and Iranian diplomats remained under blockade in Tehran and Paris last night after both countries strengthened the gnard around each other's embassies, with CRS riot police taking up positions around the

The French Foreign Ministry has officially informed Iran that it wants arrangements for the departure of the two groups of diplomats to be completed by Wednesday, five days after the breaking off of relations.

The Wednesday deadline has implicitly been rejected by Tehran radio and French officials are not confident of reaching a solution by then.

The two countries have reached stalemate over the sta-tus of Mr Wahid Gordji, the Iranian official who has taken ref-uge in his country's Paris embassy and whose refusal to appear for questioning by the French police sparked off the

France refuses to let Mr Gordji, who does not have diplomatic status, leave the country without first answering questions from Mr Gilles Boulouque, the judge investigating last Septem-ber's wave of terrorist bomb-

judge investigating last September's wave of terrorist bombings.

In return, the Iranians have accused Mr Paul Torri, France's First Secretary in Tehran, of crimes ranging from espionage to drug-running. According to Tehran radio, the Iranian Interior Ministry broadened the spying charges on Saturday to a number of other members of the French embassy.

In Brussels today, Mr Bernard Bosson, Minister for European following Saturday's car bomb explosion which seriously injured Mr Amirhussein Amirparviz, a leading opponent of the National Movement for Iranian Resistance, was recovering in St Stephens Hospital, London.

In the Gulf itself, the US plan to protect 11 Kuwaiti oil tankers by placing them under the American flag is set to proceed this week.

Westinghouse sued over

Brazilian nuclear plant

FURNAS CENTRAIS ELETRICAS, a subsidiary of Brazil's year life originally projected that cowned electricy utility, because of defects in materials and construction, a Furnas ti-million dollar legal action against Westinghouse Electric

Talks have been continuing few months. The Chernobyl di-

against Westinghouse Electric Corporation, the US engineering and electrical contractor, for losses and damages in curred at its troubled nuclear

equipment or to offer acceptable commercial terms for a deal.

"They have adopted an intransigent attitude. It has got to the point where it was no longer possible to negotiate further," Mr Penna told the business

lege that steam generators and nancial and operating problems ment announced the indefinite related equipment supplied to since its inauguration in 1983, postponement of further work.

for losses and damages in-curred at its troubled nuclear plant, Angra L

Reavillan company

2 year in an attempt to resolve the dispute. But, according to the Brazilians, Westinghouse has refused to guarante seems

Iranian mission in Paris and Iranian revolutionary guards replacing regular police outside the French embassy in Tehran.

The Franck Foundation Windows and September 1 of Ministers on France's breach with Iran. France will not, however, ask its EC partners to take any specific and the second sec cific measures to support it, re-membering, perhaps, the hesi-tation and reluctance which greeted the UK last year when it asked the EC for sanctions against Syria.
Italy has agreed to take over

the representation of French interests in Iran, while the Ira-nian Government is reported to have asked Pakistan to act for it in Paris.

The French Government is also understood to have taken measures to protect vulnerable targets, including French em-bassies in other Islamic countries, the 500-strong French con-tingent in the United Nations peacekeeping force in Lebanon, and French shipping in the

In London, the Governmen came under pressure yesterday to impose stricter controls on Iranian supporters of Ayatollah Ruhollah Khomeini in Britain following Saturday's car bomb

edly small leakage of radioac-tivity from the reactor have ad-ded political controversy to the

Two further reactors - Angra 2

and 3 - are also under construc

tion. These contracts were won by Kraftwerk Union, the West German civil engineering

German civil engineering com-pany, amid widespread criti-cism of the Westinghouse unit.

newspaper Gazeta Mercantil on Friday.

The Angra-1 reactor, Brazil's only functioning nuclear power station, has been dogged with fi-

Anibal Cavaco Silva: strong

PSD heads for historic victory in

THE RULING Portuguese So

the high-pressure, strongly-personalised campaign of Prof Cavaco Silva, who energetical-ly sold his centre right party's image with the message that it is time for Portugal to have

could race forward as rapidly and ambitiously as the Cava-co-fuelled bandwagon.

Portugal

tial Democrats, whose minority government was toppled by a left-wing opposition censure motion in April, seemed headed for an overall majority after the polls closed in yesterday's general election.

Early projections of between 45 and 47 percent of the vote for Prof Anihal Cavaco Silva's PSD — with a minimum of 43.5 per cent needed for a working majority of 126 of Parliament's 250 seats - indicated that the long deadlock of coalition or misority governments had been broken and that for the fist time this century, a demo-eratically-elected party will be able to serve out its four year mandate wihout fear of being toppled prematurely.

The result was a triumph for

majority rule, with a chance to make long-delayed economic and labour reforms, and to rise more rapidly to standards of living closer resembling those of Portugal's EC partners.

of Portugal's EC partners.
Scores of young voters appear to have responded to the hard-sell Cavaco message, eschewing the moderate Left which also wants anoderateation and is committed to EC membership, but was unable to persuade enough of the electorate this time round that it could rose forward as remidly.

yesterday to its majority from just under 30 per cent of the vote in 1985, the Socialist PS, Jed by Dr Vitor Constancio was seen in the first projections to have taken about 23 per cent of the vote - better than its 1985 results - and to

Thatcher to push Moscow on arms talks

returned yesterday from her stopover in Jamaica after talks in Washington with President Ronald Reagan, is to send a message to Mr Mikhail Gorbach-ev, the Soviet leader, in an attempt to inject some momentum into the nuclear arms talks in

into the nuclear arms talks in Geneva.

UK Government officials were, however, playing down suggestions that the Mrs Thatcher was proposing 3 new initiative in the talks or that she was passing on a message from President Reagan, acting as a broker between him and Mr Gorbachev.

The US has accused the Sovi-

The US has accused the Soviet Union of dragging its feet over the negotiations.

But her approach to the Soviet leader is bound to reflect the discussions she had with Mr Reagan on arms control, one of the main reasons for her visit. She is also in a position to exploit her unique relationships with both Mr Gorbachev, consolidat-ed during her visit to Moscow in April, and President Reagan. Mrs Thatcher said she would be in touch with Mr Gorbachev

because the question was fre-quently raised as to whether the Soviet Union was dragging its feet on arms control negotiations.
She did not think that it was,

She did not think that it was, but added: I think that message should be sent to Mr Gorbachev so that the negotiations, if he wants an agreement - and I be-lieve he does - can perhaps get down to the details and be com-

pieted by the end of the year."
Progress in the talks between
the US and the Soviet Union has
been delayed because of differences over the 'double-zero so-lution,' involving the elimina-tion from Europe, and perhaps President Reagan.

the world, of medium and short-er-range nuclear missiles. Genscher, the West German Foreign Minister, appealed to the US and Soviet Union to

the US and Soviet Union to reach an accord this year to scrap medium-range nuclear missiles in Europe and ban chemical weapons worldwide.

Patrick Cockburn in Moscow adds: Soviet officials have said in recent months that they are disappointed by progress at the nuclear arms talks in Geneva and there will be no summit meeting between Mr Gorbachev and President Reagan unless

Soviet concern centres on the future of 72 Pershing 1A nuclear missiles. While the missile themselves are under West German control, the nuclear warheads are controlled by the Americans. Moscow says reten-tion of these would breach any agreement on the abolition of medium and short range missiles in Europe.

Other Soviet worries include the US plans to convert Pershing 2 missiles into a shorter range weapon and to station cruise missiles on board US submarines.

Moscow appears to feel that President Reagan wants a sum-mit with Mr Gorbachev in Wash-ington this year much more than he wants nuclear arms control. Mr Gorbachev has said that Moscow had made enough concessions in reducing its nuclear arsenal and wants to see an American response.

It is not clear to what extent Britain can play a role in breaking the deadlock. In the past, the Kremlin has seen advan-tages in talks with Mrs Thatcher

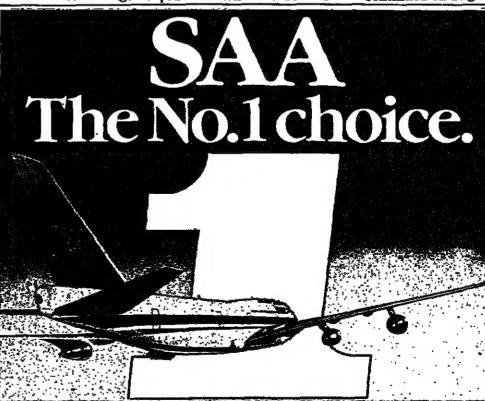
Vatican and Craxi in bitter exchanges

THE VATICAN was locked yesterday in a bitter war of words which also saw mounting controversy over the decision on with Mr Bettino Craxi, the former Italian Prime Minister and Socialist Party leader, who has attacked the Catholic Church Marcinkus, the Vatican bank for interfering in last month's chief, with fraud in the 1882 colgeneral election campaign by taking the side of the Christian Democrats. The Vatican accused Mr Craxi of "intimidation" and defiantly defended its right to pronounce on Italian politics.

The exchange of verbal violence between the Holy See and Continued on Page 18 | Mr Craxi came in a weekend

lapse of Banco Ambrosiano.
The decision left some lead-

ing businessmen in Milan muttering their disgust in private and even led to the tabling by left-wing MPs of a parliamentary motion which demanded the immediate renegotiation of the Continued on Page 18



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India's political crisis deepens as Defence Minister resigns

BY K.K. SHARMA IN NEW DELHI

plant, Angra I.

The Brazilian company claims that persistent problems at the Westinghouse-designed

eactor, located in Rio de Janei-

ro state, are causing lost earnings of some \$6m a month.

The action, registered in the
Federal Tribunal of the District
of New York, intends to seek

cording to Mr Camilo Penns, president of Furnas. Technicians and lawyers al-lege that steam generators and

tens of millions of dollars in newspa damages and compensation, ac-Friday.

THE POLITICAL crisis in New Delhi over allegations of bribes and payoffs on defence con-tracts deepened over the week-end with the resignation of Mr Arun Singh, the Defence Minis-

Mr Rajiv Gandhithe Prime minister, also expelled his main rival, Mr V.P. Singh, from the ruling Congress-1 party. Mr Singh resigned from the cabinet Singh resigned from the cabinet last April without giving a resson, but it is widely believed that he had been dissatisfied with the handling of negotiations with the Swedish company, Bofors, over the naming of Indians who had been bribed or received payoff.

received payoffs.

The country has been in turmeil for more than four months over charges that Bofors had paid large bribes to obtain a \$1.4m contract for the supply of heavy howitzers for the Indian army after an inquiry was or-dered by Mr V.P. Singh last March when he was Defence

Opposition members and some members of Mr Gandhi's ruling Congress-I party have alleged that the bribes and payoffs were made to people close to the Prime Minister. Some charges have directly involved Mr Gandhi and there has been pressure on him either to take pressure on him either to take action against the guilty or re-

contract and at least one other major defence deal for the pur-chase of two submarines from West Germany has seriously tarnished Mr Gandhi's image. Last week, Mr Gandhi ex-pelled three former ministers from Congress-I on suspicion, it is widely believed, that they were trying to remove him from

The charges were first made by Swedish radio and then admitted by Bofors, which revealed to its government that some \$50m had been paid into Swiss bank accounts.

Opposition members and by expelled him Then last Friday Mr Gandhi

accepted the resignation from parliament of the film star and childhood friend, Mr Amitabh Bachchan. Charges of holding foreign exchange abroad have been made against Mr Bachchan and his younger brother, Mr Ajitabh Bachchan, and yesterday Mr

defeats in recent state elec-

Gandhi gave into pressure and ordered an inquiry into charges against the latter. With the resignation of Mr Arun Singh from the Defence Ministry and the expulsion of Mr V.P. Singh from Congress-I. Mr Gandhi's troubles have in creased at a time when his vote-catching abilities are in doubt because of a number of

office.
This was followed by an offer

South Korea: democracy remains just Justinian: Spycatcher and secrets 8 Editorial comment: unmiraculous West Germany; a distortion of aid policy . 16

Britain's new fraudbusters: the cautious tradition prevails 18

Inti. Capital Markets

Companies .. Companies. Men and Matters World Guide Construction Stock markets - Bourses . 28.29 24-27 Unit Trusts Currencies _ Editorial comment



THE MONDAY PAGE INTERVIEW

Andrew Fisher talks to Franz Steinkuehler, West German metalworkers' union chief

Australia and New Zealand: when the left has a right to the centre

Lex: the pitfalls of international in-Malaysia: survey

PRI credibility under attack after Mexico state election

MEXICO'S OPPOSITION, both yet there is little doubt that left and right, has accused abstention was the hallmark of the ruling Institutional Revoluthe election — electoral fraud left and right, has accused the ruling Institutional Revolu-tionary Party (PRI) of mani-

oil monopoly, won the election on July 5.

The argument is whether he got the support of a third of all eligible voters—as the Government-dominated electoral commission says—a fifth as the socialists claim, or worse

Government - dominated electoral commission says—a fifth as the socialists claim, or worse still, only one out of 10 possible votes as the right-wing National Action Party (PAN) insists.

The electoral commission claims a turn-out of 53 per cent, while the opposition says between 20 and 30 per cent of those eligible to vote did so.

The opposition has so far those eligible to vote did so.

The opposition has so far provided little more than aneodotal proof to back its claims

charges are coutine in Mexico. the riting instatutional revolutionary Party (PRI) of manipulating recent election results in the state of Mexico, essentially to cover up the huge rate of abstention.

Nobody is disputing that the PRI candidate for Governor, Mr Mario Ramon Beteta, the former head of Pemex, the state oil monopoly, won the election on July 5.

The argument is whether he got the support of a third of all eligible voters — as the But the context in which the argument over clean elections

> The state adjoins Mexico City and is in many respects a microcosm of the country.

Because of its high visibility the PRI-government assigned Mr Beteta a huge if undeclared budget to get the vote out. But voters once more showed disinterest in a contest the out-

achievement, even while it presents it with its greatest challenge.
On the rare occasions when Mexicans' sympathies have been engaged in elections it has been THERE is no argument that the PRI candidate for Governor, Mr Mario

Ramon Beteta, won the Mexico state election. But opposition leaders do challenge the extent of his support in one of the few major contests before the presidential poll

the presidentia

come of which was a foregone conclusion. The PRI has never allowed itself to lose a signifi-cant election and has not once ceded a state government.

Its credibility has been eroded, both throughout society and now by dissidents inside the party, by its economic failures, corruption, and its unwillingness to surrender even a small portion of its power monopoly to a society whose growing sophistication is the regime's single most important

because the opposition was admit it has in the past done perceived as sufficiently powering the south, where outside ful to challenge the PRI pockets of left-wing influenced monopoly.

This was the case in governor-ship elections in the northern states of Sonora and Nuevo Leon in 1985 and Chihuahua last year, when strong chal-lenges from the PAN were dis-sipated by ballot rigging instansipated by ballot-rigging, instan-ces of which were witnessed and documented by journalists covering these bitterly-fought

claiming the Government, in addition, cheated it out of second place, in a state where the PAN has shown strength

Whether or not the socialists'

claim is true, nearly all analysts of Mexican politics accept that PRI would much prefer the right-wing PAN as its main outside challenger over the next year. The PAN is a programmatically weak conduit for middlenoises to create the impres

The traditionally fractious and ineffectual left, on the other hand, has since its reunification shown signs that it intends to against the PRL

This year, for the first time since the 1982 financial collapse in urban areas. This was the first electoral outing for the left has indicated that it may left since it started a remission process in the spring, and it fielded a well-known for instance, a successful unit of grow.

Mr Cardenas' candidacy will not prosper, but it could gather spoiling power if the clientele of the left as a whole is seen to grow. and subsequent recession, the

soap-opera actor who fought a versity strike and stirring up vigourous campaign which the labour movement, still drew substantial crowds. versity strike and stirring up
the labour movement, still
quiescent despite the beating it
has taken from the crisis.
The independent left is working the same side of the street
as the ruling party's left-wing
nationalist dissidents, led by
Mr Cuahtemoc Cardenas and
his so-called Democratic
Correct.

> Mr Cardenas has become a national figure this year largely by dint of two botched attempts by the PRI to expel him. On July 3 he openly challenged President Miguel de challenged President Miguel de la Madrid's right to handpick his successor—the traditional method by which the regime perpetuates itself every six years—and put forward his own candidacy, saying an elected PRI Congress should choose who to field as its next President.

out for a thumping good melon

Chinese look

in P

EACH night this summer, millions of Chinese are gather-ing around television sets for a report that serves as basic a function as the weather forecast . . . the water melon

wrap-up.

It is high-season for water melons, and the streets of Peking, the Chinese capital, are lined with water melon men thumping meions to prove to passers-by, who will consume nearly one melon a day and sometimes much more, that they are of the best quality.

The Peking municipal sovern-

The Peking municipal government estimates that the city's 9m population will eat 250 mkg of water melons during the summer.

Families watch the television report in the eager way that a stockholder scours the share lists of a financial newspaper in the West.

Train robbed

Chinese work units have begun to enter into the spirit of the season by providing workers with a "water meion allowance." If a work unit does not have the connections to obtain good meions on the cheap, it will give staff a cash subsidy.

One Peking newspaper sent its trucks deep into the country-side to provide workers with 25 water melons each, although the melons were sold by the farmers on the condition that the newspaper's staff tion that the newspaper's staff collected the seeds and returned them to the farm.

The big news this season has been the "great train rob-bery," and the fate of Lao Guixing and Zhang Minghus, the masterminds of the water melon heist.

Several weeks ago, Lao and Zhang led 160 fruit vendors in an assault on a fully-laden train at Peking's Yongding-

The gang members, some of whom rode to the scene on pedicabs, stole 25 tonnes of water meions. But, a few days later. Lao and Zhang were caught, paraded on television with their heads shaved, and given life sentences for their crimes The tences for their crimes. The water melon season has gradually become more of an event since China launched its economic seforms in late 1978, and allowed farmers to control grane. control crops.

激化

Sec.

Local farmers say bad weather has reduced the crop slightly this year, and prices are certain to rise from the 80 US cents that it takes to buy a quality melon

One melon man Xiao Liu, who sells from the back of a bicycle trailer in the east of the city, claims to earn about \$700 a month, which is more than twice the average annual urban wage in China. He explained the complex art of picking a good melon: when thumped, the ideal thick-skinned model will give off a dull thud and not too

many vibrations. Xiao Liu goes in for the hard sell. Showing the flair that China now encourages, he has painted on his melons the characters for "extra special quality." He also showed his skills with a knife in what Chinese call

"killing a melon." Garlic crop

While Xiao Liu has done well out of economic reform, a group of garlic farmers from Cangehan, in Shandong pro-vince on the north coast, recently showed their dis-pleasure with the way local officials were managing the reforms by storming the local government building armed with garlic.

The garlic crop in the region has been too successful and, according to the official China Legal News, the problem has been exacerbated by sloppy distribution by local officials, with the result that sarlic prices have plunged.

An angry farmer and his wife rode to the government building in a cart full of garlic and told officials that they came bearing gifts.

The couple then began throwing garlic around the offices, and were soon joined by other irate farmers in what the Chinese press has dubbed "the Cangshan garlic incident."

Soviet output grows 3.5% in first half

oil and gas, the mainstays of the country's foreign trade, exceeded targets. However, engineering industries have been slow to respond to increased investment.

Industrial output grew by 3.5 per cent in the first six months of the year compared with the same period in 1988, according to the central statistics directorate. The figure for the second quarter of the year is 4.4 per cent, showing a other energy industries but recovery from a poor first coal has only improved perform-quarter affected by bad weather ance since 1984. and newly-introduced quality

At the same time, the removal yesterday of two ministers in charge of imporministers in charge of important sectors of the engineering
industry underlines the
kremlin's need to maintain
growth in the economy by
traditional centrally-administered methods as it embarks on
radical economic reform.

Mr Leonid Khitrun, Minister
of Machine Building for Livetrock Expression and Fodder was
tinued to rise sharply.

SOVIET industry grew strongly economic figures published yes-in the first half of the year as terday are in the crucial energy terday are in the crucial energy industries. Oil and gas con-centrate, of which the Soviet union is the world's largest pro-ducer, was 1 per cent above target at 309m tonnes and output is evidently responding to

> Gas production at 359bn cubic metres and coal output of 383m tonnes are both 2 per cent above target. Gas has tra-ditionally done better than the other energy industries but

> Electricity output for the first half of the year was on target despite a slowdown in the commissioning of nuclear reactors following the Cherno-

quality of out these sectors of the economy, the Soviet leader said the Kremlin was worried by the performance of the Ministry of Heavy and Transport Machine Building. Mr Sergei Afanasyev, the ministry's head, was also removed.

The best results in the summary of the best results in the said the said the performance of the Ministry of the introduction of a quality of control organisation, called Gospring of the measures to end the apartheid regime before rebuilding a democratic society."

Mr Jay Naidoo, reconfirmed as general secretary by the control organisation, called Gospring of the introduction of a quality of control organisation, called Gospring of the introduction of a quality of control organisation, called Gospring of the introduction of a quality of control organisation, called Gospring of the introduction of a quality of control organisation, called Gospring of the introduction of a quality of control organisation, called Gospring of the introduction of a quality of control organisation of a quality of control organisation of a quality of control organisation of a quality of control organisation.

The best results in the control organisation of the dissinvent meating measures to end the democratic society."

Mr Jay Naidoo, reconfirmed as general secretary by the control organisation, called Gospring of the control organisation organisation.

Withdrawal of Turkish martial law completed

BY DAYID BARCHARD IN ANKARA

MARTIAL law ended yesterday in the four south-eastern

in the main ones for more than

a year.

The government is believed to be eager to demonstrate to withdrawn from politics.

MARTIAL law ended yesterday Security in the provinces con-in the four south-eastern cerned (Diyarbakir, Mardin, Turkish provinces where it was Siirt and Hakkari) seems, how-

Still in force.

It had run continuously for Sty years in the south-east. On pro-government villagers Turkey lifted martial law by stages in all its other provinces and it has not been in force tial law coincided with a raid on the village of Information of Information and Information of In on the village of Isikveren, near Uludere in Hakkari, in which

three villagers were killed. Meanwhile, the new civilian western Europe, especially to regional governor who will the European Community which co-ordinate anti-guerrilla operations in eight provinces, Mr that the military has completely Hayri Kozakcioglu, started work

Canadian NDP poll test

CANADIAN voters in three districts, including the most federal districts turn out today important, Hamilton Mountain, in a major test of whether the surging New Democratic Party by Mr Ed Broadbent can translate its popularity in the Commons compared with 40 for poils into more seats in Ottawa. the Liberals and 208 for the The NDP, capitalising on disappointment with Prime Miniappointment with Prime Minister Brian Mulroney's ruling poli was given 41 per cent of Progressive Conservatives and the decided vote across Canada,

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near Toronto.

If it won all three, it would have \$3 seats in the House of

the spotty performance of the up several points to a new high.

Liberal opposition under Mr while the Liberals slipped to

John Turner, is given a good

chance of winning two of the 23 per cent.

S African black unions give backing to sanctions

THE CONGRESS of South African Trade Unions, South Africa's biggest and most important black trade union federation, has voted in favour of compulsory and mandatory sanctions against South Africa and disinvestment by the re-maining foreign companies. maining foreign companies.

Nearly 1,500 delegates representing 712,000 workers in 13 affiliated unions also voted to adopt the 1955 Freedom Charter, which calls for nationalisation of mineral wealth, the banks and monopoly industries, as well as redistribution of land, as their ideological beacon.

The media were barred from

The media were barred from the two days of debate but a press conference chaired by re-elected top officials on Satur-day confirmed that delegates had rejected government ad-monitions to confine themselves to shop-floor issues and had adopted radical motions focused on the rapid overthrow

of the "racist apartheid regime."
Shrugging off questions about the likely effect of the disin-vestment motion on employ-

Congress had recognised that until now distributions "smounts to nothing more than corporate camounlage which often allows these companies to increase their support for the regime," he said.

In future the unions would demand to be informed and consulted about the manner and timing of disinvestment and would seek co-operation from foreign unions to put pressure on disinvesting companies to ensure that their withdrawal ensured that "the social wealth remains the property of South Africa."

Senior officials appeared to Senior officials appeared to reject efforts such as that of Ford Motor Corporation of the US. Ford is seeking an agreed formula which would entail transferring to the motor workers' union a minority of its shares in the Samancor car company, jointly owned with Anglo American Corporation. Cosatu appears to have re-jected solutions which do not give workers control. Mr Naidoo said: "You can't be black and oppressed and at the same time on the board of directors."

He also rejected the idea of equity participation for black

Cosatu's determination to increase its influence in the public sector has placed it on a collision course with a government which up to now has banned strikes in public services or strategic sectors. This is now being reviewed by a commission headed by Prof Nic Wiehahn.

As Mr Reagan was making his appeal, eight prospective Democratic candidates for President were signalling at a party convention in Cleveland, Ohio, that they intend to try and make the Iran/Contra affair a campaign

Armed forces in the Philippines arrest Italian priest on charge of aiding rebels

THE Philippine armed forces have arrested an Italian missionary suspecied of helping communist re-bels and expressed irritation at pri-ests with guerrilla links, Reuter re-

There are a lot of priests who are supporting the NPA (New Peo-pie's Army) and even fighting with them," said Brigadier-General Mar-iano Adalem after the arrest of Father Eligio Bianchi.

"Our job would be a lot easier if he (Bianchi) was not around." Soldiers swooped in on a Roman Catholic convent on the southern island of Mindanao at dawn on Saturday and arrested Father Bianchi as

he woke up. An illegally-operated two-way radio was seized. Father Bianchi will be tried for subversion and faces deportation, the military said.

The priest, described by the mili-tary as being in his early 30's, has denied the charges and said he

"We must find out what had hap-

pened to him, what he has done, what he has not done, Ambassador Mario Crema said. Ben Adalem aid he believed Father Bianchi had been working in the Philippines for about 10 years. During his four years at the con-vent he had supported the NPA and allowed the building to be used a re-bel communication centre and shel-

ter, he said. Mr Bianchi wrote and conducted lectures for the communist cause kept in touch by radio with nearby rebels and treated guerrillas in hs parish when they got sick, Gen Ad-

Soldiers raided the convent on June 17 and confiscated radio equipment which the military said the priest had no licence to operate. Father Bianchi has said he used his radio to communicate with his religious superiors and other pri-



banned Communist Party and

A Filipino priest who fought with the NPA until he broke ranks last

Father Conrado Balweg, a tribal leader in the northern Philippines

who took up arms to fight injustices under former president Ferdinand Marcos' government, said that when he left in April the rebels had only about 4,000 armed regulars. Mr Marcos, deposed in a civilian-backed military revolt lest year, ex-pelled several foreign missionaries pelied several foreign missionaries during his 20-year rule and scuised them of conniving with the rebels.

In a celebrated case, Australian Father Brian Gore and Irishman Father Niall O'Brian, agreed to leave the Philippines in 1985 after

has been fighting an 18-year-old dropped.

guerrilla war.

The conflict kills about 10 soldiers, rebels and civilians daily, according to military firmed invalidation.

murder charges against them were

A number of Filipino priests represented guerrillas in cease-fire negotiations with the Aquino Govern-

Rabin sends in troops to head off Sharon

ISRAELI Defence Minister Mr Yitzak Rabin sent troops and police yesterday to prevent Trade and Industry Minister Mr Ariel Shron's bulldozers from clearing the ground for a new Israeli industrial estate in the occupied West Bank. The standoff at a site known

as Avnet Hefetz, near the Arab town of Tulkarem, highlighted the bitter divisions within Israel's national unity govern-ment over the future of Middle East peace efforts on the eve of a visit by Mr Ahmed Esmat Abdel - Maguid, Egyptian Foreign Minister.

Mr Sharon, the hawkish for-mer Defence Minister who com-Lebanon, sent his construction crew to create new "facts on



Foreign Minister to convene an international Middle East peace conference than at building new the ground in the struggle to factories, for which owners have ensure the West Bank and Gaza yet to be found.

Strip are never returned to
Arab rule.

His bulldozers seemed to be aimed more at demolishing the attempts of Shimon Peres, the Strip are never returned to Mr Abdel-Maguid, the first Egyptian foreign minister to visit Israel since before the attempts of Shimon Peres, the to spend most of his three-day



Yitzak Rabin (left) and Ariel Sharon

visit pleading for a peace con-ference, which Egypt believes could lead to direct talks between Israel and a Jordanian-Palestinian delegation.

His visit is also an attempt to demonstrate to sceptical Israelis the positive side of peace with the Arabs, Egyptian diplomats say. There will be

talks on increasing trade, energy projects and promoting tourism. But the trip is overshadowed by the divisions in Israel on the peace conference, which Prime Minister Yitzhak Shamir and his right-wing Likud bloc regard as a Soviet-made trap to force Israel into teritorial

increase settlement effort in the occupied territories in a bid to stop the far-right opposition Tehlya party from providing Mr Peres's Labour party with the vital Knesset votes it needs to force early general elections. Mr Rabin, a senior Labour minister, opposes new settle-ments as an obstacle to peace

The Defence Ministry said Mr Sharon had not requested the necessary building permits. On Mr Rabin's orders, the local military governor declared the area a closed military zone and ordered the buildozers to leave.

Reagan calls on Congress Schroeder may enter to continue Contra funds BY STEWART FLEXING, US EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan, issue

seeking to capitalise on the in-creased support for the Contra rebels in Nicaragua and to try and regain the political initia-tive as the Congressional hear-ings into the Iran/Contra affair ings into the francontra analymove towards their close, has again called for Congress to commit itself to continuing to provide funds for the rebels.

"The American people are tired of the off-on again policy in Central America," Mr Reagan

said in his weekly radio address on Saturday. As Mr Reagan was making his

Each of the Democrats attacked the President but the harshest words came from Senator Joe Biden who described the arms for hostages deals as "morally repugnant." The congressional hearings resume this week on Capitol Hill but there is increasing evidence that public interest in them is beginning to wane.

them is beginning to wane.
Only five more witnesses will
testify after Rear Admiral John
Poindexter, the former National
Security Adviser finishes
Three of these will be current top administration officials,
namely Mr George Shultz, the
Secretary of State, Mr Caspar
Weinberger, the Secretary of
Defence, and Mr Ed Meese, the
Attorney General.

race for US presidency

has hinted strongly that she is poised to enter the race for the Democratic Party's presidential

vention of the National Organisation for Women, Rep Schroeder (47), told the 2,400 cheering delegates that she has the experience and the ability to make a serious White House bid. She has spent 15 years in

Speaking at the annual con-At the NOW convention she reportedly received donations of more than \$300,000 and could qualify now for federal match-

THE MOST senior female mem-ber of the US House of Repre-female heads of state. sentatives. Ms Pat Schroeder Mr Schroeder who is the only Mr Schroeder, who is the only woman from either major party so far to have indicated she could be a candidate, is trying to raise the \$2m she believes she needs to make the race.

the experience and the ability to make a serious White House bid. She has spent 15 years in the House.

To chants of "Run Pat, run."

Ms Schroeder said: "We have encourage other women to begot to remind (people) that come more active in seeking America is every bit as progressive as the Philippines. Great Britain, India, Israel and Norvists are pressing for in 1988.

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1717

Main party may support Sarney five-year term

PMDB on these two central constitutional issues is crucial to Mr Sarney's political future. The party dominates both chambers of Congress and holds more than 300 of the 559 votes in the constitutional assembly.

The tumultuous extra-

A MAJORITY of delegates to a yesterday, was revealing the the 724 delegates suggested that special convention of the bitterness of divisions within about 52 per cent are thought to Brazilian Democratic Movement Party (PMDB) looked terms, the PMDB's centre-left terms, the PMDB's centre-left terms, the PMDB's centre-left to split the PMDB and create a dent José Sarney's demand for group—wants a four-year term. new centre-right alliance, if the a five-year term of office.

However, senior party Centre group seeks five years.

Centre group seeks five years.

Some delegates argued that the convention should decline to vote on the issue. leaving it to the constitutional assembly.

Whatever the outcome of the convention, now being drafted. In chaptile seemes, will be ultimately re-

constitution, now being drafted In chaotic scenes, rival by Congress as a constitutional factions chanted cheered and assembly.

The position adopted by the platform speakers and twice

quently ignored.

A clear majority of those who gained access to the microphone appeared to favour a four-year In the constitutional assembly.

The tumultuous extraordinary convention, in Brasilia gained access to the microphone appeared to favour a four-year so that a presidential election would be held in 1988.

Whatever the outcome of the convention, the mandate question will be ultimately resolved when a plenary session of the assembly votes on a final draft of the constitution, possible net west a seembly. forcing proceedings to be abandoned. Appeals for order by Mr. Ulysses Guimaräes, the party chairman, were frequently ignored.

A clear majority of those who had a fixed to the control of the control of

Sri Lanka may seek to quell conflict via provincial merger

ted to his United Party and is one of the UNP's key organisa-tions. The president also pro-mised a wage rise if the ethnic conflict between Tamils and Sinbalese were settled, — a piedge given the previous day to public servants by Mr Ronnie de Mel, Finance Minister.

Mr Jayawardene's statement was the first public sign that he may be ready to line up with the doves and stake his personal

sioner. Six ministers, including Mr Lalith Athulathmudali, the powerful National Security Minister, have raised serious objections to any north-eastern

PRESIDENT Jayawardene of support, in a matter that has weekend that a merger of the country's predominantly Tamil northern and eastern provinces the party rank and file. On that the issue of a "single that been recommended by a constitutional commission appointed by the British in 1931.

He said this to the trade union federation that is affiliationer. Six ministers, including in the eastern province within in the case of the merger idea and connected issues with Mr J. N. Dixit, the lindian High Commission in the eastern province within in the eastern province within in the eastern province within in the case of a "single that the issue o Mr Jayawardene's point is that the issue of a "single linguistic unit," which meets the Tamil demand of a "homeland" would preserve the island's unitary character, would be put to a referendum in the eastern province within a year of the merger and would require a two-thirds majority in

The UNP has a secure five sixths majority but some minis Ink.

Mr M. H. Mohamed, Transport Minister, had argued that eastern province Muslims would resent Tamil domination. Others suggested that the question should be taken up only after Prime Minister Premadasa has returned to the island on Fri-

S Korea considers dumping charge

the first time.

The South Korean Government is considering imposi-tion of an auti-dumping charge on fereign goods for

Officials are reviewing a complaint, against the Japanese zip maker YKK, from South Korean companies which claim they are being damaged by dumping.

The Ministry of Trade and Industry is reported to be discussing a tariff of 15 to 25 per cent against the Japan-ess zips. A law against dump-ing was passed in April last year, but has yet to be in-voked.

ginseng exporters have com-plained that Japanese officials

plained that Japanese officials are planning to reclassify their products as medicine, rather than health food, thus enabling Tekyo to impose a duty of 20 per cent.

Ginseng, the root of a plant often believed to have strong restorative qualities and to be an aid to long life and stamina, is highly valued in the Far East. South Korean exports are worth \$35m a

trade deficit with Japan, but exports have been rising in recent mouths, reflecting the appreciation in the value of the yen, the Bank of Korea reported at the weekend. Exports in the first five months reached \$2.79bn—up 52.4 per cent from those of the equivalent period last

Imports in January to May increased less rapidly than in the equivalent mouths last year, rising by 33.8 per cent compared with 44.4 per cent in 1986. South Korea has been trying to diversify its sources of imports away from Japan.

Maggie Ford finds military memories still strong in fight for democracy

Fears of 1980 replay haunt Seoul

"OH DEAR," said the business-man. "It's just like 1980 all over again." Like many South Koreans who remember what happened when the country last hoped that it might attain democracy, he is afraid that events might be replayed, lead-ing to the same kind of military intervention that put President Chun Doo Hwan in power.

The businessman has reason worry, for on the surface similarities exist to the early months of 1980. And yet, analysts point to a number of key differences which make the outcome far less easy to predict. One of the most obvious simi-

larities is the inability of Opposition leaders to agree on a unified stance. Two politi-cians, Mr Kim Dae Jung and Mr Kim Young Sam, dominate the opposition stage, and neither appears interested in giving way to the other so that a single candidate can be fielded

a single candidate can be fielded in the Presidential election due in December at the latest.

Mr Kim Young Sam, a moderate, leads the Reunification Democratic Party, which he would like his colleague to join. Mr Kim Dae Jung, who has been allowed legally to take part in politics only since his civil rights were restored earlier this month, has put off a decision until next month. a decision until next month. In the meantime, be plans to tour the provinces to consult the people about what he should do. Yesterday he re-vealed that a promise he made last year not to stand for president was now void, as the circumstances under which he made it were no longer rele-

vant.

Mr Kim Dae Jung,
branded as a radical by
the Government in earlier
days, appears to hold views
similar to European social
democrats. He has wide
support in his home province
of Cholla, where an uprising in
the capital of Kwangju against
the Chun regime resulted in the Chun regime resulted in hundreds killed seven years



President Chun Doo Hwan

The Government has already released hundreds of prisoners

to take revenge for their treat-ment by the military, thus pro-voking the army into cracking down on democratic change.

Mr Kim has said repeatedly that he does not want revenge, but concern focuses also on his supporters. Som Koreans say

party headquarters was up for study lost during demon-invaded by families of political strations earlier in the year. prisoners, students and workers College authorities reported demanding that the party press queues at libraries and high

of more people jailed for anti-

prisoners and given amnesties tear gas canister. Riot police to thousands, it has stipulated later stayed away from a small that communists must remain rally demanding the release of behind bars. Families have more political prisoners. complained that individuals have been tortured into confessing that they were com-munists when they were not, and that they must be released.

unions and by students agitating for change ring alarm bells appointing.
in South Koreans' memories.
But in these two cases, positive newspaper signs of self-restraint have been

strikes and sit-ins have taken place, both Government ministries and large companies have said that they will not attempt to obstruct the formation of unions and will negotiate with

A major concern of middle been formed at Hyundai, the class people in Seoul is that Mr most well-known South Korean Kim and his followers will seek conglomerate, and regarded as possibly the most authoritarian. The Labour Ministry is investigating an incident when em-ployees at a Hyundai shipbuilding subsidiary had registra-tion documents seized by a band of youths.

The Ministry reported yesterthat because Mr Kim himself day that more than 30 unions suffered, he is the only man have been set up this month who can persuade victims to in all types of companies, inforgive, but others remain uncluding those that are publicly convinced that he is genuine in owned. So far, little violence his commitment to reconcilia- has been reported in the industrial relations field.

Mr Kim Young Sam is also
At the universities, students bearing the brunt of pressure are flocking back from holidays from victims. Last week his to take extra courses to make

the Government for the release enrolment at summer schools The last major student demonstration took place 10 Although the Government has days ago during the funeral already released hundreds of rites for a student killed by a tear gas canister. Riot police

Doubt still remains, however, about the ability of the ruling into action the proposals of Mr Roh Tae Woo, its leader. Al-The issue seems likely to be a continuing thorn in Mr Kim's side.

Along with competition between the Kims, activities by signed to present a more neutral workers trying to form trade pre-election team, was widely unlocated and the competition team, and the competition team and the competition team. regarded as inadequate and dis-

Protests from journalists, newspaper owners, television staff and a broadcasting station run by the Christian church about the failure to deliver on the promise of freedom of

Proposals reform are moving ahead at universities, however. Indepen-dent faculty councils are planned, along with the rein-

for political activities.

A major test of the Government's sincerity in pushing towards democracy will come later this month when negotiations start on revising the con-stitution before the elections. stitution before the elections, and on agreeing a political time-table. Both parties are now finalising their draft proposals, which appear to disagree on a number of major issues.

The ability of ruling and opposition leaders to rise above factional infighting in the interests of genuing change will

interests of genuine change will indicate to the public whether or not the similarities to 1980 are bigger than the differences.

If the similarities look too strong people may feel that a strations is necessary—to guide the politicians along the path to democracy.

Threat by Marcos to sue Aquino

MR FERDINAND MARCOS, the former Philippines presi-dent, has threatened to sue the Philippines Government for \$150n over changes that he stole a fortune from the country during his 20-year rule, Reuter reports from Manile.

In a telex from exile in to his publicists in he said President Aquino's Government was seeking to convict him on corruption charges by publicity and not by public trial.

He said a proposal to restrict him to a beach resort during any trial in the Philippines amounted to cruelty and denied his equal protection of the law.

"I can smell the repugnant propagands ploy and the con-spiracy of conviction by pub-licity," Mr Marcos said of the idea to keep him at the Mariveles resort near Manila. The Presidential Commission

on Good Government last week filed two civil suits in Manila accusing Mr Marcos, his family and business associates of amessing \$10bn during his presidency. It also plans to file criminal charges.

Mr Ramon Diaz, Commission chairman, suggested trying Mr Marcos at Corregidor, an island popularly called "the rock" at the mouth of Manila Bay, and holding him between ses

Spanish fishing off Morocco likely to go on By Francis Ghilés

MOROCCO has indicated to the European Community that it will continue to allow 760 Spanish trawlers access to

Moroccan waters.

The agreement on fishing, signed between Spain and Morocco in 1983, will expire on July 31 and a new agreement between the EC and Morocco is unlikely before them.

Under the terms of Spain's

entry to the EC, bilateral fish-ing pacts between Madrid and countries outside the Com-munity have to be renegotiated by the European Commission.
One of the factors that is delaying signature of a new delaying signature of a new agreement is Morocco's unhappiness about the changes that the EC is offering to introduce in the Co-operation Agreement signed between the two parties in 1976.

In particular, Morocco is seeking better access to the EC for its fruit and citrus.

for its fruit and citrus. At a banquet in his honour during his state visit to London last week, King Hassan of Morocco renewed his request to the EC to "give its consent to our adherence, which can be justified both politically and economically." He added that

he hoped the UK would support this request.

The reaction in Whitehall is best described as "politely

Conable pledges aid for **Ivory Coast's economy**

BY PETER BLACKBURN IN ABIDIAN

MR BARBER CONABLE, World export is also cocca, expects Bank president, who has praised growth of more than 5 per cent Ghana for efforts to revive its in 1967 for the fourth successconomy, is likely to show more sive year, a 1 per cent decline reservations about the performing in real gross demestic products in forecast in the Ivory Coast. Bank president, who has praised Ghana for efforts to revive its economy, is likely to show more reservations about the perform-ance of neighbouring Ivory Coast, where he started a threeday visit on Saturday.

following a financial crisis aused by a collapse in cocoa and coffee export earnings. Speaking after his arrival in Ivory Coast's capital, Yamous-soukro, Mr Conable said: "It is

clear that the Ivory Coast has encountered a crisis due to external factors. The World Bank will concert closely with the Ivorian Government to aid it to overcome the crisis and bring aconomic recovery." bring economic recovery."

Mr Conable is on his first West African tour since becom-ing World Bank president last year. He will spend two days in Yamoussouko where he is the guest of President Houphoust Boigny.

Whereas Ghans, whose main

Both countries have been implementing World Bank adjust The Ivory Coast recently ment programmes for the past

Speaking after a meeting in Kumasi with Fit-Lit Jeremy Rawlings, the Ghanaian leader. Mr Conable said that the country's

Conable said that the country's high growth rate was a "great pride" to Ghana and "has given meaning to the World Bank's work in this nation."

The World Bank is Ivory Coss's main aid donor with loans of more than \$1.8bn for some 60 projects.

Mr Conable is due to have talks with Mr Babacar N Diaye, the president of the African Development Bank, on Monday or increased co-financing of adjust ment programmes. Mr Conable leaves Abidian tomorrow for Mauritania on the last leg of

SHIPPING REPORT

Rate levels rising in Gulf on fresh business

me middle East Gulf, where rate levels rose again towards the end of the week, as the volume of fresh business in-creased.

Galbraith's, the London brokers, said about 25 very large and ultra-large crude carriers (more than 200,000 dwt) had been fixed in the Gulf, mostly towards the end of the week.

Brokers noted that many ships were being fixed for Western discharge, excluding Red Sea options, which would keep them away from the Gulf for a couple of months.

Available tonnage was said to

ATTENTION IN the tanker loading, with only about a market continued to focus on dozen more available for the the Middle East Gulf, where first week of August. This could rate levels rose, again towards lead to a substantial rise in

lead to a substantial rise in rates next week.

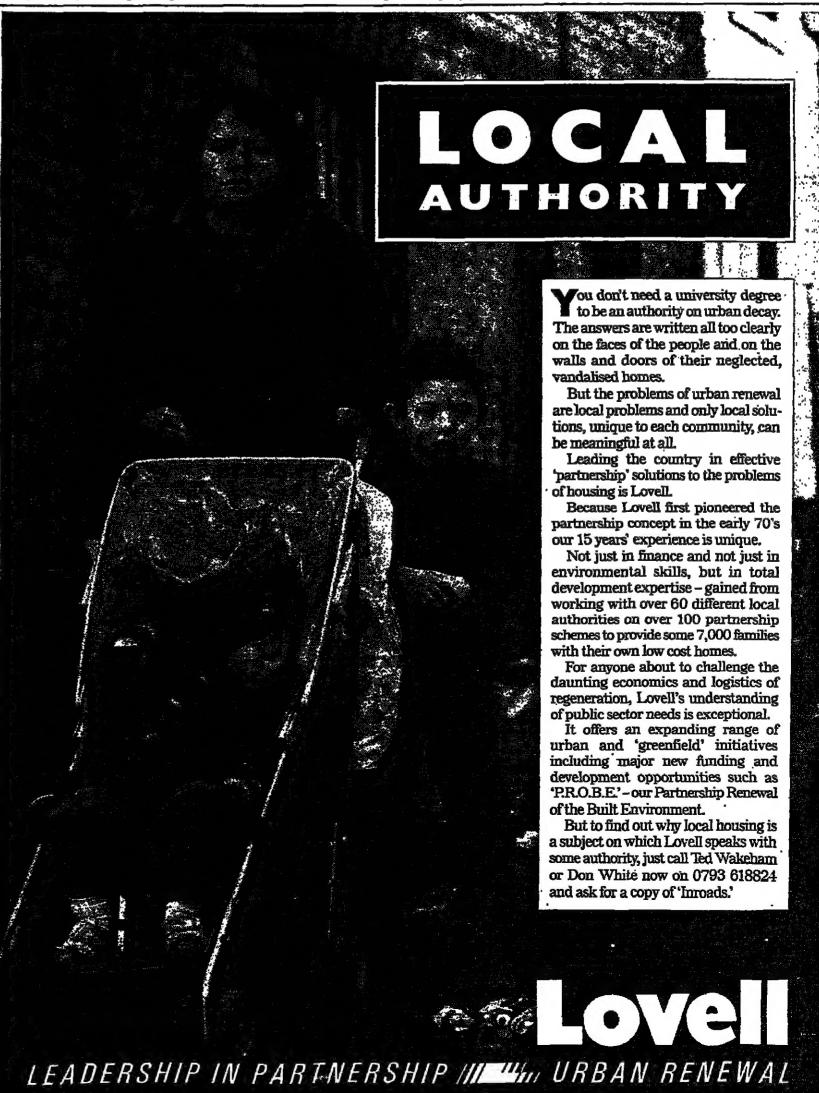
Elsewhere, demand was said to be improving in West Africa and the Mediterranean, but the product carrier market was described as "ainggish."

E. A. Gibson reported that the improved rates of the past month have led to a fall in the number of ships of more than 200,000 dwt in lay-up from 54 to 42. This reduces the total tonnage laid up from 20,9m dwt tonnage laid up from 20.9m dwt to 17.2m dwt. In the dry cargo markets, rates were stable, but brokers

said there was a growing mood of confidence among ship-owners that the expected

be becoming scarce as a result. owners Only eight to 10 vessels were autumn thought to be available for July away.

TRADE STATISTICS								
		May 87.	Apr. 87.	. Mar. 87	· May \$6			
	exports imports balance	20.425 34.822 14.397	20,141 33,459 -13,318	21.064 34.694 -13.630	18.270 31.395 13.125			
m	exports imports Balance	18.576 12.167 +6.409	17.505 11.953 +7.552	19.335 11.235 +8.100	17.917 10.384 +7.533			
		Apr. 87	Mar. 87	Feb. 87	Apr. 86			
1	exports imports balance	6.572 7.076 —0.504	6.639 6.846 	6.973 7.174 —0.201	6.303 -0.225			
y DM5n	imports balance	43.42 31.77 +9.45	42.73 33.91 +8.82	43.65 32.44 +11.21	45.81 36.04 +9.77			
bn	exports imports balance	75.08 71.51 +3.57	73.81 70,53 +3.28	74.26 73.82 +0.44	75.05 71.51 +3.54			



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Air merger groups to speak on competition

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

LIMITED SAFEGUARDS to pre-serve competition from other UK airlines on some international air routes are expected to be a surprise feature of the submission by British Airways and British Caledonian to Sir Gordon Borrie, director-general of the Office of Fair Trading, in support of their proposed merger.

The lengthy submission, which is being made today, will put a strong case against any referral of the proposed merger to the UK Monopolies Commission, despite demands for such a referral from politicians and other independent airlines.

The submission is a major study in its own right of what is happen-ing in the world and UK air trans-port industries, and deals exten-sively with the situation that has arisen to make BA and BCal believe their merger to be desirable. The two airlines will claim that

because they operate from different airports, Heathrow and Gatwick, they have different networks, and that the impact on other UK airlines will be less than currently feared. They will argue that most of the competition, in any case, already comes from foreign airlines.

BA and BCal will argue that even when merged they will still have less than a 50 per cent market share on many international routes, Other major routes in Western versely affect the or and that many UK air travellers Europe, such as UK-Paris or UK- attens of BCal

THE GOVERNMENT'S desire to avoid a ballot for shares in BAA, formerly the British Airports Authority, has led to large numbers of applicants being rejected and the rest receiving smaller allocations than in any recent privatisation issue.

sanon issue.

Some 2.47m applicants applied for a total of 2.1bn shares in the fixed price offer for sale, just over 8 times the 260m shares available to the public and employees. Page 22

who use charter flights will not be

affected anyway. Nevertheless the submission will recognise that on some international routes it may still be possible for competition from other UK airlines to be achieved, where traffic growth is sufficient to justify it. In such cases, the merger airlines

sterdam, where an existing liberali- strong

Frankfurt, which are already among the busiest in the world, might also be included. In the latter cases however, the attitudes of the French and German governments would be critical.

It has proved difficult enough in recent years for Britain to persuade other governments to allow even one additional UK airline onto a route already flown by either BA or BCal. It might prove impossible to gain rights for another UK operator alongside the merged airline, for that would give the UK as a whole a dominant share of the route, to the detriment of the foreign airline in-

But the submission makes it clear that BA and BCal will both fight to retain all the licences they already have, and will object to at-tempts already being made by oth-er independents to have those li-

would agree not to oppose any ap-plications from other UK operators if they sought licences to fly along-is regarded as one of the main justiside the BA/BCal combine.

Although such routes are not ing the overall strength of the comidentified they might include, for bined airline, particularly on routes example, those from the UK to Am
where foreign competition is

sation agreement permits addition-Also, the submission will stress al airlines to fly without restrict that speed in achieving the merger is vital and that any delay would ad-

Ministers ready for tough talks with Treasury over spending

same time last year but is still sub-

BY PETER RIDDELL AND PHILIP STEPHENS

THE CABINET is expected on Thursday to reaffirm the existing public spending target of £154bn for next year. However, this will merey mark the start of lengthy negotiations between the Treasury and spending ministers over particular

The signs in parliamentary and government circles are that the annual spending round is following the familiar pattern: spending min-isters have put in bids for around Efibn over and above existing plans for their departments while the Treasury is seeking Cabinet approval to hold the total as near as possible to the previously projected levels for 1988-89.

Ministers say that the largest bids are for additional spending on pointment last month of Mr John Major as Chief Secretary to the education (partly on teachers' pay), Treasury. After rapid promotion he is seen as being keen to establish himself politically by showing that urban development corporations. social security, the health service. and local authorities. The Ministry of Defence is also thought to have rejected Treasury demands for a 3 per cent cut in the volume of its spending.

In a minister pointed by a second by

Some indication of the scale of the likely overshoot in local government spending should come later this week with the announcement ing is necessary to back up election ing is necessary to back up election of the proposed rate support grant promis for next year. Officials say the profor next year. Officials say the projected overrun is less than at the teachers but also for nurses, lectur-

ers and the police will have to be

away from major strike-call

By Charles Leadbe

THE NATIONAL Union of Mine-workers (NUM) yesterday bucked away from embarking on a major dispute in the Yorkshire coal-field in northern England, al-though 900 miners at Frickley colliery, near Ponteiract, voted to continue their strike over a re-vised disciplinary code intro-duced by British Coal.

However, miners' leaders warned that the industry would become bogged down in a costly war of attrition unless British Coal, within the next few weeks, gives a clear signal that it is prepared to enter national negotia-tions over the code and its at-tempt to introduce more flexible working practices.

NUM branches at collieries throughout the coalfield yester-day backed the Yorkshire NUM executive's call to return to work, issued on Saturday.

The dispute began last Tues-day when Frickley went on strike over the suspension of five min-ers who refused to attend a disciinary interview after they allegedly left work early prior to their holiday. The Frickley min-ers picketed the 13,000 miners at other pits in the coalitield in the following two days.

Miners' leaders called the re-turn to work because they be-lieved British Coal was prepared for a test of strength over the code, while it would have been very difficult for the union to win a major dispute. Coal stocks are high and with annual pit holldays approaching many miners would have come under financial pressure to return to work to pick up their bounses.

A substantial majority on the union's national executive want to use a forthcoming national in-dustrial action ballot to pressurise the British Coal into national negotiations over the code and the corporation's controversial plans to introduce more flexible working practices. Voting will start this week and will end in

Many fear that noless nation negotiations get underway within the next couple of months the pits will suffer a lengthy period ol trench warfare.

NUM backs Liffe board to meet on possible merger with London SE

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

national Financial Futures Exchange (Liffe) will today examine effectively with other centres not ways of creating a single financial only in the US but also in Europe, where a number of new futures and options exchange in London, including a merger with the Stock Exphange.

the Stock Exchange.
Liffe is still canvassing the views. ing members, so no deciof its less sion will be taken yet. A special board meeting is, however, expected to be convened before the next cheduled meeting in September.

There is a common view that a

single marketplace should be thority. formed, incorporating Liffe's futures and options business and the a merge traded options market of the Stock seen as futile competition between

trading on the two exchanges in op-tions on UK government bonds, a UK equity index and currencies. It would also mean substantial cost savings for securities firms, many of which trade options on both exchanges and consequently have to meet two sets of membership costs as well as separate mar-gin payments to back their options

ositions in each market. There is as yet no common opinion, however, on how such an exchange should be formed. A strong view has developed at

the Stock Exchange that the only viable solution is for Liffe to be absorbed into the Stock Exchange, creating a derivative products mar-ket which would retain a good deal

THE BOARD of the London Inter- within London, it would enable Lon-

It is argued that trading in securities such as gilts and equities is so closely linked with futures and op-tions trading that members would benefit from the reduced transaction, clearing, administrative, sys-tems and regulatory costs resulting from having a single market au

The attitude of the Liffe board to a merger is not known, but it is expected to be concerned about losing higher which it has the strong identity which it has the strong identity which it has the would eliminate what is built up internationally during its nearly five-year life.

Moreover, its contracts include many which are unrelated to Stock Exchange business, including shortterm sterling and dollar interest rates as well as US and Japanese government bonds. Others, includ-ing a Eurobond futures contract,

are planned.

Liffe would also be worried that it might lose flexibility to develop new products and forge links with other exchanges. The Stock Exchange is feared to be a large bureaucracy - a perception which Stock Exchange officials are anxious to dispel.

A merger would also be technical-by problematic because of Liffe's seat membership structure. The Stock Exchange view is that this could easily be solved by giving seat-holders trading permits which The argument is that, although would carry the same value as a this would eliminate competition. Liffe seat.

TUC urged to act on union image problem

BY DAVID BRINDLE, LABOUR CORRESPONDENT

pertise and the most modern techniques, to promote the image of

DELEGATES to the Trades Union sises the seriousness with which Congress annual meeting in September will be urged to commit the unions are addressing the problember will be urged to commit the lams of declining membership and organisation to an ambitious and waning influence under the recently initiative, using outside excellented Conservative Government.

Disclosure of the Nupe proposals coincides with further warnings by Mr Norman Willis, TUC general The plan is being put forward by secretary, that the unions have no the National Union of Public Employees (Nupe), an influential union with left-wing leaders, and emphasization facing them.

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THE FIFTH PROFESSIONAL PERSONAL COMPUTER CONFERENCE London - October 27 and 28

THE WORLD ELECTRICITY CONFERENCE London - November 16 and 17

WORLD TELECOMMUNICATIONS London - December 1 and 2

VENTURE CAPITAL FINANCIAL FORUM London - December 3 and 4

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Private pension schemes 'benefit younger workers'

pany schemes they would on the SIB assumptions, do better

ment performance.

If the personal pension return is broken down on a year-by-year basis, the early

pany's scheme but lower in the later years, so the overall pen-

sion from the company scheme is higher.

took out a personal pension in the early working years and switched later to the company

scheme would get the best of both worlds.

schemes against that by refus-ing entry to their schemes to

Companies could defend their

Therefore, an employee who

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YOUNGER employees can expect to do far better in their early years by coming out of their employer's company if employees stayed with company scheme and taking a personal pany schemes they would, on the SIB assumptions do better

That conclusion comes not than relying solely on a per-from a life company eager to sonal pension where they paid secure a significant stake in the the same contributions. new personal pensions market but from Bacon and Woodrow, a leading firm of consultant actuaries, whose clients are the personal pension. That is the

Under the 1986 Social defending their company pension scheme and/or the State Earnings-Related Pension. That is the line taken by pension managers dine taken by pension made on a personal pension. That is the line taken by pension made on a personal pension. That is the line taken by pension made on a pension that is the line taken by pension made on a pension that is the line taken by pension made on a pension taken by pension made on a pension. That is the line taken by pension made on a pension taken by pension managers depending their company schemes. security Act, employees will be able to opt out of their company pension scheme and/or delegates, however, that it was the State Earnings-Related Pension Scheme (Serps) from next the final salary company penyear and make their own sion is built up on a year-by-arrangements through a personal pension from a life company, bank, building society or for a given salary level irrespective of the underlying investment trust.

The Government has said the

The Government has said the main intent of its legislation was to enable employees not in company schemes to make private arrangements. Life years secure a higher pension than in the later years. On the 0.5 per cent assump-tion, the company pension is higher all through the working assurance salesmen are expected to offer personal pensions to employees in company schemes as well, however.

To counter that, the National life of an employee. Yet on Association of Pension Funds the 2-5 per cent assumption, the has launched a campaign using the 2-5 per cent assumption, the has launched a campaign using the slogan: "Can you beat a pension that comes with your life is higher on a personal pension."

Yet Bacon and Woodrow, in yet Bacon and woodrow, in a seminar to clients last week, showed that younger employees can expect to beat company pensions in their early years a surprising move since the firm is active within the associa-

Personal pensions operate under the money purchase principle whereby the contributions are invested and the act on 🛎 accumulated cash sum used to

Life company salesmen, in promoting personal pensions, have to follow strict guidelines had own by the Securities and Investments Board (SIB) when illustrating the benefits of a personal pension.

The sales will be the sales with a sale with the scheme strict of the responsion or refused to join, although Mr Davies doubted whether they could do so for long. He pointed out that employees could arrange to join a company scheme when they changed jobs.

Bacon and Woodrow has not injuried the responsion. buy a pension. Life company salesmen, in

Estimates of the cash sum joined the ranks of the persons have to be given on two invest- pension providers. Its aim was ment assumptions: that the in- to explain the situation as it vestment return will be 0.5 per existed and to highlight the cent and 2.5 per cent above need for a review of the consulary increases — very consulary increases — very conservative assumptions in cursoon that it could match the benefits of personal pensions.

Woolworths ends the wait for excellence

waited - and waited - in a Woolworths store for the sales assistants to stop wreatling with their chewing gum or to wrench themselves away from animated talk about their love lives: help is at hand.

Woolworths is embarkeing upon a "proficiency" scheme -dubbed the Excellence Programme — devised to raise morale among sales assistants and to improve the standrad of service in its stores. In the next eight months all \$3,000 sales assistants in the group will tear themselves away from their chewing gum and love lives to go through it.

Woolworths is disarmingly frank about the reasons for the programme. The company says the standard of service says the standard of service in the stores has become "a musichall joke". Thus the group decided to take a cue from corporate eniture vultures such as McDonalds, the fast-food group, in brushing up its customer service.

The programme began last Wednesday, dubbed "E Day" by Woolworths. It consists of 10 phases — each relating to a letter in the word excellence -structured as a step-by-step proficiency test.

The letter E denotes "induction" which, in Woolworths' words, "involves welcoming new recruits and demonstrating that working for Woolworths is fun." Letter X stands for the "feelings programme" which promises to "make staff feel good about themselves" and "to behave positively towards ensioners and colleagues." Letter C represents "till skills," E "secondary selling" and so on.

Washworths promises "ex-

Weelworths promises "ex-cellence" badges and un-specified each rewards for successful sales assistants. But, fer all the hullabaloo But, fer all the hullabaloo emmanting from head office, some Woolworths' employees seem unaware of the excellence programme. "Never heard of it," said one assistant in a north London stere. "Yen what?" scaffed another between chemps of chewing gum.

Lawson and the unbeatable combination

LOWER TAXES, lower borrowing and higher public spending was the unbeatable combination that Mr Nigel Lawson, the Chancellor, offered the electorate this year. The signs are that he may be able to do it again next year. again next year.

The key to the pre-election giveaway was an almost unprecedented surge in the Government's tax revenue. Extra receipts from corporation tax, from value-added tax and from stamp duties added billions of pounds to the Exchequer's coffers, comfort-ably offsetting a fall in North Sea oil revenue.

Last week's official figures for the public-sector borrowing requirement during the first quarter of the present 1967-88 financial year suggest that the boom in revenue is continuing. As a result, City economists are predicting that the PSBR for the whole year may eventually turn out to be only half. or less, of the Treasury's f4hm

There are too many uncer-tainties this early in the finan-cial year to make firm predic-tions on the extent to which tions on the extent to which revenue may again overshoot the official projections. The final figure will depend on a whole range of factors — from the oil price to the composition of consumer spending — which may still be subject to unexpected shocks.



borrowing, higher

of a £7}bn rise in revenue to just under £169bn in 1987-88, just under £169bn in 1987-88, all the indications have pointed to a higher out-turn.

Most obviously, the economy had been growing faster than expected in March — at 3½ to 4 per cent rather than 3 per cent.

That has kept average earnings buoyant — the annual growth rate has edged up to 7½ per cent against the 6½ per cent assumed by the Treasury—and is expected to contribute

to further gains in employment. without the traditional credits

Both trends will feed through to limit their tax liability.

into higher income tax and Most corporation tax due in national insurance contributions.

Philip Stephens on the boom in the Government's revenue that seems set to continue

Because of the Budget tax cuts, the Treasury forecast that ncome tax receipts would rise by just 4 per cent or £1.6bn in 1987-88. But its March estimate of last year's income tax revenue has already been revised upwards by £250m, and on current trends the increase this year is likely to be more

Recepits from the North Sea are also on track to exceed the official projection of £3.9bn. That forecast was based on the assumption that oil prices would average \$15 (£9) a barrel. The price now is \$20 a barrel. Even if the price falls later in the year, an average of \$18 a barrel would add about £1bm

a barrel would add about fibn to the Treasury's revenue, with perhaps only £300m of that eroded by the rise in sterling's value against the dollar.

A key element in last year's tax windfall was the strength of corporation tax receipts, which jumped from £10.7bn the previous year to £13.4bn in 1986-87. For this year the Treasury has pencilled in a forecast of £15bn.

The surge in industry's tax payments reflects both a consistently strong rise in cor-

sistently strong rise in cor-porate profits and the Govern-ment's decision in 1984 to phase out capital allowances. Com-

Most corporation tax due in 1987-88 will not be paid until the last three months of the

financial year, making it especi-elly difficult to forecast pre-cisely. But the payments will be based on profits earned in 1986. In March the Treasury estimated the profits of non-North Sea companies at £45.3bn in 1986, but that figure has subsequently been raised to receipts will be higher than

Revenue from VAT also appear buoyant, with Customs and Excise reporting that between April and June its receipts were 10 per cent higher than a year earlier in spite of a freeze on excise duties.

The combination of rising incomes and relatively low infla-tion is being reflected in a continuing surge in consumer spending, which bushes up VAT revenue. In parallel, as incomes rise, the Exchequer is benefit-ing from a continuing shift in the composition of retail spend-ing towards the durable goods which attract most VAT.

Overshoots on these main sources of revenue may be supplemented by additional re-ceipts from other taxes. The continuing surge in stock mar-ket turnover and in house prices, for example, is likely to boost stamp duty revenue

Finally the Treasury looks almost certain to exced its £5bn target for privatisation receipts, perhaps by up to £13bn. Those receipts are classified by the Treasury as negative public spending rather than as re-venue, but the impact on the Government's overall finances remains the same.

The total revenue overshoot, which could run into several billion pounds, will automatic-ally raise the tax base for 1988-1989, giving Mr Lawson much greater scope than expected to cut taxes, raise spending or

lower his borrowing target.

It is already clear, however, that the division of this "embarrassment of ciches" will be the subject of intense wrangling within the Government.

While other Whitehall department for a substantial easing of public spending limits, the Treasury is already staking its claim for a further cut in the target for the PSBR.

Treasury officials believe that

much of the tax windfall will represent a "one-off" gain for the Exchequer, reflecting the cyclical buoyancy of the economy and the overshoot in privatisation receipts. On that save rather than spend it. Mr Lawson meanwhile would also like to fullfil his election pledge to cut the basic rate of

reduce the top rates.

Share service picks FT index

BY ERIC SHORT

COMBINED measurement performance

company, will, from the beginning of next year, be using the Financial Times-Actuaries World Indices as the representative index for the various overseas assets.

It will replace the Morgan Stanley Capital International World Index, used at present by Combined Actuarial Performance Services in its various analyses, which will be phased Mr John Clamp, chief execu tive of Combined Actuarial Performance, said the FT-Actuaries World Indices fitted

ACTUARIAL in with his requirements, It had measurement firm, is also very Performance Services, Britain's a wide coverage of countries, second largest investment and within each country, a wide range of stocks that were available to investors outside that country. Above all, the values of the indices were readily available daily—a requirement for the work of Combined Actuarial Performance Spraines Actuarial Performance Services.

> The indices have been published in the Financial Times only since March, but into its operations without disbeginning of 1986. CAPS will be using the Capital International presentation. index values up to end-1985 and FT-Actuaries values thereafter in its comparative analysis. WM Company, the UK's largest investment performance

positive towards using the FT Actuaries World Indices in its operations. It considers the index to be superior to anything else available.

However, although the com pany is represented on the World Index Policy Committee, it is still considering how and when to introduce the indices values are available from the rupting the administration or confusing clients in the

> For many comparative purposes. WM Company uses the average return on all its clients' portfolios rather than stock market indices.

Barristers reject Borrie's proposal for partnerships

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

BARRISTERS OPPOSE a sug-They would also restrict

Such arrangements would be against the public interest and

against the public interest and contrary to the proper administration of justice, the Bar of England and Wales says.

In reseponse to a suggestion made to the Marre Committee on the future of the legal profession by Sir Gordon Borrie, Director General of Fair Trading, the Bar said partner-ships would reduce the choices available to the public because partners would not be able to

appear against each other in

gestion that that they should be clients' ability to secure the able to go into partnership with each other or with other procause partnerships would be likely to retain and distribute work among themselves to suit

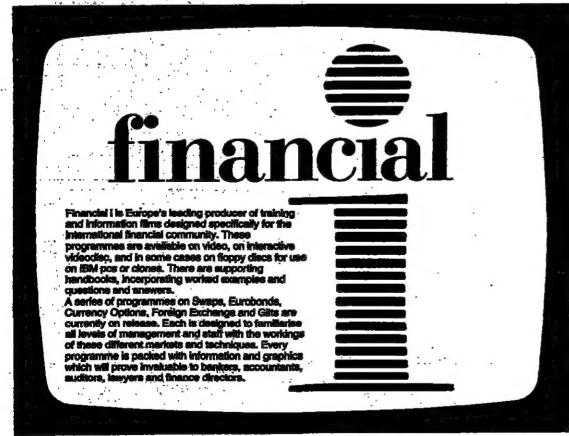
Rejecting Sir Gordon's claim that partnerships would make it easier for newly-qualified barristers to become estab-lished, the Bar said the profeslished, the nar said the profes-sion's size was limited by space and available work, not by an unwillingness to offer places in chambers to suitable people.

It also opposed Sir Gordon's proposal of corporate practice

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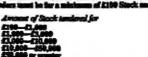
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24th August, 1967; registration of Sock held for the account of members of the Central Gifts Office Service will be effected under separate armangements.

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nation is drawn to the statement issued by Her Majesty's Treasury on 29th May 1965 which lained that, in the interest of the orderly conduct of fixed policy, neither Her Majesty's Artsusons now the Bank of England or their respective servants or agents medicrate to datclose changes decided on but not yet announced, even where they may specifically affect the terms which, or the conditions under which, this Stock is issued or sold by or on behalf of the enment or the Bank; that no responsibility can therefore be accepted for my emission to such disclosure; and that such continuous matches the such continuous matches to the second or sold by or the her in the such disclosure; and that such continuous matches to such disclosure; and that such continuous matches the such disclosure; and that such continuous matches the such continuous matches that we have a such disclosure; and that such continuous matches the such disclosure and the such continuous matches the such disclosure and the such continuous matches the such disclosure and the such continuous matches the such continuous ma

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OIL COMPANIES are considering increasing the price of 180p would be needed to
petrol after the latest rise in restore dealer margins to a
crude oil prices, which last minimum acceptable level of crude prices take about a month one companies are considering increasing the price of petrol after the latest rise in crude oil prices, which last week reached their highest levels since January last year. With North Sea crude oil

Mobil indicated that at a rise the Gulf, an early increase in

However, other oil companies said they had no immediate

to flow through to higher pro-duct prices, an early rise in prices might be considered pre-

With North Sea crude oil trading on Friday at \$20.60 a barrel, a rise of \$2 since last month, oil companies have started to complain that the margin on selling petrol has been almost eliminated.

Mr Alan Britten, marketing director of Mobil, said a rise in the price, perhaps as soon as this week, was "almost inevitable" to keep pump prices in line with the spot price of petrol on the Rotterdam market.

Mobil indicated that at a rise in the Gulf, an early increase in discounting.

However, other oil companies said they had no immediate plans to increase prices from the prices from the prices over the next week would meet a more than usually hostile response from in some parts of the country competition between sites has spot crude oil prices above the pathology and prices down to below to an escalation of the war in the Gulf, an early increase in discounting.

Lex seeks car sales arm in US

BY JOHN GRIFFITHS

LEX SERVICE, one of the UK's largest vehicle distribution groups, is considering entering the US retail car market.

It has set up Lex North America Automotive in San Francisco to look at the prospects of buying an existing multi-franchise "megadealer" chain and to assess any diffi-culties in the US that might affect publicly owned groups seeking to operate franchised vehicle dealerships.

Lex said at the weekend that among the largest dealer the investigation was at an organisations in the US. early stage, but that the group was "very much in earnest." No specific negotiations were going on, but the company hoped to have identified prospects and reached a decision before the end of this year.

The US retail car market the world's largest with record sales of 11.46m new cars last year - is virtually unexplored territory to UK motor distribution or retailing groups.

Motors, a London-based and privately owned vehicle retailing subsidiary of Curfin Investments, is understood to be the only other sizeable UK organisa-tion to own any US dealerships.

Lex hopes to acquire an organisation with sales of up to \$150m a year and build to a \$500m-plus turnover, making it

Still to be established, however, is whether under the tight franchise agreements with vehicle manufacturers that exist in the US, a "megadealer" wishing to sell out to Lex would be entitled to sell its dealer-ships—either en bloc or by re-negotiating each franchise with

In contrast to the UK, where

British Car Auctions was large public groups, there are as successful in establishing an yet no publicly owned dealer auction house chain, mainly groups in the US, although through acquisition. But Currie there is speculation that some Motors, a London-based and "megadealers" might soon seek

Up to now dealers have been reluctant to do so, mainly because of fears of adverse reactions by suppliers anxious not to see the balance of power with their dealer outlets upset. Lex is already active in the US in electronic components distribution, but not in the automotive field.

In the UK, until early this year, it sold Volvo, Rover. Jaguar and Rolls-Royce cars and Levland and ERF trucks.

However, in April it acquired the Sears Motor Groups, thus adding Ford, Vauxhall, Audi, Volkswagen and Bedford to its

The acquisition increased the automotive group's dealer net-work to 64, employing 4,600 people with a turnover of more than £530m.

Taxable profit for BMW (GB) falls

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE UK subsidiary of BMW, the West German high-per-formance car producer, suffered interest-bearing loan to its a 41.5 per cent drop in taxable profit last year compared with 1985 mainly because of a

July, 1987

However, by the end of 1986, West German parent from just under £14m to £17.46m. the po Turnover of BMW (GB) in-creased by 10.8 per cent from D-Mark. £345.6m in 1985 to £383m last At the

year. Pre-tax profit dropped
The company will pay no from £18m to £10,55m while whereas one of £12m was paid one of nearly 64 per cent, from with DM 500m at the end of for the previous year. \$10.87m to £3.94m. 1985.

Recommended offer by

Wolters Samsom Groep nv

Publishers

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For each ordinary share of Kluwer nv of Dfls 10, - nominal value is offered: two certificates of ordinary

shares Wolters Samsom Groep nv of Dfls 4, - nominal, one certificate of cumulative preferred share of Dfls 4, - nominal, convertible in one certificate of ordinary share Wolters Samsom Groep nv of Dfls 4, - nominal plus Dfls 50, - in cash. Copies of the Offer Document are available at Morgan Grenfell & Co. Limited, New Issues Department, 72 London Wall, London EC2.

Against the currency exchange loss for 1986, the company had a gain of £4.85m in 1985. During 1986 the value of the pound fell steeply—by about 30 per cent—against the Libert

At the year-end BMW (GB) had forward exchange purchase contracts amounting to

Water plan opposition centres on bureaucracy

By Richard Evans

THE GOVERNMENT faces THE GOVERNMENT faces widespread opposition from the water industry to privatisation proposals outlined in a green paper last week. In no other privatisation exercise has there been such hostility and suspicion from management and staff.

cern is the Government's proposal to set up a National Rivers Authority, a state-controlled quango, to take over the regulatory functions of water authorities in England and

Wales.
The water authorities believe that would destroy the much-praised system of integrated river basin management, introduce a large bureaucracy and make the industry less attrac-

make the industry less attractive to the private investor.

Discussions on the green paper proposals have to be completed by October 15—a Indicrously short time, according to the industry—and the key question will be how meaningful negotiations are.

The Water Authorities Association believes that consider.

ciation believes that consider-able scope remains for modifica-tion and for the integrated river basin system to be retained, but that the signs are not hopeful.

Ministers who had to withdraw their original privatisation proposals a year ago
because of fierce opposition
from the CBI and environmensolution is the only viable one.
They see no alternative to introducing a larger element of state regulation to avoid permittion. mitting the privatised water authorities to police their own

The WAA, which represents all 10 authorities, accepts that there must be a balance between effective private enterprise and reasonable public regulation.

It says: "But cost-effective management of water will not be achieved if operational management responsibilities are divided between different bodies, or if an NRA is a large

bodies, or if an NRA is a large bureaucracy with direct water management responsibilities."

There is concern that the number of regulators involved and the plethora of controls might result in a more constric-ted regime. The WAA says: "That would be unattractive to prospective investors and would prospective investors and would militate against one of the principal benefits resulting from all previous privatisations, namely greater freedom to man-

age effectively."
The most outspoken critic of the Government's proposals is Mr Roy Watts, chairman of Most of the other chairmen pri-Nigel Whittaker, chairman of a year before was much better vately accept his anxieties.

Michael Donne reports on a move by the independent airlines

BA-BCal opponents find a battleground

WHILE Sir Gordon Borrie, the Director General of Fair Trading, is deciding whether to recommend referral of the proposed British Airways-British Caledonian merger to the Monopolies Commission, the merger's success might be settled elsewhere.

Opponents of the merger

Opponents of the merger have found another battleground - the public licensing hearings of the Civil Aviation Authority. Air Europe, the independent airline owned by Mr Harry Goodman's International Leisure Group and a bitter rival of British Caledonian, is to seek revocation of all BCal's short-haul European international and UK domestic route licences. Route licences, although the lifeblood of any airline, are not tangible, transferable assets. They are simply licences, ownership of which is vested in

the state. The are granted to airlines by the Government through the CAA, a regulatory agency, for a fixed period of years. They are returnable to the authority on expiry, unless officially renewed, and no UK airline, including BA, is an exception to the rule.

The authority can repossess any licence if it believes the holder is unable or unfit to implement it—for example, through bankruptey (as in the Laker case), or other financial,

CBI/FT DISTRIBUTIVE TRADE SURVEY

positive.

frustrated.

grated or retained as a wholly other independents.

owned subsidiary, BCal will still

Those arguments owned subsidiary, BCal will still
be able to use its licences as
long as it is anthorised to do so
by the authority.

That does not prevent other
afrines seeking to have those
licences revoked, however. Any
airline may, at any time, sack
as dependents.
Those arguments vary in
those European routes where
BCal is the sole UK flag airline, such as Genoa and Tunis,
there seems to be no justification for taking the licences
away.

That does not prevent other airlines seeking to have those licences revoked, however. Any sirline may, at any time, seek such revocation but it must have good reasons—again, they would usually be lack of fitness or financial standing.

The authority is obliged to BCal is the sole UK flag airline, such as Genea and Tunis, there seems to be no justification for taking the licences away the licences away the licences away the licences.

However, where there is substantial duplication with BA—for example, on Amsterdam, Brussels, Paris, Geneva and Tunis, there seems to be no justification for taking the licences away away to be no justification for taking the licences.

thought sales would be lower. Shops selling shoes, DIY goods, hardware and china were most.

Another independent sirline,
Another independent sirline,
Virgin Atlantic, is seeking
similar revocation of BCai's
long-hanl licences (such as for
routes to Hong Kong, Atlanta,
Houston and Los Angeles), and Houston and Los Angeles), and their allocation to Virgin.

Air Europe's case is that the European and UK domestic licences were originally sought by and awarded to BCal to enable it to compete with BA and that the planned merger would remove the reason for world remove the reason for BCal being on these routes.

Even after it has been acquired by BA and either integrated or retained as a wholly
Boundary of the competition can be better served by reallocating the licences to itself, or even to other independents.

hear such bids in public, to invite the holder to respond, to ask other interested parties to make any submissions and to adjudicate accordingly. happen with Air Europe's bid to have BCal's short-baul bicences.

Another independent zirline, Virgin Atlantic, is seeking to made for rescinding the licences.

Although BCal files the latter routes out of Gatwick, and ten thus claim to be supplementing BA's services to the menting BA's services to the same destinations from Reeth-row, Air Europe can argue that such duplication is unfair and prevents other airlines serving those destinations.

those destinations.

The public hearings into the The public nearings into the BCal licences—probably within a few weeks—might thus provide the first public forum for debate on the proposed BA-

debate on the proposed Sa-BCal merger.

The authority's views have yet to be made public, but in addition to its statutory duly to hear the Air Europe applications, it must also pay regard, for practical reasons, to the Government's wishes.

After holding the public hearings, it might think it wise to nostpone a decision until it

to postpone a decision until it knows whether or not Sir Gordon Barrie is recommending a referral to the Monopolies Commission and to wait for the Government's response. on the other hand, it would then face the considerable wrath of Air Europe and the other independents, who could claim that every day's delay further thwarted not only their county hand but also the Government.

own plans, but also the Government's original policy objective of encouraging greater con-

BY RALPH ATKINS

High street sales expected to rise in July

The latest Confederation of British Industry / Financial Times survey of distributive trades shows that 61 per cent of the 281 retailers questioned increased sales in June com-

pared with the same month last year and 18 per cent reported a fall. fall.

Retail sales figures for the past few months have been erratic but relatively flat after strong growth at the end of 1986. In May, official figures showed a drop of 3.5 per cent.

The pattern is explained partly by bad weather, but it has baffled many economists because personal earnings are rising strongly and tax cuts

rising strongly and tax cuts amounced in the budget are still having an effect.

There is optimism, however, that next month's survey will see some vigour returning. "Britain's retailers expect sales to strengthen again in July in contrast to June when traders suffered from the cold and wet conditions," said Mr

in June.

This month the survey shews that 31 per cent of retailers thought sales in June were good for the time of year and 24 per cent thought they were poor.

Orders placed in June were slightly lower than expected. A halance of plus 35 per cent expect an increase in orders in the same of the sales in orders in the sales are the sales and the sales are the sale

July compared with plus 34 per cent reporting an increase in For wholesalers the volume

were not as strong as retailers
expected but the hope is that cent of retailers thought their good weather and tourists will sales in July would be higher than July 1986, and 9 per cent in May.

The letter Control of the survey panel.

The survey shows that 62 per plus 58 per cent in May.

However, who expected. A balance of plus 58 per cent in May.

However, who expected a balance of plus 58 per cent in May. However, whoesalers are not se optimistic about July, with a balance of plus 41 per cent expecting an increase in sales, the lowest stace December.

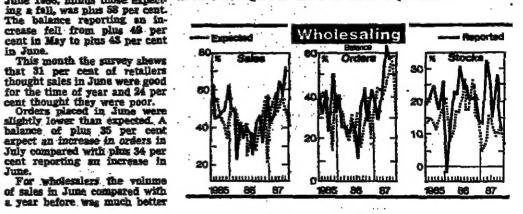
Wholesalers of food, drink and durable household goods were most optimistic. Agricul-tural machinery dealers again expect trade to remain below last year's levels. However, since February the survey has consistently shown retailers' expectations for sales In May the halance of retailers expecting an increase in sales in June compared with June 1986, minus those expect-

Of the 189 wholesalers questioned, 53 per cept thought sales in June were good for the time

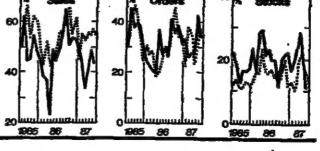
they were poor.

The volume of orders pieced in June by wholesalers was also better than expected, with a balance of plus 59 per cent reporting an increase compared with a balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 58 per cent in May. A balance of plus 59 per cent in May. A balance of plus 59 per cent in May. A balance of plus 58 per cent in May. 30 per cent expect an increase in July. Among motor traders s

balancee of plus 29 reported an increase in sales in June compared with the same month a year before. That was slightly below expectations.



Retailing

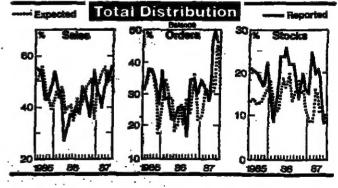


Consumer spending rise

BY ALICE RAWSTHORN

consumer spending will cause of dismai spring weather accelerate in the second half of this year compensating for the modest growth of the first half, but should slow down next year, goods, will reap much of the reflecting the steadier pace of benefit of the expenditure body, with the response according to a with the response to the component according to a with the response to the second se

Given that the current economic climate favours a surge in the early part of 1988, but should slow down as the year land Hall, the economic forecasters, expects growth of 4.5 per cent (in constant prices) in the second half over the same quarter consumer spending will period last year



expected in second half

the economy, according to a with the recent rise in sterling a key factor.

Given that the current economics will be buoyant in

the second half over the same quarter consumer spending will be just 1.1 per cent higher than the first. In the first half of the year, consumer published quarterly at £95 copy (£310 per annum).

BRISA Auto - Estradas de Portugal S.A. Japanese Yen 10,000,000,000

Guaranteed Floating Rate Notes 1992

In accordance with the description of the Notes notice is hereby given that, for the interest period July 20, 1987 to January 20, 1988, the Notes will carry an interest rate of 4.30% p.a.

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Bart

Analysts oppose draft rules on broker research

might have a damaging impact on the provision of stockbroker

In a response to TSA rules published last week, the SIA says: "We believe it to be profoundly wrong for market regu-lators either to restrict the flow of non-confidential information or to attempt to limit investment activity prompted by it."
In a submission to TSA, the analysts maintain that attempts to put a fence around research material in the investment community might result in information being distributed in similar form by non-authorised people. Those might include people. Those might include industrial consultants or pub-

lishers of newsletters.

TSA's narrow definition of the "publication" of research documents as a single, broadcast event comes in for attack. The analysts say that a broader deficient of the state of nition is needed to cover the giving of informal advice while giving of informal advice while research work is in progress.

There is also criticism of TSA limiting its restrictions to publications which represent the first comment by the originating firm for 12 months, or include a change of view since the last publication.

The SIA says: "Even assum-

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NEW DRAFT regulations issued ing that 'clean,' unpublished, by The Securities Association price-sensitive information acquired by honest diligence should be controlled, it would research to private investors, be nonsensical to restrict consays the Society of Investment trol over it to fresh recommendations. The Securities analysts working for securities Association's limit is not only firms and investment institu-tions.

In a response to TSA rules unsound, it is an invitation to evasive tactics by the ill-intentioned."

The analysts are understood to feel that TSA's rules have to feel that TSA's rules have been distorted by the association's wish to accommodate the traditional freedom of the Eurobond market. Accordingly, research that goes only to professional investors will be subject to much less restriction than "regulated publications" that have a wide circulation to ordinary investors. But that will create serious anomalies.

The society says: "The main problem is that once information is in the public domain it can circulate freely between the expert and inexpert. It is difficult to penalise someone for imparting in writing something which he could innocently comwhich he could innocently com-municate by word of mouth.

"The need for relatively un-fettered background research, such as follows routine plant visits, or resides in periodical

visits, or resides in periodical sector commentaries, is absolutely essential to the efficiency of the market. There is no reason why such information should be denied private investors, provided the service they are to receive is properly defined." MSC considering teletext

service for job seekers BY RAYMOND SNODDY
THE Manpower Services Com- in text form in an hour-long mission is looking into the possibility of creating a national teletext service for job seekers. Executives of Oracle, inde-pendent television's teletext service, will consider a feasibility study at MSC head office in Sheffield today. Teletext is the service of news and information-transmitted on spare lines of the existing television signal.

The MSC became interested in the possibilities of teletext in the possibilities of leietext as a result of the service run by Central, the Midlands independent television company, over the past year, central has been running in of setting up a midland teletext as the company of setting up a midland teletext as the company of setting up a midland teletext as the company of setting up a midland teletext.

Job Finder service each day for service.

an hour after normal broad- Oracle could add pages of casting ends. Details of about local jobs for specific independent to-fill jobs are given dent television regions

The material starts out as teletext, but is transmitted as ordinary television pictures so that viewers do not need a special teletext set Even though Job Finder is not now transmitted until after

3 am, because of the start of late-night television, research suggests that it attracts about 100,000 viewers. More than 250 people have found full-time jobs using it. Yorkshire Television has started

Clash over Highlands conservation jobs claim

BY JAMES BUXTON, SCOTTESH CORRESPONDENT
THE HIGHLANDS and Islands
Development Board, which promotes economic growth in the highlands and islands of Scothard, has clashed with the land, has clashed with the Nature Conservancy Council, the primary interest of which is conservation.

The immediate issue at stake is a claim by the NCC that employment created by conservation activities in the High-rying to soften up the opposition in advance of what he calls generated by two important economic sectors there—fish farming and skiing. The NCC trying to "draw a manife of claimed last week that the equivalent of 305 full-time jobs

CORRESPONDENT

Wir Robert Cowan, chairman of the HIDB, pointed out that the figure paled alongside the 780 full-time jobs created in the past few years in fish farming, and the 700 skiing industry jobs in the Aviemore area alone last season.

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Mr Robert Cowan, chairman of the HIDB, pointed out that the figure paled alongside the 780 full-time jobs created in the past few years in fish farming, and the 700 skiing industry jobs in the Aviemore area alone last season.

Mr Cowan says the NCC is trying to soften up the opposition of unprecented proportions by trying to "draw a manife of claimed last week that the economic philanthropy" over its activities.

Discount for over-55s on home

insurance

By Eric Short
COMMERCIAL UNION Assur ance, the leading UK composite insurance group, is breaking new ground in its latest household insurance policy, Home Plan, which offers a 10 per cent

Plan, which offers a 10 per cent premium discount to house holders aged over 55.

This is a completely new move by an insurance company in determining house contents premiums. The CU is making the reduction because it has found that elderly people are a better risk and make fewer claims, presumably because the theft risk is lower since houses are not left empty for long periods and there are fewer high-value contents, such as videos and his equipment.

The plan also contains the now standard practice of giving

now standard practice of giving discounts on premiums to householders taking appropriate security measures. There is a 15 per cent discount if an approved alarm device is fitted. The plan also gives householders a 10 per cent reduction on the cost of Chubb security locks and bolts, together with a free doorviewer. The CU is also departing from

the coupled practice in house contents insurance of requiring householders to ascertain the sum insured—the level of cover by estimating the total cost of replacing as new the contents of the house. That has caused considerable

That has caused considerable difficulties for householders who tend to guess the value and usually under-insure.

Now CU is fixing the sum insured according to the number of bedrooms in the house or flat. The sum insured rises from £14,000 for one bedroom to £25,000 for four bedrooms. Insurance companies have in Insurance companies have in recent months been endeavouring to fix the premium rates to reflect the underlying risk. Sun Alliance Group introduced premium discounts not only for taking adequate security measures, but also for lagging internal water pipes.

Improved drugs Tead to cash savings in NHS

By Peter Marsh DEVELOPMENTS IN pharmacenticals have contributed to savings in the National Realth Service, according to a report today from the Office of Health today from the Office of Health Economics, a body set up by the UK drugs industry.

Taking into account a single disease, respiratory tuberculosis, the report says that between 1857-84 the health service saved 2568m in reduced hospital stays, largely as a result of better drugs.

Similarly shortened treatment

times for a group of six infec-tious diseases including asthma, epilepsy, glaucoms and bron-chitis produced savings of £193m over the period. \$199m over the period.

The report warns, however, that statistics such as those must be regarded carefully as they fail to take into account unquantifiable factors such as improvements in the quality of

life generated by new medicines.
In a foreword to the report, Professor John Butterfield of Cambridge University, says:
"There are few cases where ... obvious benefits in terms of 'patient turnover' can be unequivocally demonstrated."

Costs and Benefits of Pharmaceuticals Research; Office of Health Economics, 12 White-hall London SWIA 2DY: £1.50.

hall, London SW1A 2DY; £1.50.

A mundane but vital matter of paying up

THE ANNOUNCEMENT on Friday of special powers by the Stock Exchange and a set of prudential measures by the Bank of England designed to tackle settlement backlogs in the equity market have high-lighted the absolute necessity of smooth back-room operations to the stability of financial markets.

While the public image of London securities houses has become ever more glamorous— six-figure salaries, fast cars and souped-up telephone salesmen —the provision of competent settlements systems has per-haps suffered. At least in the equity market, the lack of emphasis on the more mundane part of the busineses has now come home to roost.

The patter of the salesman and the speed and skill of the market maker are a mirage until the bargain slips are filled in, booked and exchanged for concrete cash.

A security house may have the finest trading reputation, but if its settlement system is not quick, efficient and fail-safe, its clients will soon lose patience. More important, any breakdown in the system might risk substantial losses in the confusion, and dangerously large exposures for some large exposures for market participants.

The substantial backlogs in settling equity market bargains and the chaos that has caused Janet Bush looks at the importance of smooth cash transactions to the market's stability

Exchange powers to buy in stock centrally and force settlement of outstanding bargains and powers to fine, name and

restrict the trading of firms guilty of letting their settlements get too far behind.

There were some early teething troubles, too, in the UK government bond market, mostly because of the inexperience of some of the personnel hired by the then-27 market makers in gilts.

In general, however, the Cenral Gilts Office's computerised settlements system has worked with quiet efficiency, in stark contrast to the Stock Exchange's

mechanisms.

The Bank, which set up the CGO in a joint venture with the Stock Exchange, believes its system offers a model to other markets, both in England and overses. overseas.

The CGO is situated in one of the white stone, anonymous buildings that stand in the shadow of the Bank of England.

It has at its heart a powerful computer

and sophisticated computer

puter terminals. computerising settlement since the days of the old jobbers' counter, the CGO operation is still surprisingly labour-inten-

The future development of settlement systems can be summed up in one word—"dematerialisation," the buzzword for the process of ridding offices of paperwork and replacing it with computer terminals and space-age electronic transfer.

The CGO system is still in the relatively early stages of development. Although the largest players can now input their daily transactions for settlement into the CGO electronically smaller benefits. tronically, smaller bargains are still bunched together, some-times backed by seemingly anachronistic gilt certificates, and delivered by hand by an army of messengers.

The next stage will involve opening up membership of the CGO, thus steadily eroding the

piles of paper that are still a feature of the back room and the CGO itself. system and a large band of the CGO itself.
youthful clerks who spend At the moment, the main
their day keying transactions members are the Bank, gilt-

inevitably led to Friday's into dozens of subsidiary commeasures. Those included Stock puter terminals.

Secondly, to ensure the subsidiary comment in the subsidiary comment in the subsidiary comment. Exchange money brokers, Intervitable in the subsidiary comment in the subsidiary comment. Given the strides made in Dealer brokers, discount houses no risk for the bank, the settle-computerising settlement since and settlement banks—a total ment bank is given a floating and settlement banks—a total of 68. It is likely that membership will be extended to some of the main institutions and to

The Bank believes its system

Stock Exchange members in is self-contained, pretty safe

> be numbered. At the heart of any successful settlements system lie the requirecents of efficiency and security. Computerisation goes a long way towards fulfilling the first. The Bank feels its Assured Payments System, nego-tiated hard with a group of settlement banks, goes a long way to ensuring the second. The APS effectively ensures

that no one party in a trans-action is at any time planted with a substantial amount of risk. The overriding principle is that for every stock moving in one direction, payment is moving in the other. As one official put it: "It is just like exchanging hostages at Checkpoint Charlie."

There are two key regulations. Firstly, stock will only move through the CGO system when there is a corresponding

covably committed to giving this assurance. That ensures there should be no risk of a buyer of stock not receiving the gilts in question and the seller

Secondly, to ensure there is charge over the stick in ques-

general—the days of the colour-ful gilt-edged certificates may simplicity. There is no such risk-averse payments system in the equity market, and although that is of concern, there appears to be none planned.

What is planned is a move settlement system, similar to the CGO's, called Taurus, which will take over from the old

Technology is one key to the evolution of settlement sys-tems. Last Thursday, the for-mation of London Clear was announced, a net clearing and settlement system for bearer securities in the London money

LondonClear says the core idea behind its planned system is to replace physical delivery, thus, it is hoped, improving costs, increasing the market's ability to handle larger volumes assurance of payment by a and reducing the risk of losses.

Tyre group

may shed

125 jobs

Casson in international link-up

By Andrew Taylor CASSON BECKEAN, the British-based firm of char-tered accountants that includes among its clients several well-known figures in the entertainment world, is linking up with an inter-national accountancy net-work that will operate under the banner of Summit Inter-national Associates.

Casson will be taking the place of Dearden Farrow, the British firm of accountants that helped to found the international network of 50 Independent accountancy firms that formerly operated under the name of Dearden Farrew International.

The organisation has been required to change its title and look for a new UK associate after the merger this year between Dearden Farrow and Binder Hamlyn, nother another UK accounts

Casson Beckman includes Value of the children and the children and the children among its clients. An expanding corporate client list includes Yellowhammer, the advertising agency, Raybeck, the clothing retailer and manufactures and Austran Graym facturers, and Arenson Group,

Summit, which operates from 200 offices in 40 countries, commands a com-bined worldwide fee income of more than US\$200m of more than US\$200m (£122.6m). Its headquarters are to be located in the New York offices of accountants Richard A. Eisener.

Richard A. Eisener.

Mr Peter Ohrenstein, managing partner of Casson Beckman, said "Our corporate business has been developing fast and with it the requirement to provide clients with an international service. By joining Summit, with its established global network, we are now ideally placed to meet those demands."

Shearson expects 8% inflation BY MICHAEL PROWSE

INFLATION will rise to almost sper cent by the end of next years. House price inflation on year, Shearson Lehman, the securities house, says in its quarterly review of the UK economy, out today.

The pessimism about inflation is based largely on a suggested close link between rises in house prices and rises in retail price inflation. Shearson points out that the house prices and rises in retail price inflation. Shearson points out that the house prices and rises in retail price inflation. House prices will rise with house prices and rises in retail last great house prices surge was rose by 17 per cent and 29 per last either house price inflation must fall from its present 13 per cent to subsequently rose to a peak of boosts the assets of banks and

from its present 13 per cent to 14 per cent level or retail price inflation will rise towards 10 per cent."

THE Electricity Consumers'

Council said yesterday that it expected the electricity indus-

try to show profits of more than filbn this year, exceeding those

Gas.
Ms Jenny Kirkpatrick, the

would justify a cut in prices

the gas industry.

"If gas can do it, so can electricity," she said in the council's annual report. "Last

subsequently rose to a peak of

Electricity profits may top £1bn

The council welcomed the fact that electricity prices had been frozen in 1987 but said

it was time consumers "reaped

energy prices."

Not only was the Central

paying over the odds for its coal but the Government was setting

in excess of this."

recently announced by British the full benefit from the fall in

faster than the rate of interest, people have an incentive to borrow. The higher borrowing boosts the assets of banks and

18 per cent in 1980. building societies and results. The report identifies three in faster money creation. The report identifies three in faster money creation.

In report identifies three in faster money creation.

The report identifies three in faster money creation.

The authors also emphasise retail prices have enjoyed a convert some of the capital interest relief in the inflation-close and reasonably stable gains on their houses into con
ary cycle.

£750m a year to support the

coal industry. With most of its

coal costing more than world

prices, is was "premature" to discuss privatiation of the elec-

He welcomed the £300m-a-

five-year contract with British Coal but claimed that the coun-

tricity industry.

UP TO 125 jobs, nearly 20 per cent of the total, may be lost at Avon Rubber's industrial

By John Griffiths

polymer plants in Wiltshire. In overall job terms, however, the cuts at Bradford-on-Avon and Melksham would be largely

offset by plans to take on another 100 workers at the group's vehicle tyres plant, also at Melksham, the company said. Avon said increased demand for its high-performance radial car tyres required seven-days-a-

week working, compared with the existing 5i-day week. Start-ing in mid-August, the company would recruit and train a new group of rubber workers and staff for the extra shifts. Those made redundant from the indus-trial polymers plants would be considered for the jobs.

The polymers job cuts are expected under an efficiency improvement programme to be instituted as the result of a recently completed survey of the two plants' operations.

In a letter employees, Mr Brian Stacey, the group's director of non-tyre interests, said "everything possible" would be done to make the cuts voluntary, includthe gas industry.

"If gas can do it, so can electricity," she said in the council's annual report. "Last year, British Gas profits were over fibn. We are expecting next week's figures from the electricity industry to be well industry was paying to the council try that meant consumers still consumers were subsidising British Coal through a hidden "cial tax." Unless those issues were openly addressed, the electricity industry could not "sensibly pass into private ownership."

Ferry inquiry likely to back safety changes

THE PUBLIC INQUIRY into ship's officers, including the sus-the Zeebrugge ferry disaster is pension or withdrawal of quali-expected to recommend signifi-fications.

The inquiry report is of Transport.

The inquiry report is pected to call for in the Zeebrugge ferry disaster is expected to recommend signifi-cant changes in safety regula-

tions when its report is pub-lished later this week.

Mr Justice Sheen, the High Court judge who chaired the investigation into the disaster, will read his judgement to a reconvened session of the inquiry

He is expected to confirm that the immediate cause was the failure of the crew to close the bow doors, leading to a fatal inrush of sea water

AIR

Nearly 200 people died when the Herald of Free Enterprise, operated by Townsend Thore-sen, a subsidiary of European Ferries, capsized outside Zeebrugge harbour on March 6.

The inquiry heard evidence of errors of judgment by some European Ferries' managers, but Mr Justice Sheen has no power to act against shore staff. The Government has already ruled that there will be no criminal prosecutions as a result of the disaster, but the inquiry is thought likely to call That might mean disciplinary result of the disaster, but the action against some of the inquiry is thought likely to call

The second part of the in-quiry report will deal with the general safety of roll-on roll-off ferries and the need for design

Mr Justice Sheen heard con-flicting evidence on the advant-ages of transverse bulkheads on the open vehicle decks of ferries. He is thought unlikely to recommend large-scale structural changes to existing ships, but may call for the inclusion of transverse bulkheads in new vessels. Those might be mov-able, to limit interference with

The inquiry report is also ex-

pected to call for improved loading techniques, better control of passenger numbers, more accurate monitoring of technical information, better crew training and improved emergency instructions to pas-

Safety has been tightened up on ferries using UK ports since the accident, but practices vary on different routes. Some comcircuit television checks on sea doors, for instance, while others continue to rely on inspection



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BEST DENKI CO., LTD. By: The Bank of Tokyo Trust Company as Principal Paying Agent

Dated: July 20, 1987



JOHN LLOYD

T has been for years a cliché of political discussion that the right has had the good ideas, that the Conservatives were no longer the stupid party, that the left was suffering from intel-lectual exhaustion, or cowardice, or both.

Professor Norman Stone,
more in schadenfreude than in sorrow, has written that thinkers of the right in this country and abroad "write with the kind of strength and panache that come from a conviction that history is moving their way. The kind of sputtering defensiveness that used to be a quality of right-wing prose is now more likely to be found in journals of the left."

Now that it is commonly (though not universally) accepted that Labour's campaign packaging could scarcely have been bettered, a chorus of voices is rising to urge the virtues of disci-plined policy thinking to address the flaws in the con-tent. Mr Neil Kinnock, the tent. Mr Neil Kinnock, the Labour leader, gave an impetus to that last week when he told his parliamentary party that a policy overhaul should, literally, be radical: the plant should be torn up, he said, and its roots closely scrutinised.

His party's policy director, Mr Geoff Bish, had antici-pated his leader in calling for — in a paper to the national executive — an approach to policy making which woul! pick and mix proposals

New thoughts in old bottles

emanating from think tanks like these used successfully by the Conservatives: a call echoed by Mr Bryan Gould, the new Shadow Trade and Industry Secretary, who has trenchantly describes Industry Secretary, who has trenchantly described Labour's policy making as a system under which a few sympathetic "experts" meet with overworked MPs and under-researched party officials to produce unreadable verbiage to no-one's satisfaction faction

year's TUC congress is a motion from the Inland Revenue Staffs Federation which proposes the funding of a new think tank — one which, at least in theary, might seek to pull in forces other than the unions and Labour. The Fabian Society, conscious of its own limitaconscious of its own limita-tions in this regard, is keen on the idea: and the Employment Institute, a think tank whose time never quite came, is presently brewing plans to extend its scope and reach.

The instant objection to this activity is that there are already places, add and new, where thinking is done. What is more, that thinking gets into the newspapers (a necessary complement to fresh thinking). Mr Dick Taverue of the SDP has been influential in seeding two—the Institute for Fiscal Studies and the Public Policy Centre, both of which (especially the first) have put such matters as taxation policy on the public scene. The ferment which created the SDP in itself released much intellectual energy, some of which remains to be focused—or refocused, once the Alliance's present traumas are over.

The Policy Studies Insti-tute, one of the oldest and largest of such centres, attracts to it intellectuals from the right, centre and left.

None of this, though, is thought to answer the per-ceived failings on the centre and the left. In part this is

because it is believed that there is no figure—save perhaps Professor Raif Dahrendorf, who is however both German and resident in the US—who both takes a grand synoptic view of society and offers detailed prescriptions.

But it is more to do with a lack of faith. Nowhere, it is thought, is there an intellectual centre pulsing with the kind of vibrancy, excitement and radicalism which is held to have been a hallmark of the Centre for Policy Studies and the Institute of Economic Affairs in the 1270s. The people there, say their envious would-be emulators on the left and centre, really believed what they were saying and writing. More, they had chuttpah: they did not sulk when reviled, but carried on pressing their case—even on those hostile to it.

All this is likely to be very well: or at least, it is likely to be very well for the great weeks.

to be very well for the great media minds of our time, who will soon see opened a rich vein of cossetting and

hospitality. But what will they be told? What will be the intellectual beef to accompany the canaper and agreeable dry white wins ("Perrier for me please-)?

It is, as yet, pretty may indeed, the heat case for the formation of a new talest such is that it is raw, and that on one has the recipe—at Mr Rhuneck, it seems, went a long way to admitting But some of the ingredients will be these.

First, as a kind of everyanging philosophical problem, will be the question of whether or not egalitarianism can and should be a systematic, central him of government policy. Nearly everyone entside Conservative ranks (and some sill mutinously inside) believes it should. But the belief suffers from algentia, and from a numbing fear that the better-off will never again be persuaded to possess the generosity, or the guilt, to youe in a redistributive government. The practical,

made effectively.

The role and functions of the state and least general ment are critical kere. As Prof Nicholas Deakin, of Birmingham University, has observed, "not only would camfortable Britain have to accept the need to make sacrifices... confidence in state agencies as the means by which redistribution can be achieved both justiy and efficiently would also have to be restored."

A revival of samourt for be restored,"

A revival of support for some—inevitably modified—institutions of the social democratic state would engage all the intellectual takent a new centre could mobilise; and there is at least some ordence that both the ideas and the talent are there to be mobilised. But it may come to conclusions which even new might be seen at heretical, in willing more agalitarian ends than these presently on offer, if may

also have to will means which have been, and still zre, anothers to many on the left. Any serious proposals for efficiency in the public sector, cannot leave undisturbed the National Union of Teachers and the National and Local Government Officers Association. Some of such a new body's radicalism will have similar targets to the old (right) But some will be different. The search for a better way of creating national weaks to of creating national weakts to serve egalitarian ends will not leave undisturbed, either, the febrile short-termism of the City of London; the mono-polles of the professions; the cupidity, stupidity and bias of much of the media; the in-creasingly wortying centrali-sation of public life, coupled with the destruction of alter-native centres of power; the sink of poverty in which publishes is much that can fuel

There is much that can fuel the thealism and the belief of new thought in new or old thought bottles: all it needs is a bit of money and the will to do the work. John bloyd is editor of the

INTERVIEW

The workers' boss-man

Andrew Fisher talks to Franz Steinkuehler. head of the West German metalworkers' union

the trim fast-talking, energetic head of IG Metall, the biggest trade union in the Western world, is a man with an answer for almost everything.

Because he is articulate, dresses smartly, and likes to live and eat well, it has been said that he behaves more like a businessman than a trade unionist. But the leader of West Germany's metalworkers who defused an incident with a disgruntled worker in the 1960s with a well-timed wrest-ling throw, has little time for

such comment.
"When people talk like that, I always ask if they know anyone who likes to eat badly. Of course I like eating well and I would rather drive a fast car than an old banger. So would most people, I imagine. "I do not eat out much, I union into the 21st century has have to watch my figure. But a well-developed set of ideas

eat good food. Looking younger than his 50 years. Steinkuehler shoots out words and arguments like firecrackers, emphasising his points Germat with rapid gestures. He has (DGB). with membership steady at is no need to redefine work. 2.6m, since last October, following Hans Mayr and his redoubtable predecessor, Eugen point in people's consciousness. Loderer. It is, he says, a job he enjoys. With it goes a salary of some DM 200,000 (£67,000) and a green Mercedes.

He could well lead the union, there is an end to senseless,

PERSONAL FILE

1937 Born Waerzburg, son of a 1963 Stuttgart district secretary, IC Metall 1972 District head of the union 1983 Union's deputy president 1986 Union's president

I cannot imagine leaving IG Metall voluntarily.

The man who could take the how it should be rewarded. He also has strong views about the role of IG Metall, the largest of the 17 unions in West Germaty's union confederation

For a start, he thinks there point in people's consciousness.
The status of work does not depend on its length, but on its content. We have still got a long way to go to see that

until the mandatory retirement age of 65, though officials have to be re-elected every three years. Does he fancy the prospect of 15 more years? "In theory, yes, if lightning does not strike me, and my colleagues do not vote me out. The solution of the way. "The 35-hour week and agreed with employers on a three-year deal leading to 37 hours, he is theory, yes, if lightning does never the less adament that shorter working times are on the way. "The 35-hour week will be agreed. That is our soal will be agreed. That is our goal for the 1990s. We shall go into the next decade with a 35-hour

> With rising productivity, he does not rule out the possibility of even shorter working times, a notion likely to make em-ployers blanch. But he seems more concerned with making sure that work has an enhanced sure that work has an enhanced value, and not just in cash terms. "Workers in this republic today are the best trained ever. They have had 10 years at school and up to four years' job training. You cannot expect them not to have a say in their means of

In a country where training is a key part of the industrial scene, Steinkuehler believes more should be done to continue the education of employees during working hours, and not just in narrow factory skills.

"That would be very one-track, one-dimensional further education. Creativity deem't depend on knowing how, say, alloys are made, but goes beyond the demands of the job."



Steinhuehler is also committed to making work less unpleasant by eliminating routine, cally, and socially. We have repettive assembly line tasks.

"People have to forget their creativity for eigh hours, or they couldn't stand it."

In the 1980s," he comments, "unions have been on the defense ally, and socially. We have mass unemployment (now creativity for eigh hours, or drifting politically to the right, but unions remain a strong in 1973, he led a strike in the

In 1973, he led a strike in the bulwark in defence state of Baden-Wuerttemberg, employee interests and home of Daimler-Benz, Bosch, maintenance of democracy. and Porsche, which succeeded in putting a minimum time of 1.5 minutes on each routine assembly task, such as putting in spark plugs, and enforcing regular breaks. Before that, it was thought

that German workers would only strike for money. Stein-kuehler sees a need for more moves towards stressing the Much, he says, could be done moves towards stressing the through normal pay and condi-

employee interests and the maintenance of democracy."

It is not only Chanceller Kohl's conservatives who have attracted Steinkuchler's attracted criticism. In the last years of Chancellor Helmut Schmidt's centre-left coalition, he was a vehement protester against

security network.
When Steinkuehler joined the union in 1951, he worked closely with Willi Bleicher, then Stuttgart district leader of IG Metall. Bleicher had spent 12 years in a concentration camp for being a Communist -though he was to leave the party in the 1950s.

attempts to reduce the social

Steinkuehler never embraced Communism, but he insists upon a sense of political history. "I always try to make clear to my colleagues where the union movement comes

year on educating officials. They don't just learn how to work out a contract, or which paragraphs are in the indus-trial relations law. They also learn the history of the union

West German unions have developed very diffrently from those in the rest of Europe since the war. Steinkuehler believes this has helped IG Mteall and th DGB to be more of a check on the Kohi Government in its efforts to clip union wings than the UK unions have been

with Mrs Thatcher.
German unions are organised on an industry basis, with IG Metall covering mainly steel, motors, engineering, electricals and electronics. The system, which has contributed much to motors, engineering, electricals and electronics. The system, which has contributed much to industrial harmony in Germany, was worked out after the war by the occupying powers, not ably the British. The present increases would then go beyond industrial unions are far money and cover the content stronger than the pre-war craft thions, Steinkuehler points out. Thus he believes the Kohl government has not been quite so extreme as the Thatcher able more and more to satisfy Government has not been quite so extreme as the Thatcher Govrnment, because German unions are a bigger hindrance than British ones can be. The UK system can only be understood through history. It has contributed to the existence of a more marked class-consciousness than you find in Germany." Not that Germany lacks class awareness. But the war wiped out many of the old social and wealth differences and unions tend to see their role in less militant terms than elsewhere. militant terms than elsewhere. German unions for instance, strongly support industrial co-determination, and Steinkuehler Mannesmann

tions deals with employers, of work. "IG Metall must offer many of whom now accept that more ideas than in the past strinkueller have been aggressible in not enough."

Steinhuelter is also committed to making with a committed with a committed to making with a committed with a made so that they like to live in conflict. They like to live well and in peace, and I under-stand that."

have, and employers must see that this is possible.

This, Steinbuchler believes, means that settlements can usually be reached without stakes, since disputes carry the risk of defeat and mean sacri-fices for those taking part. He is often seen as an arch-pragmatist, tough when he senes an advantage and softer when prudence suggests such a course. But being pragmatic in daily decisions is not pes-sible without a firm ideological foundation, he believes.

His own political views, left-wing but not extreme, were partly forged through his as-sociation with Bleicher, He has been invited to go into politics, but preferred to stay full-time with IG Metall. Links with the opposition Social Democratic Party (SPD), are in good shape. The SPD supports the union in its strongle for shorter bours its struggle for shorter hours and against a labour law change

denying unemployment pay to workers laid off because of a

strike elsewhere,

But as the march against the Schmidt administration showed. The IG Metall boss sets great store by the union's political independence. "It means we have the freedom to go against next to be a close of the state of

able more and more to satisfy

Spycatcher and secrets

It will be a great plty if the Government's action in the courts to prevent publication of Snycatcher, with its revelations of alleged improprieties and even criminality of its secret service agents of the recent past, is allowed to obscure the immense importance of the Court of Appeal's judgment in the contempt proceedings. These have been brought against the Independent and two other newspapers by the Attorney-General in his by the Attorney-General in his capacity of the guardian of the public interest and not as a member of the Government.

member of the Government.

While national security considerations obviously lay at the heart of the Government's efforts to put a permanent seal on the lips of all its servants in the security service, the crucial legal issue has been about the preservation of confidential information, whether confidentiality resided in government, a professional advises, or a company with trade secrets. trade secrets.

It may be that the frontiers of public knowledge should be pushed back and that a great deal of information should not be impenetrally shrouded from the public eye. But whatever the proper ambit of confidenti-Yet they must sometimes be nobilized to preserve what they the law. Confidentiality with the stroke of the pen. Once unconcealed it has gone forever. It is therefore the right, even the duty of a possessor of con-fidential information to respect the trust of confidentiality and the trust of confidentiality and even to resist disclosure. Part of the media's function, on the other hand, is to penetrate the veil of secrecy wherever there is concealment of what is properly disclosable in the public interest. Those competing interests require objective evaluation in each particular case A balance has to be strock to determine which interest should prevail, and only a court

can strike it.

Such a balancing act was per-Such a balancing act was per-formed by the courts last summer. The Observer and the Guardian had published articles hased upon some knowledge of the contents of Spycatcher which was then the subject of which was then the subject of proceedings in the court of New South Wales to han its publication. The British Government had based its claim for a ban on the footing that no member of the security services, past or present, could without consent independence. "It means we have the freedom to go against partly we are close to, when they follow a course different from what we see as our goals."

Compared with most nations, he agrees, West Germany's living standards are high "There are other countries where they are even bettr, but we certainly don't blong to the worst off." Even so, with an average skilled worker's gross wage of DM 2.700 (1997) a month, "living standards are not that lavish."

Even if workers were as well off as he would like them to be, he does not think they would recease, would then go beyond money and cover the content would have immediately evantable to the confidentiality would have immediately evantable to the confidential to the confid granted the confidentiality would have immediately evaporated and there would have been nothing left for the courts to decide. Publicity would have immediately triumphed over confidentiality.

JUSTINIAN

gioaned from Spycatcher, which turned last week into a veri-table flood, with the extracts from the book appearing in The Sunday Times and copies of the American publication being brought unimpeded through Customs at Heathrew. It may be that the attributes of confidentiality have now become so attenuated that the High Court will this week discharge the injunctions. But that still leaves the question whether the Independent and the other newspaners have been spilly of conpapers have been guilty of con-

When the courts last summer had to consider the evidence which tended to favour the granting or refusing of an in-junction pending trial, one of gree of publicity that there had uniquely a commedity that can already been over Spycatcher. lose its essential characteristic At that time there had been only a trickle of information emanating from the unpubli-shed manuscript in the hands of the Australian publishing

> bakage of the book's contents. and others published in April of this year, was to put on to one side of the scales of competing interests a considerable weight of disclosed information such that confidentiality was severaly jeopardised, As the Master of the Rolls,

put it, what happened was like removing an ice cube from the refrigerator, thus reducing it to unfrozen water that trickled

away in disintegration.

Those who acted (if they did, which is still to be determined) with the intention of weighing down one side of the scales of justice had thus demonstrably interfered with the due adhad effectively disabled the up holder of confidentiality from attaining injunctive relief, to which he might be entitled, against the proposed dissemi-nator of the confidential information.
Whatever happens in the

Whatever happens in the courts during the coming weeks—the hearing of the appeal in New South Wales a week today, the application by the Observer and the Guardian to have the injunctions against them discharged, and the hearings to determine whether the Independent and other newspapers had the requisite intention to interfere in the administration of Justice—the Judgment of Sir John Donaldson will stand out as a landmark in a branch of the law that has been grappling in recent years to establish a modus viocadi for investigative journalism. Far from seeing the Master of the Rolls as a dampener of press freedom, he should be regarded as providing outstandingly a clarity of reasoning that stakes out the boundary lines of disseminative information.

M.P.S. PAY DEBATE DE ALGERNON, DEAR BOY, HAVENT SEEN YOU SINCE THE LICENSING HOUR REFORM BILL. â HOUSE

considentiality.
Since last summer there has

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George Anthony Twentymen Turnbull MA, FRICS, Chief Executive

Derek Michael Butler BSc, FRICS Sydney John Howard FRICS

Pater Wingste Jones MA, FRICS, ACIArb

John Stephen Sadier QBE, MA, Non-Erecutive Derek Roger Seyer FRICS, ACIAdo.

Devid Guy Steventon FRICS

Kelth Ethott Way FRICS, ACIArb

Stephen John Webster FRICS ell of Bancroft House, Paternoster Square, London EC4P 4ET

Secretary and Registered Office

Timothy Wellace Smyth BSc, FCA Bancroft House, Paternoster Square, London EC4P 4ET

Financial Advisers and Sponsors Imputer

Kleinwort Benson Limited 20 Fenchurch Street, London EC3P 3DB

Stockbrokers 🖼

1,100

4.192

12 Tokenhouse Yard, London EC2R 7AN

Auditors and Reporting Accountants Touche Ross & Co., Chartered Accountaries

Hill House, 1 Little New Street, London EC4A 3TR Solicitors to the Company

Blackfriars House, 19 New Bridge Street, London ECAV 687

Solicitors to the Offer

Watting House, 35 Cannon Street, London EC4M 5SD-

Principal Bankers

National Westminster Bank PLC 94 Moorgate, London EC2M 6XT

Receiving Bankers

National Westminster Bank PLC New Issues Department, PO Sox 79, 2 Princes Street, London EC2P 280

Registrars and Transfer Office

National Westminster Bank PLC Registrars' Department, PO Box 82, Conton House, Reduline Way, Bristol 8599 7NH

Key Information The following information is derived from; and must be read in conjunction with, the full

tent of this prospectus.

Deberham Tewson & Chimnocks is one of the few major practices of national and international property advisers in the United Kingdom, offering comprehensive and integrated property advice to clients. in the year ended 30th April 1987, DTC represented more than 1,200 clients in

nearly 5,000 instructions and turnover amounted to £16.9 million. The Group currently has agency instructions in respect of over 11 million square feet of office, retail and industrial space, more than 2,000 general consultancy instructions and management contracts in respect of property portfolios with an aggregate value in excess of £2 billion

Financial Record

The financial record of Debenham Tenson & Chinnocks, as extracted from the Accountants' Report, is set out below.

Year ended 30th April	'	1983	1984	1985	1985	1987
	: "	£000	£600	£000-	900£	€000
Temover		7,826	8,793	10,593	13,693	. 16,858
Profit before lax		1,053	1,181	1,520	1,956	- 2,947
Earnings per Ordinary Share		1.92p	. 2.27p	3,170	4.53p	7.420

South the second state of The financial record has been adjusted, as explained in the Accountants' Report. to present the results of the predecessor parinerships as if they had carried on business in the present corporate structure throughout the period in particular, profit before tax is stated after charging notional remuneration for the DTC Directors, and the tax charges have been calculated as if the profits had been liable to corporation tax throughout the paried.

The Directors of the Company, whose names appear in this prospectus, accept responsibility for the information contained in it. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case), the information contained in this prospectus is in accordance with the facts and does not omit anything likely to affect the import of such information.

Application has been made to the Council of The Stock Exchange for the ordinary share capital of the Company, issued and now being issued, to be admitted to the Official List.

Applications for the shares now being offered for sale must be received by 10.00 a.m. on 23rd July 1987 and the application list will close as soon thereafter as Kleinwort Benson Limited may determine. The procedure for application and an application form are set out at the end of this

DEBENHAM TEWSON & CHINNOCKS

Debenham Tewson & Chinnocks Holdings plc

flucorporated in England and Wales under the Companies Act 1985. Registered No. 2088415)

Kleinwort Benson

Limited

of 6,771,030 Ordinary Shares of 5p each at 170p per share, payable in full on application

Offer for Sale Statistics	
	1700
Offer Price Ordinary Shares in Issue following the Offer for Sale	27,094,118-
Market sapitalisation at the Offer Price. Percentage of the ordinary share capital being offered.	25 per cent.
Price earnings multiple based on the Offer Price	22.9 times
Notional gross dividend yield at the Offer Price*	2.64 per cent. 2.28 times
Net cash proceeds for the Company	£2.8 m#ion

"On the basis of notional net dividends of 3.25p per Ordinary Share (4.49p gross) which the Directors would have recommended in respect of the year ended 30th April 1987 had the Ordinary Shares been in issue and listed for the whole of that year.

DEBENHAM TEWSON & CHINNOCKS

Introduction management

Debenham Tewson & Chinnocks is one of the few major practices of national and international property advisers in the United Kingdom. The Group offers ensive and integrated property advice to clients from offices in the City and West End of London, Carofif and overseas. It acts only as adviser and agent and not as principal: DTC provides advice on commercial property, development land and Central London residential property. Its client list spans a wide range of property investors,

in the year ended 30th April 1987, DTC represented more than 1,200 clients in nearly 5,000 instructions and turnover amounted to £16.9 million. The Group currently has agency instructions in respect of over 11 million square feet of offices, retail and Industrial space, more than 2,000 general consultancy instructions and management. contracts in respect of property portfolios with an aggregate value in excess of \$2 billion

DRC's reputation is founded on the exality and independence of its advice and on the personal attention of the 34 DTC Directors to client business. The Group is committed to excellence in the services it provides and is determined to remain one of

History =

in 1853, Frank Debenham founded the tirm at 80 Cheapside in the City of London. He was soon joined by Edward Tewson and the name of the firm changed to ham & Tewson. The now familiar name, Debenham Tewson & Chinnocks, dates

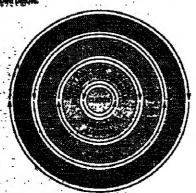
from 1913 when the partnership amalgamated with Chimock Clarke and Chimock.

The West End office was opened in 1967 and the Cardiff office in 1969. Shortly afterwards, the paythership decided to develop an international network and opened offices in Baltrain in 1975 and in New York in 1980. The Group now also has associated offices in Australia, Belgium, Hong Kong, Malaysia, Singapore, and West Germany.

On 1st May 1987, the partnership business was transferred to the Group. The QTC Directors are all former partners of the predecessor partnerships.

Business

Depenham Teyson & Chinnocks offers comprehensive and integrated property advice to its clients combining expertise in three professional skills (agency, investme and financial services; general consultancy; and properly management) with knowledge of various types of property (land; offices; retail; industrial and high tech; and residential) and experience in different geographical markets (City, West End, national and interpational. This combination is illustrated by the following diagram, each element of which is described below:



An important feature of DTC's approach is the co-operation and teamwork en different departments and specialist areas. Professional skills overlap, providing both depth in numbers across the different departments and a breadth of knowledge and experience in the professional staff, which the Directors consider to be essential for

the provision of specialist advice. A consequence of this approach is that clients are able to satisfy their requirements for property advice from within the Group, without the need to consult a number of specialist firms. The work of any one department therefore frequently

The ability to provide comprehensive and integrated property advice is the basis of DTC's success.

Clients

The many clients whom DTC advised during the year ended 30th April 1987

Affed Dunbar Assurance piç Affed-Lyons Pension Funds Americham International Public Limited Company

ANZ Merchant Bank Aravil Stores (Properties) Limited Arilington Securities Pic The Armourers and Brasiers' Company Airoycraft Group Limited Arthur Andersen & Co.

RAA pic **BDH Limited BP Oil Limited BP Pension Scheme** Bahrain Car Parks Company Bahrain Chamber of Commerce Bahrain Kuwait Insurance Co Bahrain Middle East Bank Bank of Ireland Bankers Trust Company Benoue Beize Limited Sarclays De Zoeta Wedd Property

Investment Management Limited Barking, Havering and Brentwood Health Authority Barlow Lyde & Gilbert Bath City Council Bergen Bank Berisford Property Developments Limited Bride Half Developments Limited British Home Stores PLC British Rail Pension Funds

The Buccleuch Estates Limited The Burton Group pic C.T.L. Developments Limited Canadian Imperial Bank of Commerce Capel-Cure Myers Capital & Counties pic Cartier Limited Callnet Limited

British Rail Property Board

British Telecommunications plc

Charterhouse Bank Limited Christian Salvesen Food Services Europe Imited Churchili College, Cambridge College of Estate Management Commerzbank AG Continental Bank Coopers & Lybrand The Corporation of London Country and New Town Properties pic Countryside Properties Public Limited Company

Creditanstalt-Bankvereln

Crest Estates Limited The Electricity Council **ESN Property Management Company** Limited

Entield Health Authority English Estates Ernst & Whinney Estates & General Investments PLC F. T. Everard & Sons Limited

Fairholme Estates (Holdings) Ltd. First National Bank of Chicago Fraser House Commercial Developments PLC Friends' Provident Life Office Frigoscandia Limited

Giano Holdings p.i.c. Glaxo Trustees Limited M J Gleeson Group PLC Goldman Sachs International Corp Good Relations Group plc **Greater London Enterprise** Greig Fester Um/ted Greycoat Group PLC Greyhound Financial Services Limited Grosvenor Developments Limited The Grosvenor Estate Grosvenor Square Properties Group pic Guardian Newspapers Limited Guardian Royal Exchange Procerties Guinness Mahon & Co. Limited Guinness Peat Group plc Guinness pic

Harson Trust PLC Haslemere Estates Public Limited Сопралу Heron Retail Parks ' Honeywell Pension Trustees Ltd. Hunting Gate Developments Ltd.

Hampstead Health Authority

Imperial Chemical Industries PLC Imperial College of Science & Technology Imperial-Trident Life Limited

tnitial old The International Stock Exchange of the United Kingdom and Republic of treland Limited

John Laing PLC Laing Properties (UK) Limited Land Securities PLC Lesser Land Limited

Lex Service PLC Liberty Life Assurance Co. Ltd. unklaters & Pames Linotype Limited Lockton Developments pic

London Berough of Barnet London Brick Property Limited London Central Y.M.C.A. London Docklands Development Corporation

London & New York Estates Corporation London Regional Transport Lucas Industries pic

MEPC pic Magdalen Cohege, Oxford The Manfold Chantable Trust Marine & General Mutual Life Assurance Society Aarkheath Securities PLC Marks and Spencer p.l.c.

Marier Estates p.i.c. Marples Developments Limited Marples International Limited R. P. Martin p.l.c. Matheson & Co., Ltd. The Medical Defence Union Limited Memili Lynch Europe Limited Mobil Services Company Limited Mobil Trustee Company Limited John Mowlern Homes Limited

NCNB National Bank of North Carolina National Leasing & Finance Co. The National Trust National Westminster Bank PLC North Western Regional Health Authority

Mowlem Property Developments Ltd

The Oldham Estate Company pic Oxford Regional Health Authority

Pfizer Limited Premier Brands UK Limited Price & Pierce (Holding Company) Limited Portsmouth and South East Hampshire

Health Authority Prudential Assurance Company Limited Prudential Portfolio Managers Limited Public Storage U.S. Property Trust RAF Benevolent Fund

Renks Hovis McDougail PLC Read International PLC Reliance Mutual Insurance Society Limited Welsh Office Revion International Corporation

Rosehaugh Public Limited Company

The Royal Bank of Canada Royal Commonwealth Society Royal Institution of Chartered Surveyors' Benevolent Fund Limited

Rush & Tornkins Group pic

Scottish Development Agency The Scottish Mutual Assurance Society Security Pacific Eurofinance (UK) Ltd. Security Pacific Hoare Govett (Holdings) Limited

Slough Properties Limited W H Smith & Son Limited South East Thames Regional Health Authority Southend-on-Sea Borough Council

South Glamorgan County Council The Special Trustees for St. Bartholomew's and St. Mark's

Hospitals Speyhawk Land & Estates Limited St. Martins Property Corporation Limited Staffordshire County Council Superannuation Fund

Stock Conversion PLC Stockley PLC Stoke-on-Trent City Council Sun Alliance Insurance Group

TSB Group pic TSB England & Wales Public Limited Company Tarmac Properties Limited Taylor Woodrow Homes Limited Theodore Goddard Toronto Dominion Bank Toshiba International Company Limited North West Lecestershire District Council TOTAL Oil Great Britain Limited

The Norwich Union Life Insurance Society Touche, Remnant & Co. Town & City Properties Limited Trafaigar Brookmount Limited Trataigar House Developments Limited Pearl Assurance Public Limited Company The Trustees of the Grindlays Sank Ltd. Staff

> Valin Pollen International PLC Vestric Limited Vingin Group pic

Pension Plan

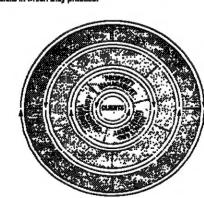
Turner Kenneth Brown

Wallbrook Estates Ltd. The Warden & Scholars of Winchester College Wates Built Homes Limited Weish Development Agency Wessex Regional Health Authority Wheatsheaf Investments Wookeich Equitable Building Society

Professional Skills

DTC's many skills can broadly be grouped under the headings; agency, investment and financial services; general consultancy; and property management. Each of these skills is enhanced by a central research and information services department.

The names of the DTC Directors are listed in this section alongside the description of the professional skills in which they practise.



Agency, Investment and Financial Services

OTC conducts all the usual agency activities: acquisitions, sales and lettings, through the introduction of vendor to purchaser or landlord to tenant, and subsequent detailed advice and negotiation. Transactions are normally effected after thorough market research supported by up-to-date computerised records of properties available, potential purchasers or tenants and the terms of past transactions. Sales and lettings normally involve a carefully planned and targeted marketing campaign.

The Group attaches a high priority to the provision of relocation advice to professional firms, financial institutions and industrial companies wishing to re-organise their premises to meet their increased accommodation requirements. For example, DTC has advised Canadian Imperial Bank of Commerce throughout its relocation programme The bank moved into 149,000 square feet of offices in London Bridge City in April 1987 and has disposed of its former offices in Bishopsgate and Austin Friars. It has also acquired printing and storage premises in Southwark.

Agency work often derives from the ability of DTC Directors to identify development sites, to introduce them to potential developers and, where appropriate, to arrange the necessary finance. For example, DTC identified the potential for a town centre shopping scheme in Norwich and introduced the opportunity to Estates & General, Subsequently, DTC advised the company in the assembly of the site and arranged the funding with Friends' Provident. DTC has been appointed joint sole letting agent for the proposed 320,000 square feet centre, which will comprise 4 large stores, 40 shop units and 1,000 car parking spaces.

2. Investment and Financial Services

DTC is retained on a regular basis as investment adviser to a number of major institutional clients. That advice commences at a strategic level in the formulation of a property investment policy and continues with the implementation of that policy through purchase and sale transactions. The client is supplied with periodic performance reviews and the basic strategy is regularly updated. The advice embraces the appropriate mix,

age and yield for different types of commercial property in the portfolio. An example of a recent acquisition in which DTC was able to demonstrate the skills of its investment department and the overlap with other specialisations was the purchase on behalf of the BP Pension Scheme of the freehold property at 75 King William Street, London, EC4. DTC had recommended that a strategic decision be taken to commit further funds to the City of London, it then identified the property and negotiated the freehold purchase. DTC is now acting as the investment consultant on the development of the site for approximately 140,000 square feet of offices and has been appointed sole letting agent. On completion, the property will become the responsibility of the management department.

DTC arranges finance for property development, either on behalf of banks or institutions providing finance, or on behalf of property development companies seeking such funds. DTC has also been involved in tax related property funding and in develop Innovative forms of property development finance. DTC recently acted for Allied Dunbar in marketing and effecting the sale of a portfolio of industrial properties which were purchased by Helical Bar for a price approaching £25 million. Prior to offering the portfolio for sale, DTC had identified a limited recourse debt facility which was subsequently used by the purchaser.

Colin Vaughan is Chairman of the Royal Institution of Chartered Surveyors Working Party on Unitisation and has played a leading role in the negotiations with The Stock Exchange which resulted in the recent publication of the listing requirements for single asset property companies, property income certificates and single property ownership trusts. DTC is in a position to play an active role in a new man PINCs and SPOTs should this develop in the next few years, but does not at present intend to be a market maker in these new investments.

General Consultancy

DTC's general consultancy services comprise the following:

DTC undertakes valuations for insurance companies, pension funds, property bonds, nationalised industries, banks, industrial and commercial companies and properly companies. These might be of individual properties or of portfolios and might be carried out on a recurring or a one-off basis. Valuations are required for financing and refinancing purposes, bank lending, management buyouts, company acquisitions, balance sheet revaluations and Stock Exchange requirements.

During the last year, DTC has carried out a number of important valuations: for Bankers Trust in connection with the management buyout of City Merchant Developers from Guirness Peet Group and then, with the consent of City Merchant Developers, for Rivin in its acquisition of City Merchant Developers; for Stock Conversion at the time of its takeover by P&O; and for Premier Brands in its management buyout. DTC has been appointed by the Co-operative Insurance Society Limited and MEPC pic to value the investment portfolio of The Oldham Estate Company pic in relation to MEPC's offer for the share capital of that company. DTC was appointed to value BAA's properties in 1986. These valuations were updated by BAA for its privatisation.

2. Landford and Tenant

DTC has considerable expertise in advising landlords and tenants in respect of rent reviews and lease renewals, increasingly complex matters requiring detailed knowledge of the relevant statute and case law and access to extensive records of agericy lettings. Many of DTC's rent review assignments arise from lettings arranged by the agency departments and, as most modern commercial leases contain provision for regular rent reviews, this is a recurring source of income.

For example, DTC has recently completed rent reviews for Guardian Newspapers on 84,000 square feet of printing works at 119 Farringdon Road, London ECI, and for The City of London Real Property Company Ltd. in respect of 118,000 square feet of offices at Suffolk House, Laurence Pountney Hill, London EC4, DTC has also been appointed by Sun Alliance, the freehold owners of Lever House, Kingston-on-Tharmes, to act in the rent review of this 76,000 square feet office building occupied by Lever Brothers.

Due to their experience, some DTC Directors are appointed by the President of the Royal Institution of Chartered Surveyors to act as arbitrators or independent experts in landlord and tenant disputes. Keith Way, Peter Jones and Derek Sayer are Associate Members of The Chartered Institute of Arbitrators.

3. Rating and Statutory Valuations

DTC provides statutory valuations on behalf of private sector clients, typically in respect of rating assessments but also for compulsory purchase and capital gains tax purposes. Properly investors are becoming increasingly aware of the adverse effect of high rates on rent. Rating instructions are often referred by the agency departments on completion of a lease or purchase and con achieve significant savings for clients. For example, DTC, acting on behalf of Hogg Robinson, negotiated a reduction in the rating assessments of its new London headquarters in 1984/65, obtaining an average reduction of 29 per cent, on the original rating assessments, in addition to general advice and negotiation with the Inland Revenue, DTC represents the client in the local valuation court and acts as independent expert in the Lands Tribunal when necessary.

The Directors believe that, due to its extensive client base and computerised records of market transactions, the Group is particularly well placed to benefit from additional rating work arising from the proposed rating revaluation in 1990.

ment Consultano

Partly due to changes in the UK's economic structure and partly due to government policy that public authorities should make better use of their capital sources, official attitudes to historical land uses are changing. DTC offers, to both public and private sector clients, the technical and creative advice necessary to identify sites with potential for development or redevelopment and to maximise their value.

Recently, DTC advised F. T. Everard & Sons, the shipping company, in relation to approximately 65 acres of land, a former wharf and industrial area, at Greenhithe, DTC identified the land's development potential for residential, retail and marina purposes. formulated a number of possible schemes, negotiated planning permission and is now appointed as sole agent to sell the land for development. DTC is also advising Everards on the relocation of its offices as a consequence of the proposed disposal of the site.

DTC is at present awing advice to health as sites which are or will shortly become wholly or partly surplus to their requirements. For example, DTC was instructed by the Barking, Havering and Brentwood Health Authority to provide land use and valuation advice on a 28 acre hospital site at Harold Wood in Essex. The site's strategic location, close to the M25, A127 and A12, led DTC to advise that a planning application should be lodged for a mixed use scheme including retail, industrial, letsure and residential uses. The planning application was pursued at a public inquiry and the Secretary of State's decision is currently awaited.

5: Planning

The planning department gives practical advice to clients on all matters relating to lown and country planning. Most planning permissions are granted as a result of negotiation, but, where appropriate, DTC appears on behalf of clients as expert witness at planning appeals and public inquiries.

DTC negotiated a planning consent with Luton Council for 1,250 houses on approximately 100 acres of agricultural land on the north east side of Luton and was involved in a public inquiry into South Bedfordshire Council's refusal of permission for a further 450 houses on an advacent 37 acres. DTC subsequently acted in the sale of the whole site to a consortium of national housebuilders.

A speciality is advice throughout the country in respect of retail development schemes. For example, DTC acted on behalf of the British Rail Property Board to promote, at a multiple planning inquiry, a 35,000 square feet out-of-town supermarket at Penzance. The scheme was the only supermarket permitted by the Secretary of State for the Environment and building work is due to commence this summer.

6. Building Surveying

Building surveying is undertaken through Debenham Tewson Building Services Limited Twenty-two building surveyors advise present and potential owners or occupiers on the construction and services of buildings, including advice on condition, improvement, maintenance and insurance and on the statutory and legal requirements relating to the construction and use of buildings.

DTC's building surveyors design and supervise the refurbishment of existing buildings and the fitting out of commercial properties for new occupants. For example, DTC advised Ernst & Whinney on the acquisition of an additional 40,000 square feet of office accommodation at York House, Westminster Bridge Road, London SW1. DTC's building surveyors carned out an initial survey and are now overseeing the repairs being undertaken by the landlords as a condition of the lease. They are currently preparing the specification and working drawings prior to supervising the contract for the fitting out and occupational works, having undertaken similar projects for Ernst & Whinney in various provincial cities.

In addition, DTC's building surveyors monitored the construction of the first major office development to be completed in the Isle of Dogs, a 104,000 square feet office building at South Quay Plaza, on behalf of the financing consortium, which composed Security Pacific Eurofinance and National Leasing & Finance Co. DTC subsequently advised on the sale of the building to the Daily Telegraph.

Property Management

The property management department makes extensive use of computer technology to process most administrative tasks associated with owning a major property portfolio. This leaves the managers free for the more creative work of improving the quality and performance of their clients' portfolios. It is now accepted that returns from property can only be optimised by continuous attention to the requirements of refurbishment, development and exploitation of marriage value from consolidation of adjoining interests. The department liaises with the investment department to identify

DTC has recently been awarded what the Directors believe to be the two largest property management contracts ever competitively offered in the United Kingdom: it was appointed to manage a major part of Electricity Supply Nominees' property portfolio with effect from 1st April, 1985 and that of the British Rail Pension Funds with effect from 1st July, 1987, which together have a value of approximately £900 million.

Debenham Tewson & Chinnocks now manages, for about 50 clients on a contractual basis, commercial property situated in the United Kingdom with an aggregate open market value in excess of £2 billion from which DTC collects a rent roll (including service charges) in excess of £115 million per annum in respect of over 4,800

Properties managed by DTC include the Berkeley Square and Knightsbridge Estates which DTC has managed since their acquisition for the BP Pension Scheme in 1967 and 1977 respectively. The two estates comprise a total of 214 buildings held

Research ==

Research and Information Services Department

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The Directors believe that the best advice in all the above professional skills is based on a thorough understanding of the property market and that, in a complex and changing marketolace, instructions are more likely to be given to those firms which are able to provide research. Furthermore, research is seen as the key to innovation and

ess decision making.

DTC set up a research and information services department in 1967. Six rchers now provide a variety of analytical skills both in support of fee earning departments and as a direct service to clients. Areas of study include economic assessments of particular locations, analyses of supply and demand for various types of property both in quantitative and qualitative terms, property portfolio performance malysis, forecasting property trends and market research studies.

Recent published topical reports include: The Channel Turnel Shops: The Dynamics of Demand

Unitisation of Large Properties: Portfolio Diversification Potential American Institutional Investors and Real Estate Rates Reform: Government Proposals

Regular publications include: Money into Property - an annual analysis of institutional and bank involvement in the property market. The 1987 edition included the results of a major survey of banks to establish their lending policies for commercial property. Central London Office Floorspace Survey — A statistical analysis of supply and demand for offices in the key sectors of the office market based on monthly

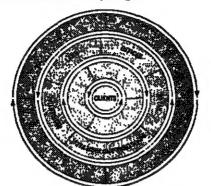
Rent and Rates Reports - Annual examinations of the changes in accommodation costs for office, shop and industrial property.

Recent research consultancy work has been carried out for Electricity Supply linees, Scottish Development Agency, BAA, The Grosvenor Estate and ICL

An extensive library and Information service provides an important support facility for the surveying and research staff. It collects data on all issues affecting the property market and provides a monitoring service throughout the Group. Internal ases are complemented by access to systems such as the Investment Property Databank, of which the Group was a founding sponsor. These provide analyses of commercial property performance and other analytical services based on substantial ecords of institutional property holdings.

Types of Property

DTC applies its professional skills to all main types of property and is well placed to identify new trends in each market as they emerge.



Advice is provided both to the public and private sectors in respect of areas of land whose existing use is no longer appropriate. Generally, the acreages involved are large, the issues complicated and the combination of land uses varied. Successful implementation of the advice will often be followed by substantial agency business

In addition, DTC is able to call on specialist advice in relation to agricultural land from R. H. & R. W. Clutton, with whom it has an association.

The nature of the demand for office property has changed significantly in the 1990s as both owners and occupiers become more discerning in terms of the quality and specification of buildings. DTC's office departments handle all types of office properly including buildings suitable for financial and professional users, surburban and provincial bown centre offices and campus offices. These may be existing buildings, velorished properties or new develo

DTC is currently handling agency instructions in respect of over 4 million square feet of offices in the UK.

In the retail sector, DTC has been notably successful in securing instructions for

major form centre development schemes usually starting with land development consultancy and town planning advice, continuing with the arrangement of the finance has also been actively involved with out-of-town shopping centres, superstores and retail

DTC is currently involved in agency and development advice in respect of over 2 million square feet of retail space, including 7 town centre schemes on which construction work has started or is expected to start by the end of 1987.

Industrial and High Tech

DTC deals with factories, warehouses and business parks. The publication of "High Tech Myths and Realities" by the research and information services department in 1983 established DTC as a leading authority on high tech buildings and has created many new opportunities for its clients as a result of the detailed research that went into the preparation of that publication.

DTC currently has instructions to hendle the disposal of over 4 million square feet of modern industrial space, predominantly in the south east.

Residential work is undertaken by Deberham Tewson Residential Limited. The practice developed from estate agency into the provision of a full service to clients in respect of both proposed residential developments and existing buildings. DTC has been able to capitalise on the buoyancy of the Central London residential market and on the contacts of its overseas offices to the benefit of UK clients.

Geographical Markets

DTC concentrates on the geographical markets in which its particular professional skills are appropriate, both in terms of client requirements and the availability of different types of property. The examples described in this section are current instructions, or have been completed in the last year.



DTC has an historical association with the City of London and is a leading parit in the City, Holborn and Docklands office markets. In the year ended 30th April 1987, the agency department acted in acquisitions, sales and lettings involving 1.5 million square feet of offices and advised on developments totalling almost 1.75 million square feet. In rent review and lease renewal negotiations, the City practice dealt with over 600,000 square feet.

DTC also advises in relation to retail properties in the City and adjacent

- DTC represented Security Pacific Hoare Govett (Holdings) Limited in its acquisition of a new lease of 162,000 square feet of offices at Broadgate, London EC2 DTC's building surveyors advised on certain specific strategic issues during the construction phase.
- DTC, having previously advised Coopers & Lybrand on their relocation to Plumiree Court, Farringdon Street, London EC4, negotiated a reduction in the rating assessment equivalent to a saving of £275,000 in the rates payable for 1986/7. DTC was subsequently instructed to acquire additional office space and secured the adjacent 40,000 square feet Morley House development at tender.
- DTC advised Norwich Union on the acquisition at tender of New Broad Street House and Orient House, New Broad Street, London EC2. DTC is providing development advice and is currently managing the existing buildings whilst obtaining vecant on. The buildings will be redeveloped behind their existing facades to provide 127,500 square feet of offices on completion in 1989. DTC is sole letting

- TC was instructed by British Telecom in their search for office premises and identified and negotiated the acquisition of 42,000 square feet at 125 Shaftesbury Avenue, London WCZ. DTC has subsequently been instructed to negotiate the rent ew on behalf of British Telecom.
- DTC has been appointed joint letting agent by Town & City Properties, a subsidiary of P&O, for the proposed development of 165,000 square feet of offices on a size. osite the Old Bailey, London ECA.
- TO DTC acted as joint selling agent with the City Surveyor in selling the former City of Landon School and an adjacent site in John Carpenter Street for £91 million on . behalf of the Corporation of London, acted as letting agent for 82,000 square feet of offices in the new Lidyo's building and acquired a further office building of 67,000 square feet for The Stock Exchange,
- DTC has been appointed joint selling agent by Trafalgar House Residential for 64 riverside flats at Tower Bridge Wharf, St Katharine's Way, London El.

In its West End practice. OTC deals with office, retail and residential property, it is active particularly in the office markets of Mayfak and Victoria. In retail, DTC's main area of activity is Krightsbridge. In the residential markets, DTC concentrates on Mayfair Igravia and Knightsbridge and also serves Chelsea, Kensington and St John's Wood.

- DTC acted for Reed International in the acquisition of its new 47,750 square feet freehold headquarters building at 6 Chesterfield Gardens, Mayfair, London W1. This is one of the largest office buildings to have been refurbished and sold in Mayfair in 1987. DTC identified the building following an extensive search and is also advising Reed on the disposal of its existing offices. In addition, a structural survey was undertaken by OTC's building surveyors.
- DTC advised Greycoat Group in respect of 2 Marylebone Road, London NW1, initially relating to the terms of a new ground lease granted by Crown Estate Commissioners and subsequently in respect of the development of 42,000 square feet of office space and the letting of the completed scheme to the Association of Consume earch. DTC is now instructed to sell the resultant investment for Greycoot Group
- DTC let a shop unit at 5 Stoane Street, London SW1 to Dunhill. The shop is part of the Knightsbridge estate which DTC manages on behalf of the BP Pension Scheme.
- DTC advised British Telecom in the acquisition of Mobile House, Euston Square, London NW1. The 117,000 square feet office building was identified by DTC as a headquarters building for the Mobile Telecommunications division of British
- DTC is sole selling agent for MEPC's 15 large apartments at Upper Felide, Perix Street, Mayfair, London W1, a purpose-built block comprising both vecant possession and tenented apartments.

National I

DTC focuses on development land, office, retail, industrial and high techerty, primarily in the south east of England and particularly around the M25 and in the M4/40 western corridor. However, DTC has been involved in many town carting developments throughout the country with a particular emphasis on large retail

The Group also has a significant presence in Wales through Debenham Tenson Limited, which undertakes commercial agency, advice on development and funding, general consultancy and property management for office, retail and industrial property.

- DTC advised Electricity Supply Nominees in the £33 million sale of the 168 acre Aztec West business park at the intersection of the M4 and M5 motorways. Since its appointment to manage ESN's property portiols in 1985, DTC has managed the park and has advised in connection with the construction of new units and their letting on completion. DTC, with the consent of ESN, has since been appointed by the purchasers. Artinaton Securities, to manage the park on its behalf and to act as. joint sole letting agent for the remainder of the development.
- DTC advised Bolton Metropolitan Borough Council on the suitability of the town. centre for a large retail redevelopment scheme linked to a Victorian market had. DTC was subsequently appointed by the developer, Grosvenor Developments, as joint site letting and funding agent for its 300,000 square feet centre, which will include a 100,000 square feet store for Debenhams and 30 shop units when it opens in 1988.
- DTC identified the suitability of Shrewsbury for a town centre shopping scheme and introduced the idea to John Laing Developments. DTC has been appointed their sole development adviser and funding and letting agent for the 300,000 square feet scheme, which should be completed in 1989.
- DTC advised Glazo Trustees that the pension fund's property portfolio did not have sufficient representation in Scotland. DTC Identified a pre-let office development of around 60,000 square fest at Crewe Toll, Edinburgh, and negotiated the purchase. DTC's building surveyors are currently monitoring the construction work.
- and to act as joint sole letting agent for its 86,500 square feet Kingagate office development at Kingston-on-Thames. The building was let before completion to Stewart Wrightson. acre Cardiff Docklands sitz, which is part of a major inner city reganeration project and attracted the largest urban development grant in Wales. Debenham Tewson was

DTC was selected by St. Martins Property Corporation to give development advice

subsemuently appointed sole letting and funding agent by Tarmac Properties and has disposed of a 15,000 square feet bonded warehouse, which has now been refurbished for offices, to Holder and Mathias. DTC advised Linelype on the relocation of its London sales and service centre from outdated premises in Wembley. The task involved a comprehensive search to the

west of London and culminated in the acquisition of a 30,800 square feet building on

the Brentside Executive Park, Great West Road, Brentford. ■ DTC is development consultant to Lockton Developments, for whom it has acquired 9 development sites in the south east. These are for office development in Croydon, Potters Bar, Slough and Twickenham, high tech development in Bourne End and Oxford (two sites), warehouse development in Reading and residential development in Broadstone, near Bournemouth. DTC's involvement includes site acquisition, planning advice, project co-ordination and sole or joint letting and selling agency.

The Group's overseas work is co-ordinated, under the name of Deberham Tewson International, by Derek Sayer, The Group has its own offices in Bahrain and New York and associated offices in Australia, Belgium, Hong Kong, Singapore and West Germany. The Group currently also has an association with a company in Malaysia, which association will expire in January 1988. In New York, the Group provides agency, investment and general consultancy services through Debenham Tewson & Chimnodes Inc. in Baltrain, the Group provides agency, investment and general consultancy and property management services. The New York office provides a base for serving clients throughout the United States and Caracia and the Baltrain office performs a similar. function in the Middle East.

DTC benefits from its international network in various ways. Commercial and residential properties can be exposed through the overseas offices to a more extensive market. Furthermore, the Group can keep abreast of changing market conditions in countries in which the overseas offices are located, enabling it to identify favourable investment opportunities for British and foreign clients.

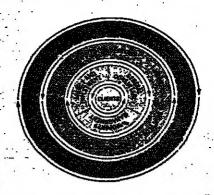
- DTC was instructed by Electricity Supply Nominees in April 1987 to arrange the worldwide marketing of the freehold interest in the Trocadero Centre, London W1, through its overseas offices. DTC has been responsible for the management of this speciality shopping and entertainment centre, located between Piccadilly Circus and Leicester Square, since 1985.
- TITE'S New York office Identified the Manualle Plaza in Los Angeles, a 380,000 square feet office block, for INVESTCORP (introduced through DTC's Bahrain office) and negotiated and advised on the purchase of an individual fee ownership interest in the property. DTC continued to assist in the strategic asset management of this investment and to provide valuation advice until INVESTCORP sold the property in
- DTC acted for the Bahrain Car Parks Company as development consultants for a 100,000 square feet commercial centre in Bahrain. Subsequently, DTC was appointed sole letting and managing agent for the centre. The banking halls, retail enace and office accommodation were let inter alia to American Express, Citicorn
- DTC's associated office in Brussels advised Friends' Provident on the refurblehment of its 90,000 square feet office building known as The Europe Centre in Rue de la Loi, Brussels. DTC's associated office was sole letting and managing agent and has recently agreed a sale of the property.

Comprehensive and Integrated Property Advice

It is the breadth of the Skills, advice and experience and the Iris between the services offered which frequently enable DTC to advise on many different aspects of the same property or transaction.

An example of the application of DTC's comprehensive and integrated property advice to a single project is the White Waltham Airfield Estate near Maidenhead. DTC acquired this 57 acre leasehold estate for the Manifold Charitable Trust in 1965 and has managed it since then. The former hangars were converted into industrial buildings and lat to a variety of tenants. Subsequently, the site was enlarged by acquisition and the freshold acquired for the Trust. In 1987, 33 acres were sold for redevelopment to a joint venture company formed by Clayform Properties and Mowlett.

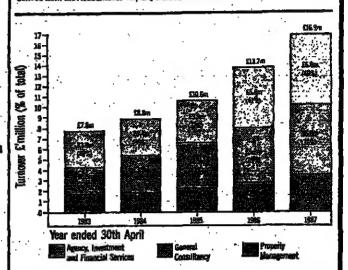
In the 20 year period of the Trust's ownership, DTC has advised in respect of the original leasehold land acquisition, management, lettings, rent reviews, lease renewals, ign and supervision of new building work, acquisition of the freehold, planning advice and the 1987 land sale. DTC continues to advise in respect of the relained land.



DTC provides comprehensive and integrated property advice through the application of research and professional skills to different types of property in various geographical markets. This has been the key to the quality of DTC's service and to its

Fee income

An analysis of the Group's harrower for the five years ended 30th April 1987, derived from the Accountants' Report, is illustrated below:



This graph demonstrates the importance of each of the three professional skills in achieving the Group's growth over the five year period. The fee structure varies according to the nature and terms of the instruction.

Agency, investment and financial services accounted for 40 per cent. of Group tumoyer in the year ended 30th April 1987, Agency commission is success related and, although the work is speculative, clients beer all major disbursements including marketing and advertising expenditure, thereby limiting DTC's exposure to the time expended on the assignment. DTC will normally only accept sole or joint sole agency Instructions (except in the case of residerate) property). Much of DTC's agency work is undertaken for clients who are advised by the Group on a regular basis.

General consultancy fees, which accounted for some 39 per cent. of Group' turnover in the last financial year, are time based, success related, ad valoremor fixed. DTC is generally paid for work undertaken on projects which are subsequently aborted,

Property management income has consistently contributed about 21 per cent. of the increasing Group turnover over the five year period. Management is undertaken on a contractual basis, normally for a commission related to the rents collected and other fees for additional work such as rept reviews. Some clients prefer a single fee to cover all aspects of the management service.

Three clients, BP Persion Scheme, Electricity Supply Nominees and Alfied-Lyons Pension Funds, accounted for 27 per cent. of turnover in the year ended 30th April 1987. These times clients of have substantial property portfolios which are managed under contract by DTC. In addition, DTC provides investment advice, agency services

DTC has advised BP Pension Scheme and Affect Lyons Pension Funds for some twenty years and won the Electricity Supply Norminees properly management contract in 1985. The Directors are confident that DTCs relationship with these important clients will continue in the foreseeable future.

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in respect of its associated offices, DTC generally receives a consultancy fee based on profits, which is not reflected in the above fee Income figures.

Management and Staff

Chartered Surveyors.

Since 1980, DTC has been managed by an Executive Committee comprising Richard Lay, Anthony Turnbull and Peter Jones. Derek Sayer was elected to join this committee in 1985. On 1st May 1987, management responsibility passed to the Directors of the Company, who are as follows:

Richard Lay FRICS (aged 45) is Chairman. He joined DTC in 1960 and became a partner in 1965. He was Chairman of the Executive Committee for seven years. He is a member of the West End Branch Local Board of the Sun Alliance Insurance Group.

Authory Turnicus MA, FRICS (aged 49) is Chief Executive. After taking a law degree at Oxford University, he qualified as a barrister in 1962 and immediately joined DTC. He became a partner in 1965. He was Chairman of the Finance Committee and a member of the Executive Committee for seven years.

department and for personnel. He joined DTC in 1967, became a partner in 1971 and has specialised in the investment market since 1972, except for nearly three years between 1975 and 1977 when he opened and managed the Bahrain office. John Howard FRICS (aged 46) is the Director responsible for the properly managemen

Derek Bustler BSc, FRICS (aged 44) is the Director responsible for the investment

for the property management department on his return. Peter Jones MA, FRICS, ACI Arb (aged 45) is the Director responsible for national general consultancy. He read Estate Management at Cambridge University, joined DTC in 1967 and became a partner in 1969. He opened the Cardiff office in 1969, but returned to London in 1970 to take charge of agency and general consultancy work in the West End office. He was a member of the Executive Committee for seven years. He is the immediate past chairman of the Central London Branch of the Royal Institution of

department. He joined that department in 1967 and became a partner in 1972. He was

the resident partner of the Bahrain office from 1977 to 1980 and took over responsibility

John Sadler CBE, MA (aged 57) is a Non-Executive Director. He read Philosophy. Politics and Economics at Oxford University and held various posts at the Board of Trade between 1952 and 1966. Since 1966, he has worked for the John Lewis Partnership; he was finance director from 1971 to 1987 and has been deputy chakman since 1984. He was a member of the Monopolies and Mergers Commission from 1973 to 1985. He has been a trustee of the British Telecommunications Staff Superarrunation Scheme since 1983 and a director of Investment Management Regulatory Organisation Umited since January 1987. He was appointed a Non-Executive Director in July 1987.

Derek Seyer FRICS, ACI Arb (aged 44) is the Director responsible for the industrial department and for the co-ordination of the overseas offices. He joined DTC in 1968 and became a partner in 1972. He was a member of the Executive Committee for two years. He is a founder and past chairman of the industrial Agents Society and a committee member of the Central London Branch of the Royal Institution of Chartered Surveyors.

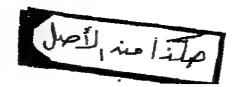
David Steventon FRICS (aged 40) is the Director responsible for the marketing of DTC's services. He Joined DTC in 1971 and became a partner, based in the City, in 1974. He is a past chairman of the Royal Institution of Chartered Surveyors/Institute of Actuaries City Rents Panel and a former committee member of the City Branch of the Royal Institution of Chartered Surveyors.

Keith Way FRICS, ACI Arb (aged 48) is the Director responsible for the City practice. He Joined DTC in 1964 and became a partner in 1968. He is a former chairman of the City Branch of the Royal Institution of Chartered Surveyors and is the current City Branch representative on the General Council of the Royal Institution of Chartered Surveyors.

Staphen Webster FRICS (aged 39) is the Director responsible for the national offices and retail departments. He joined DTC in 1971 and became a partner in 1975. He has been particularly active for clients in the property development market.

A second Non-Executive Director will be appointed in the near future.

July 20 10g



DTC Directors				
•	:	Years of Service		
The DTC Directors are as follows:	Age	in DTC	As a partner	
Hugo Begnuti-Cakeley MA, FRICS	49	27	. 22	
Colin Vaughan FRICS	50	- 31	24	
Michael Edmunds BSc, DipTP, FRICS	53 .	19	13	
Justin Roberts ARICS	39	16	11	
Kelth Stockdale BSc, FRICS	39 .	18	9	
Christopher Foster MA, FRICS, FRVA	50	16	8	
Guy Egerton-Smith FRICS	40 -	. 18 .	8	
Mark Houslop BSc, FRICS	39	14	8	
Frank End BSc, FRICS	- 42	13	7	
Robert Peto MA, FRICS	36	16	6	
Christopher Wood BSc, FRICS	40	15	6	
John Moore FRICS	38	12	5	
David Watt MA, FRICS	37	13	4	
John Rigg BSc, ARICS	35	11	2	
Philip Gray BSc, ARICS	32	10	2	
Peter Kelty FRICS .	. 44	20	. 14	
Peter Braitingaite FRICS	38	16	. 1	
Peter Hill BSc, ARICS	31	7	1	
Mark Struckett MA, ARICS	29	8	. 1	
Tim Smyth BSc, FCA	40	10	Less than 1	
John Heawood MSc, ARICS	34	1	Less than I	
Richard Jones BA, MRTPL ARICS	31	2 .	Less then 1	
Peter Evans BSc (Econ), ALA, MilitalSc	43	19	Less than 1	
Andrew Stewart FRICS, ACIArb	44	17	9	
David Burgess BSc, ARICS	33 ·	6	2	

The executive Directors are also UTC Directors. All DTC Directors have service contracts with Deburham Towson & Chinnocks Limited, the principal trading subsidiary of the Company, and participate in a profit related bonus scheme which is described in paragraph 7 of Statutory and General

Certain DTC Directors hold shares in certain unquoted property companies. which were acquired prior to 30th April 1987. The Company has adopted rules under which, save for such existing holdings of shares, DTC Directors are not permitted to deal in property for their own account, other than personal residences and investments in quoted properly companies as part of a normal investment portfolio.

DTC Employees Etter

There are currently 410 DTC Employees, of whom 226 are professional staff (including 32 of the DTC Directors, 5 directors of subsidiaries and 36 associate directors and 184 are accounting, secretarial and administrative staff. All of the DTC Directors, other than Tim Sorwth and Peter Evens, and the majority of the professional staff are qualified members of the Royal Institution of Chartered Surveyors. In addition, DTC employs 1.37 people on behalf of management clients, who are responsible for all the expenses of their employment.

The average number of full-time DTC Employees, including DTC Directors, engaged in the following activities in the last 3 years was:

Year ended 30th April	1985	- 1986	1987
Agency, Investment and Financial			
Services	100	110	137
Property Management	65	80	86
General Consultancy	94	110	112
Research	. 11	12	12
Oversees	16	16-	16
Central Administration	41	48	54
Total	315	376.	417
		-	:

Employee benefits min

The Directors recognise that the skift, loyelty and motivetion of all the Group's staff are vital to DTC's success as the Group's reputation is based largely upon the personal service given to its clients.

Following the transfer of the partnership business to the Group, the Company introduced a share participation scheme which is open to the vest majority of DTC Employees. The opportunity to take up shares under the scheme was initially offered in May 1987 and as a result all qualifying employees now have an interest in the shares of the Company, in addition, options over Ordinary Shares have been granted to associate directors and a senior manager under an Executive Share Option Scheme. Details of Soith these schemes and the number of Ordinary Shires under option are given in peragraph 8 of Statutory and General Information.

Preferential consideration in the Offer for Sele will be given to applications made by DTC Employees (other than employees of Debenham Tewson & Chinnocks Inc.) and certain directors or principals of DTC's associated offices for up to a total of ten per cert. of the Ordinary Shares being offered.

Financial controls

DTC's finance department is headed by a DTC Director, Tim Smyth, a Chartered Accountant, and comprises 34 people. This department is not only responsible for the Group's own financial controls but also for the financial and accounting aspects of property management and for the meintenance and development of the Group's . computer records. The Group's financial controls include the comparison of monthly management accounts with budgets, strict credit control and a policy of prompt fee invoicing. Property management accounts are computerised: details of all the tenencies and relevant collection data enable the computer to generate the necessary invoices and statements and to initiate any necessary derical intervention.

Summarised Financial Record 🗪

The following table summarises the audited consolidated results attributable to the Group for the five years ended 30th April 1967 (extracted from the Accountants)

		\$		
1983	. 1984	1985	1986	1987
£000 7,825	£706 8,793	£7000 10,593	£'000 13,693	£000 16,858
1,034	1,159	1,545	2,062	3,078
19	22	(25)	{106}	(131)
1,053 576	1,181 617	1,520 735	1,956 833	2.947 1,107
477	564	785	1,123	1,840
1.920	2.27p	3.17p	4.53p	7.42p
	1983 £000 7,826 1,034 19 1,053 576 477	1983 1984 £000 £000 7,826 8,793 1,034 1,159 19 22 1,053 1,181 576 617 477 564	1983 1984 1985 £000 £000 £000 7,826 8,783 10,593 1,034 1,159 1,545 19 22 (25) 1,053 1,181 1,520 576 617 735 477 564 785	1983 1984 1985 1986 £000 £000 £000 £000 7,826 8,793 10,593 13,693 1,034 1,189 1,546 2,062 19 22 (25) (106) 1,053 1,181 1,520 1,956 576 617 735 833 477 564 785 1,123

The financial record has been adjusted, as explained in the Accountants' Report, to present the results of the predecessor pertnerships as if they had carried on busines in the present corporate structure throughout the period, in particular, operating profit is stated after charging notional remuneration for the DTC Directors, and the tax charges have been calculated as if the profits had been liable to corporation tax throughout the

Over the last three years in particular DTC has made algorificant investments in additional personnal, office premises and computer systems to support the increasing demand for its property advice. This policy of expansion has necessarily led to additional costs being incurred in advance of the anticipated additional revenue. Despite this, DTC's operating margin has improved over the five year period ended 30th April 1987 from 13 per cent, to 18 per cent. Over the same period, profit before tax has grown at a compound rate of 29 per cent, per annum and earlyings per share at a compound rate of 40 per cent, in the year ended 30th April 1987, profit before tax increased by 51 per cent, and earnings per share by 64 per cent, over the comparable figures for the previous year. The state of the state of the state of

Dividends

The Directors intend to recommend, in respect of each year, an interim and a final dividend which will normally be paid in February and August respectively. They intend that the first dividend should be paid in February 1988.

If the Ordinary Shares had been in Issue and listed on The Stock Exchange for the whole of the year ended 30th April 1987, the Directors would have recommended dividends in respect of the year totalling 3.25p net per Ordinary Share (equivalent to 4.49p per Ordinary Share including the related tax credit at the then current rate), of which 1.10p would have been paid as an interim dividend and 2.15p as a final dividend. Such notional dividends would have provided a gross dividend yield at the Offer Price of 2.64 per cent; the net dividend payments would have been covered 2.28 times.

Reasons for the Offer for Sale

The Directors consider that the listing of the Company's share capital on The Stock Exchange will enhance DTC's status in its dealings with clients in both the public and private sectors. The listing will offer DTC access to capital and thus greater flexibility in its future planning by facilitating its growth both organically and through the acquisition of related or complementary businesses, although no specific acquisition is

currently in prospect. In addition, the Directors believe that the share incentive scheme which are now offered to the vast majority of DTC Employees will assist the Group in securing and motivating professional staff of the calibre so vital to the success of its

Of the 6,771,030 Ordinary Shares comprised in the Offer for Sale, 4,475,912 are being sold by existing shareholders. The remaining 2,294,118 Ordinary Shares are being offered for subscription to raise approximately 52,800,000 net of expenses for the Company. In addition, as a result of the exercise of the subscription rights arising under the warrant referred to in paragraph 2(F) of Statutory and General Information, the Company will receive a further £520,000. These amounts will be used to repay bank borrowings and to finance the continuing expansion of the Group.

Current Trading and Prospects

The Directors view the current financial year with considerable confidence. A rumber of the major assignments referred to above, including the sale of Aziec West an the Allied Dumbar portfolio sale, have been completed this year and all departments have several substantial instructions in hand, such as the marketing of the Trocadero and the valuation of The Oldham Estate Company's portfolio. Management of the British Rail Pension Funds portfolio began on 1st July 1987 and should make a significant contribution to the Group's profit for the year. Furthermore, many of the develop schemes in which DTC has been involved from Inception are nearing completion and should yield significant agency income over the next few years.

The Directors believe that the Group's business philosophy of providing vensive and integrated property advice to its strong client base will form the basis for future growth and profitability. The Group will be seeking new connections, both at home and overseas, by which the services offered to clients can be extended, both in terms of depth of experience and geographical spread. This expension may be by the organic development of the existing business, by the establishment of new associated offices or by the acquisition of suitable businesses which can benefit from the injection of the shifts and experience within DTC.

Accountants' Report

The following is the text of a report to the Directors of the Company and the Directors of Kleinwort Banson Limited from Youche Ross & Co., Chartered Accountants.

The Directors. Debenham Tewson & Chinnocks Holdings pic Barreroft House, Paternoster Square, London ECIP 4ET

T J &Ke New Street London, EC4A 3TR

△ Touche Ross

Kleinwort Benson Limited 20 Fenchurch Street, London EC3P 3DB 17th July 1967

Debenham Tewson & Chionocks Holdings pic ("the Company") was formed as a private limited company on 12th January 1987 and re-registered as a public limited company on 1st July 1987 at which date its name was changed to the present one. The Company and its subsidiaries commenced trading on 1st May 1987. The business of the Company and its subsidiaries was previously carried on by Debenham Teason & Chimnocks and Debenham Tewson (together "the Partnership") comprising equity sharing partners ("the Partners"). The partners of Debenham Tewson & Chinaocks had interests in other partnerships and corporate entitles carrying on similar businesses. The Partnership and these entities are referred to collectively in this report as "the Group". Since 30th April 1987 subsidiaries of the Company have acquired substantially

all the business activities of the predecessor partnerships and corporate antities. We have examined the consolidated financial statements of the Group covering the live accounting periods from 1st May 1982 to 30th April 1987 ("the relevent accounting periods"). Our work has been carried out in accordance with the auditing mideline "Prospectuses and the Reporting Accountant".

Binder Harriyn, Chartered Accountants, of 8 St. Bride Street, London ECAA 4DA were accountants of all the significant entities comprising the Group in respect of the four accounting periods ended 30th April 1986. We were accountants for the accounting period ended 30th April 1987.

We have audited the financial statements of the Group for the purposes of this report. The financial information set out in this report is based on these audited financial statements and is presented after making such adjustments as we consider appropriate. In particular, for the purpose of this report we have included:-

- charges in respect of emoluments of Partners on the basis of service contracts effective from 1st May 1987 as adjusted for changes in the Ratali Price Index during
- b) work in progress valued in accordance with the accounting policy set out below. contributions to the pension scheme in the relevant accounting periods so as to
- match the scheme's funding requirements. d) adjustments to staff bonus to take account of the introduction of the Share
- Participation Scheme. pect of taxation on the basis that the Group had carried on busine

the present corporate structure throughout the relevant accounting periods. In our coinfort, the financial information set out below sives a true and fair view of the state of affairs of the Group at the dates stated and of the results and source and application of funds of the Group for each of the five periods comprising the relevant.

No audited financial statements of the Company or any of its subsidiaries have been prepared in respect of any period subsequent to 30th April 1987.

1. ACCOUNTING POLICIES

The following are the principal accounting policies adopted in preparing the francial information set out in this report-

- The financial information has been prepared under the historical cost.
- Barris of corsolidation The trunced information consolidates the translatest terments of this following.
 - Debenham Tewson & Chinnoctis
 - Debenham Tenson & Chimocks inc. -U.S. subsidiary, formerly a partnership -Partnership connected with Debenham Tevason & Chinnocks International consulting agreements
- Turnover Turnover comprises commissions and fees receivable exclusive of sales related. tasses. Agency commissions are recognised on completion of the transaction.
- Tareful fired gracis Depreciation is provided so as to write off the cost of tangible fixed assets over their estimated useful lives, on a straight line basis, using the following rates:
- sehold properties over unexpired form of lease Plant and machinery — between 10% and 25% per ansum
- Work in progress is stated at the lower of direct cost, including attributable
 - No account is been of work in progress relative to agency activities as the recovery of such costs is confingent upon successful completion of the
- - Desirred tassition is provided at the anticipated tax raises on differences arising from the inclusion of frams of income and expenditure in taxation computations in periods different from those in which they are included in the farences latements to the entent that it is probable that a Nability or asset will crystallise in the fabre.
- Foreign exchange 17
- The financial statements of the foreign subsidiaries are translated into sterling at the closing rate of exchange and the difference arising from the translation of the opening net investment in the subsidiary at the closing rate is taken direct to reserves. Other translation differences are dealt with in the profit and loss
- Retirement benefits to employees are provided by schemes which are funded by contributions from the Group and employees. Payments are made in accordance with periodic calculations by professionally qualified actuaries and are charged against the profits of the year to which they become payable.
- Assets held under finance leases and the related lease obligations are recorded In the belance sheet at the fair value of the leased assets at the inception of the leases. The excess of the lease payments over the recorded lease obligations are
- constant rate of charge on the remalping balance of the obligation. Rental costs under operating lesses are charged to profit and loss account in equal arrest amounts over the periods of the lesses.

treated as figuree charges which are amortised over each lease term to give a

2. CONSOLIDATED PROFIT AND LOSS ACCOUNTS									
The summarised consolidated profit and loss accounts of the Group for the five years ended 30th April 1987 are set out below:									
	-01 (at 1			ided 30th A	pril				
!		1983	1984	1985	1986	1987			
1	Notes	£000	£000	£000	€000	£000			
Turnover	5.1	7,826	8,793	10,593	13,693	16.858			
Staff costs Other operating charges	5.2	4,202 2,611	4,588 3,077	5,427 3,681	6925 4,777	8,292 5,530			
Other operating income		6,813 21	7,665 31	9,108 60	11,702 71	13,822 42			
		6,792	7,634	9,048	11,631	13,760			
Operating Profit Interest receivable Interest payable	5.3 5.4	1,034 27 (E)	1,159 23 (1)	1,545 10 (35)	2,062 4 (110)	3,078 1 (132)			
Profit on ordinary activities before tecetion Tax on profit on ordinary activities	55	1,053	1,181	1,520	1,956	2,947			
Profit on ordinary activities after taxation available for									
appropriation.	5.13	477	564	785	1,123	1,840			
per ordinary share	5.6	1.92p	2 <i>21</i> p	3.17p	4.53p	7.A2p			
3. CONSOLIDATED									
The summarised	consolid	ated balance		the Group a 30th April	are set out t	elow:			
	-	1983	1984	1985	1986	1987			
	Notes	£7000	£000	€000	£000	£000			
Fixed Assets Tangible assets	5.8	585	567	1,014	1,859	2,469			
Convent Assets Work in progress Debtors Cash at bank and in hand	5.9	882 2,281 160	1,058 2,117 77	1,236 2,997 113	1,478 3,859 145	1,592 4,062 152			

	_			- COLLEGE		
		1983	1984	1985	1986	1987
	Notes	€000	£000	₹000	£000	£000
Fixed Assats		•				
Tangible assets	5.8	585	567	1,014	1,859	2,469
Corvent Assets						
Work in progress		882	1.058	1.236	1,478	1.592
Debtors	59	2.281	2.117	2.997	3.859	4.052
Cash at bank and in hand	ı	160	77	113	145	152
		3,323	3,252	4,346	5,482	5,806
Creditors: amounts						
falling due within one						
year	5.10	2,138	2,013	3,322	4,622	4,575
Net Current Accets		1,185	1,239	1,024	860	1,131
Total Assets less curren	t					
liabilities .	•	1,770	1,906	2,038	2,719	3,600
Creditors: amounts						
falling due after more						
than one year	511	_	_	_	72	343
Previsions for						
Rabilities and charges	5.12	93	100	134	192	141
Not Accels		1,677	1,806	1,904	2,455	3,116
Capital accounts	5.13	1,677	1,806	1,904	2,455	3,116
				_		
A CONSOLIDATED AND APPLICATION			OFSOU	RCE		

The consolidated statements of source and application of funds of the Group for

Year anded 30th April

1094 1095 1095 1091

	1903	1984	1380	1990	1987
	£0003	60003	£000	£'000	€000
Source of Funds Profit on ordinary activities before taxation Adjustment for item not involving the movement	1,053	1,181	1,520	1,956	2,947
of funds: Dépraciation	196	217	277	406	448
Total generated from operations	1,249	1,398	1,797	2,362	3,395
Application of Funds Purchase of tamebia					
assets.	341	299	624	1.251	1,058
Tax paid Distributions to/(capital	430	571	610	701	775
introduced) by partners	(104)	435	687	572	1,179
	582	93	(124)	(162)	383
Change in Working Capital					
Work in progress	125	176	178	242	114
Debtors '	481	(164)	880	862	203
Creditors	(201)	(86)	(468)	(666)	178
	405	(74) .	590	438	495
Increase/(Decrease) in Not Liquid Funds	177	167	(714)	(600)	(112)
	582	93	(124)	(162)	383

5. NOTES TO THE FINANCIAL INFORMATION IN

Company directors

(Net liquid funds comprise cash at bank and in hand less bank overdrafts).

		Year ended 30th April						
		1983	1984	1985	1986	1987		
		£000	£000	£000	£000	£000		
51	Turnovar							
	Agency, investment							
	and Financial Services	3,654	3,352	3,929	5,587	6,795		
	General Consultancy	2,470	3,545	4,485	5,330	6,600		
	Property Management	1,702	1,896	2,179	2,776	3,463		
		7,826	8,793	10,593	13,693	16,858		
52	Staff Costs							
_	Partners remuneration							
	Including pensions	1,262	1,351	1.367	1.693	2.019		
	Employees	2.784	3.065	3.835	4.958	5,910		
	Share Participation	4,01	-	4	-dean	als re		
	Scheme	56	63	81	104	155		
	Employees persion	-	_	-	***	120		
	contributions	100	108	144	170	208		
	***************************************				1/4	200		
		4.202	4.589	5,427	6,925	8,292		
			Name of the last	-11	Warra .			
	No. of Partners	27	26	27	30	32		
	indian at 1 to 1952				30			
	Remuneration Included		-					
	above in respect of							

506 530 509

708

5.3	Operating Profit Operating profit is stated after charging/(crediting): Depreciation on tangible					
	assats	196	217	277	406	448
	Auditors' remuneration	18	20	26	30	40
	Income from overseas					
	consultancy agreements	(21)	(31)	(60)	(71)	(42
					-	
54	Interest Psychia					
••	On bank overdrafts and					
	Joans repayable within 5					
	years	8	1	35	110	13
				,		
5.5	Tax on Profit on Ordinary	Activities	Varia	reded 20th		
5.5	Tax on Profit on Ordinary			ended 30th	<u> </u>	
5.5	Tax on Profit on Ordinary	Activities	Year (2nded 30th	April 1986	1987
5.5	Tax on Profit on Ordinary				<u> </u>	
5.5	Tax on Profit on Ordinary UK Corporation tax	1983	1984	1985	1986	£.000
5.5	UK Corporation tax Foreign tax	1983 £000	1984 £'000 610	1985 £000	1986 £'000	£.000
5.5	UK Corporation tax	1983 £000	1984 £'000	1985 £'000 765	1986 £000 772	£000 1,151 7
5.5	UK Corporation tax Foreign tax	1983 £000 358 213	1984 £'000 610	1985 £'000 765	1986 £'000 772 3	£000 1,151 7 (51
5.5	UK Corporation tax Foreign tax	1983 £000 358 213 5	1984 £000 610 7	1985 £000 765 [54] 34	1986 £000 772 3 58	1987 £000 1,151 7 (51

taxation as if the Group had carned on business in the present corporate structure throughout the relevant accounting periods and assumes that the ultimate holding company is not a close company for taxation purposes.

Earnings Per Ordinary Share

The calculations of earnings per share are based on the profit on ordinary activities after taxation divided by 24,800,000 being the number of shares that will be in issue immediately after the offer for sale other than the 2.294,118 shares issued for

5.7 Personnel

The average number of employees, including partners, other than those required to be engaged under property management contracts to provide services on behalf of clients on managed properties, were:

		1983	1984	1985	1986	1987
		273	290	315	376	417
		Name of Street,				
3	Tangible Assets					
				At 3	Oth April 198	37
				Medicara		
				properties	wachinery	Total
				£000	£000	£'000
	Cost			813	2,752	3,565
	Accumulated depreciation	08		17	1,079	1,096

59

Net book value

Debtors	
	At 30th April
	1987
	£'000
Amounts receivable within one year:	
Fees receivable	2,96 9
Other debtors	839
Prepayments	254
	4,062

796 1.673 2.469

At 30th April

At 30th April

At 30th April

1987

141

5.10 Creditors: Amounts Falling Due Within One Year

	198
	£00
Bards knows and givergrent	1.64
Other creditors	1.20
Taxation and social security	67
Corporation tax and foreign tax	1,15
	4,67

5.11 Creditors: Amounts Falling Due After More Time One Visco

1987 £'000 Obligations under finance leases Obligations for lease premiums 288 343

Provision for differred timetion

5.12 Provisions for Linkston and Charges

5.13 Canital Accounts

Full provision for deferred taxation has been made.

calina becomin		ที่			
	1983	1984	1985	1986	1987
Balanca braucht	£'000	£0003	£000	£000	£'000
Balance brought forward Profit on ordinary activities after toxistion	1,096	1,677	1,806	1,904	2,455
available for appropriation (Distributions	477	564	785	1,123	1,840
to)/capital introduced by partners	104	(435)	(687)	(572)	(1,179)
Balance carried					
forward	1,677	1,806	1,904	2,455	3,116

Distributions to/capital introduced by partners consists of drawings by partners and income tax payments made on their behalf reduced by directors' remuneration, corporation tax and other charges.

5.14 Capital Commitments

There were no capital commitments contracted for, or authorised but not contracted for, at 30th April 1987.

5.15 Pendon Schemen

The Group operates pension schemes, both contributory and non-contributory. covering the majority of its permanent employees. The funds are administered by trustees and are independent of Group finances.

Messrs. Lane Clark & Peacock, independent actuaries to the Debenham Tewson & Chinnocks Retrement Plan, carried out an actuarial valuation on the financial state of that fund as at 31st December 1986. Additional contributions were made to the scheme by the Partnership prior to 1st May 1987 to provide for the estimated unfunded liability disclosed by this valuation.

The Debenham Tevrson & Chinnocks Executive Pension Scheme is a moneypurchase scheme and consequently no unfunded liability can arise.

Yours faithfully, Touche Ross & Co.

The second of th

Pro forma Consolidated Balance Sheet

The following is an illustrative pro forma consolidated balance sheet of the Company and its subsidiaries at 1st May 1987 which has been prepared on the basis

- (a) the issue of 24,800,000 ordinary shares (excluding the new shares comprised in the Offer for Sale);
- (b) the purchase of certain assets from such partners;
- (c) the repayment of amounts due to such partners; and (d) the receipt of the net proceeds from the Offer of Sale.

The figures are based on the consolidated balance sheet at 30th April 1987 set out in the Accountants' Report, which has been at 30th April prepared under the historical cost convention:--

Tangible assets 2,469 2,493 **Current Assets** Sundry debtors and prepayments 119 Cash at bank and in hand

2,695 **Current Liabilities** Bank overdraft Sundry creditors and accruals 170 **Net Current Assets**

2,525

(155)

Total Assets Less Current Liabilities Creditors: Amounts falling due after more than one year Provision for Deferred Taxation

Consolidated Net Assets

Capital and Reserves Called up share capital Share premium account Distributable reserves

Statutory and General Information

The Company, whose principal place of business and registered office are at Bancroft House, Paternoster Square, London EC4P 4ET, was incorporated in England and Wales under the Companies Act 1985 on 12th January 1997 (registered No. 2088415) as a private company with the name of Legibus 837 Limited. On 10th April 1987 the name of the Company was changed to Debenham Tewson & Chinnocks (Holdings) Limited. It was re-registered as a public limited company and its name changed to its present name on 1st July 1987.

- 2. Share Capital
- (A) The Company had on incorporation an authorised share capital of £100 divided into 100 shares of $\mathcal{E}1$ each, of which two were issued fully paid to the subscribers to the memorandum of association.
- (B) On 1st April 1987, the issued and unissued ordinary shares of £1 each were sub-divided into 10,000 ordinary shares of 1p each, and the authorised share Ital of the Company was increased to £100,000 by the creation of a further
- (C) On 30th April 1987, an aggregate of 8,999,800 ordinary shares of 1p each were issued for cash at par to the persons who at that date were partners in the firms of Debenham Tewson & Chinnocks and Debenham Tewson (the "Partners") and to Mr. G. H. Joy and Mr. P. Hillen (who are directors of Debenham Tempon Limited and Debenham Tewson Building Services Limited respectively).
- (D) On 29th May 1987, the authorised share capital of the Company was increased to £200,000 by the creation of a further 10,000,000 ordinary shares of 1p
- (E) On 29th May 1987, £810,000 nominal of Interest-free Convertible Unsecured Loan Stock 1997 (constituted by an instrument dated 30th April 1987) was issued to the Partners for cash at par, the terms of such stock providing that every 9p in nominal value of the stock was convertible into one ordinary share of 1p.
- (F) On 12th June 1967, a share warrant was issued to the trustees of The Debenham Tewson & Chinnocks Retirement Plan entitling such trustees to subscribe for 500,000 ordinary shares of 1p each in the Comp subject to adjustment in certain circumstances.
- (G) On 14th July, 1987, 9,000,000 ordinary shares of 1p each were issued to the Partners credited as fully paid upon conversion of the loan stock referred to in subparagraph (E) above.
 - (H) By special resolution passed on 15th July 1987:-
 - (a) the authorised share capital of the Company was increased to £1,000,000
 - by the creation of an additional 80,000,000 ordinary shares of 1p each; (b) the directors were authorised (i) to allot relevant securities (within the meaning of section 80 of the Companies Act 1985 ("the Act")) and (ii) to allot pursuant to sub-paragraph (i) equity securities (within the meaning of section 94 of the Act) for cash otherwise than in accordance with section 89 of the Act and the pre-emption provisions contained in the Articles of Association of the Company then in force, in each case up to a maximum nominal amount of £820,000;
 - (c) the directors were authorised to allot 72,000,000 ordinary shares of 10 each, credited as fully paid by way of capitalisation of reserves, to shareholders on the register at close of business on 14th July 1987 in the proportion of 4 new ordinary shares of 1p each for each existing ordinary share then held by them:
 - (d) every five of the existing issued and unissued ordinary shares of 1p each were (conditionally upon the allotment of shares pursuant to (c) above) consolidated into one ordinary share of 5p.
- (f) By special resolution passed on 16th July 1987 conditionally upon the admission to the Official List of The Stock Exchange of the whole of the ordinary share agital of the Company, issued and now being issued, becoming effective on or before 7th August 1967 ("Admission"):
 - (a) new articles of association were adopted which contained, inter alia, the provisions referred to in paragraph 5 below;
 - (b) the authorised share capital of the Company was increased to £1,600,000 by the creation of 12,000,000 additional Ordinary Shares of 5p each;
 - (c) (in substitution for the authority referred to in sub-paragraph H(b)(i) above) the directors were authorised to allot relevant securities (within the meaning of section 80 of the Act) up to an aggregate nominal amount of £700,000 such authority to expire on 15th July 1992 and to enable the Directors to allot relevant securities after such date in pursuance of an offer or agreement entered into prior to such date;
 - (d) (in substitution for the authority referred to in sub-paragraph Hibkiii above) the directors were authorised to allot (pursuant to the authority referred to in (c) above) equity securities (within the meaning of section 94 of the Act) for cash otherwise than in accordance with section 89 of the Act in connection with (1) rights issues in favour of holders of Ordinary Shares (2) the allotment of Ordinary Shares with an aggregate nominal value of up to £145,000 in connection with the Offer for Sale and (3) (otherwise than pursuant to (1) and (2) above) the allotment of equity securities equal in number to two and one half per cent. of the Ordinary Shares in issue following the Offer for Sale, such authority to expire on the date of the annual general meeting of the Company to be held in 1988 and to enable the directors to allot equity securities after such date in pursuance of an offer or agreement entered into prior to such date;
 - (e) the directors were authorised to affot 6,200,000 Ordinary Shares credited as fully paid, by way of capitalisation of reserves, to shareholders who will be on the register at close of business on the date of Admission in the proportion of one ordinary share of 5p for every three existing ordinary shares of 5p then held by them;
- (J) On 16th July 1987, 600,000 ordinary shares of 5p each were allotted illy upon Admission) to the trustees of The Debenham Tewson & Chinnocks Retirement Plan for cash at a price of 136.5p per share upon the exercise by such trustees of the subscription rights arising under the warrant referred to in sub-paragraph
- (K) Section 89 of the Act (which confers on shareholders rights of pre-emption n respect of the allotment of equity securities which are, or are to be, paid up in cash, other than the allotment of equity securities to employees under an employees' share cheme as defined in section 743 of the Act) applies to the balance of the authorised but unissued share capital of the Company which is not the subject of the disapplication eferred to in sub-paragraph (I)(d) above.

(L) Save as disclosed in this paragraph, since their incorporation, no share or loan capital of the Company or any subsidiary has been assued (otherwise than by intra-Group Issues by subsidiaries) for cash or other consideration and (save as disclosed in paragraph 9 below) no commissions, discounts, brokerages or other special terms have n granted within the three years immediately preceding the date of this document by the Company or any subsidiary in connection with the issue or sale of any such capital.

- (M) On 28th May 1987 options over 996,000 ordinary shares of 1p each were granted under the Company's Executive Share Option Scheme (details of which are given in paragraph 8 below) at an exercise price of 50p. Under the rules of that scheme the Directors have decided (subject to the approval of the Inland Revenue) to adjust the number of shares over which the options granted obtain and the exercise price to 1,328,000 shares and 37.5p respectively in view of the capitalisation issues and the insolidation referred to in sub-paragraphs H(c), H(d) and I(e) above. Save as aforesaid or pursuant to this Offer for Sale no share or loan capital of the Company or any subsidiary is proposed to be issued or is under option or has been conditionally or unconditionally agreed to be put under option.
- (N) Following the Offer for Sale 4.905.882 Ordinary Shares will remain unissued of which 1,328,000 (referred to in sub-paragraph (M) above) are reserved for the exercise of subsisting rights under the Company's Executive Share Option Scheme.
- (O) Save for the issue of the shares referred to in sub-paragraphs (Ne) and (Ni above or of Ordinary Shares pursuant to this Offer for Sale, no material issue of Ordinary Shares (other than to shareholders pro rata to their shareholdings) will be made by the Company within one year of the date of this prospectus without the prior approval of the
- (P) At the date of this prospectus the authorised share capital of the Company is £1,000,000 divided into 20,000,000 ordinary shares of 5p each of which 18,000,000 have been issued and are fully paid or credited as fully paid. 3. Transfer of the Business and Overseas Offices
- (A) By an agreement dated 30th April 1987 made between the partners of Debenham Tewson & Chinnocks ("the Firm") (1) and Debenham Tewson & Chinnocks Limited (2) (as amended by a supplemental agreement dated 16th July 1987) substantially all the business formarly carried on by the Firm (but excluding the business of the Bahrain office, the interests of the Firm in its consultancy agreement with its associated office in Malaysia and the interests of the Firm in shares in the companies operating its associated office in Sydney (together "the Excluded Assets") were transferred to Debenham Tewson & Chinnocks Limited with effect from the close of business on 30th April 1987 ("the Transfer Date"). The aggregate consideration for such transfer was £4,236,268. Under the terms of such agreement Debenham Tewson & Chinnocks Limited assumed all responsibilities and liabilities of the Firm (or the partners of the Firm) arising by reason of claims made after close of business on the Transfei Date in respect of acts or omissions both before and after the Transfer Date relating to the business transferred but the partners of the Firm remain liable for all creditors and other liabilities of the Firm existing at the Transfer Date and retain the benefit of all debts due and payable to the Firm at the Transfer Date. Details of certain arrangements concerning the continuation of the Firm after Admission are set out in sub-paragraph (E)
- (B) By an agreement dated 30th April 1967 made between the partners of Debenham Tewson ("DT") (1) and Debenham Tewson Limited (2) the business formerly carned on by the partners of DT was transferred to Debenham Tewson Limited with effect from the close of business on the Transfer Date. The aggregate consideration for such transfer was £121,173. Under the terms of such agreement Debenham Tewson Limited assumed all responsibilities and liabilities of the firm of DT (or the partners of DT) arising by reason of claims made after close of business on the Transfer Date in respect of acts or omissions both before and after the Transfer Date relating to the business transferred, but the partners of DT remain liable for all creditors and other liabilities of that firm existing at the Transfer Date and retain the benefit of all debts due and payable to that firm at the Transfer Date.
- (C) By an agreement dated 26th June 1987 made between Debenham Tewson & Chinnocks Limited (1) and Debenham Tewson Building Services Limited ("Building Services") (2) Building Services was appointed agent of Debenham Tenson & Chinnocks Limited with effect from 1st May, 1987 in connection with the carrying on of the building surveying business of the Group, no fee being payable in respect of such
- (D) By an agreement dated 26th June 1987 made between Debenham Terrson & Chinnocks Limited (1) and Debanham Terrson Residential Limited ("Residential") (2) Residential was appointed agent of Debanham Tewson & Chimocks Limited with effect from 1st May, 1987 in connection with the carrying on of the residential property business of the Group, no fee being payable in respect of such
- (E) The Excluded Assets (together with the rights and obligations under the consultancy agreement with DTC's associated office in Melbourne) are owned by the Firm. By a deed dated 16th July, 1987 and executed by the persons who at that date were partners in all or any of the Firm, OT, Debenham Tevaton & Chinnocks Internations ("DTCI") and Debenham Tewson & Chinnocks Australia ("DTCA") (1) and Leelbus 937 Limited ("DTB") (2), it was agreed inter alle that (with effect from Admission):
 - ii) the firm of DT & DTCA be dissolved:
 - (ii) (conditionally upon resolution of all matters relating to DTC's essociated office in Maleysia, further details of which are given in sub-paragraph (I) below) the firm of DTCI be dissolved:
 - (III) the partners of the Firm and (until fulfilment of the condition referred to in (II) above) of DTCI should be DTB and R. N. Ley who shall receive and bear the profits and losses of the Firm and of DTCI in each case in the proportion of 99.9 per cent. and 0.1 per cent. respectively; and
 - (iv) the partners of DTC and of DTCI would indemnify DTB and R. N. Lay against ims or dem both of them after the date of Admission in respect of acts or omissions of the partners of the Firm or of DTCI respectively occurring before that date.
- (F) The business of DYC's New York office is conducted by a wholly-owned subsidiary of the Company, Debenham Tewson & Chinnocks Inc., further details of which are given in paragraph 4 below.
- (G) The businesses of the associated offices of DTC in Melbourne, Hong Kong. Singapore and Brussels are conducted by individuals, partnerships or companies ("the Overseas Principals") which are not members of the Group but which have consultancy agreements with DTC ("the Consultancy Agreements"). Details of the Consultancy Agreements (and, in the case of certain Consultancy Agreements originally entered into by any of the predecessor partnerships, assignments thereof) are given in paragraph 15 below. Under the terms of each Consultancy Agreement the relevant Overseas Principal has agreed to carry on the business of an associated office of DTC and DTC has agreed to provide to that Overseas Principal consultancy services in return for which DTC is entitled to receive a fee being a percentage of the rist profits before taxation of the relevant associated office (subject to a specified minimum). Each Consultancy Agreement contains a provision permitting the Overseas Principal to use the words enham Tewson" as part of its business or corporate name in connection with the conduct of its business in the territory specified in the relevant Consultancy Agreement for the duration of that agreement.
- (H) The principal of DTC's associated office in Hamburg has agreed with DTC by exchange of letters as referred to in paragraph 16(iii)(e) below for a fixed consultancy fee to provide consultancy services to DTC in relation to matters referred to him.
- (f) The businesses of DTC's associated offices in Sydney and Brisbane are conducted by companies which are not members of the Group but with which DTC is Currently negotiating agreements which it is intended will be similar to those of the Consultancy Agreements. The Firm is beneficially interested in the ontire issued "B" shares of Debenham Tewson Hickson Pty. Limited ("Hickson") which operates the associated office in Sydney (and of Debenham Tewson Hickson Management Pty. Limited which provides services to Hickson), such "B" shares in each case comprising one half of the issued share capital of those companies and entitling the Firm to one half of the voting rights and twenty per cent. of the dividends declared by such companies. Each such company is incorporated in the State of New South Wales and its resistered office is at 5 Elizabeth Street, Sydney N.S.W.200. In 1976 the shareholders of Hickson. entered into a shareholders agreement pursuant to which the principals of the Sydner associated office agreed that they shall cease to use any of the names "Debenham" "Tewson" or "Chinnocks" upon the Firm ceasing to be beneficially interested in the shares of Hickson.
- (J) Pursuant to an agreement dated 17th January 1985, made between the partners of Debenham Tewson & Chinnocks International ("DTCI") (1), Tharmalingam & Majid Sch Berhad (2), Vasantha Kumar Tharmalingam (3), Michael Cheah Loi Sin (4), About Aziz Bin Mohd Yusof (5) and Debenham Tewson Tharmalingham & Majid Son Berhad ("the Malaysian Company") (6) (as amended by a supplemental agreement dated 7th November 1985), inter alia, the Malaysian Company agreed to carry on the business of an associated office of DTCI and DTCI agreed to provide to the Malaysian Company consultancy services in return for which DTCI is entitled to receive a fee amounting to 20 per cent. of the net profits (as therein defined) of the Malaysian Company, together with a fixed fee of 20,000 Malaysian Ringgits (approximately £5,000). The Malaysian Company is permitted to use the words "Debenham Tewson" as part of its business or corporate name in connection with the conduct of its business in Malaysia. As provided In the agreement loans were made by DTCI to the Malaysian Company. The business of DTC: was assumed by the Firm in January 1987. Notice has been given to terminate the agreement with effect from 14th January, 1988. The existing partners in the Firm have been advised that they are liable under an indemnity given to National Westminster Bank PLC in respect of guarantees given by that bank to the Malaysian Company's bankers. The amount of the liability under that indemnity cannot exceed 500,000 Malaysian Ringgits (approximately £125,000) and the partners in the Firm have a right of contribution against the shareholders of the Malaysian Company and have security over certain assets of such shareholders. Unsubstantiated demands have been made against the partners in the Firm for an amount of up to £500,000 as a contribution to the siness of the Malaysian Company. The existing partners in the Firm have received legal advice that there is no evidence to suggest that such demands have any foundation and pursuant to the deed referred to in sub-paragraph (E) above have agreed to indemnify DTB and R. N. Lay in respect of such demands.
- 4. The Subsidiaries The Company is the holding company of the Debenham Tewson & Chinnocks group. The subsidiaries of the Company are listed below. All the subsidiaries (except for Debenham Tewson & Chinnocks Inc. and Votraint No. 301 Pty. Limited) are prival companies incorporated in England and Wales with their registered offices at Bancroft

House, Paternoster Square, London ECAP 4ET. Debenham Towson & Chinnocks Inc. is a private company incorporated in the state of New York its principal place of business is at 450 Park Avenue, New York 10022. Votraint No. 301 Pty. Limited is a private company incorporated in the state of New South Wales; its registered office is at 60. Martin Place, Sydney, N.S.W. 2000 and it has applied to the Corporate Affairs Commission to be registered with the name Deberham Texason Australia Proprietary

Debenham Tewson & Chinnocks Limited is a direct and wholly-owned subsidiary of the Company and each other subsidiary is wholly-owned by Debenham Tewson & Chinnocks

Name	issued and fully paid share capital	Date of Incorporation
Debenham Tewson & Chimnocks Limited	£2 divided into 2 shares of £1 each	15th August 1986
Debenham Tewson Management Services Limited	£2 divided into 2 shares of £1 each	6th November 1986
Debenham Tewson Limited	52 divided into 2 shares of £1 each	15th August 1986
DT & C Limited	£2 divided into 2 shares of £1 each	15th August 1986
Debenham Tewson Residential Limited	£2 divided into 2 shares of £1 each	5th January 1987
Debenham Tewson Building Services	£2 divided into 2 shares of £1 each	5th January 1987
Debenham Tewson Financial Services Limited	£2 divided into 2 shares of £1 each	20th March 1987
Legibus 937 Limited	£2 divided into 2 shares of £1 each	1st May 1987
Debenham Tewson & Chinnocks Inc.	US\$10,000 divided into 100,000 shares of 10¢ each	7th August 1986
otraint No. 301 Pty. Limited	A\$1,000 divided into 1,000 shares of A\$1 each	23rd January 1987

Each of Debenham Tewson & Chinnocks Limited, Debenham Tewson Limited, ham Teyson Residential Limited, Debenham Teyson Puliding Services Limited and Debenham Tewson & Chinnocks Inc.is engaged in the business of international property advisers. The business of Deberham Tewson Residential Limited relates specifically to advace given in relation to residential property and the business of Debenham Tewson Building Services Limited relates specifically to advice given in relation to building surveying. DT & C Limited is the trustee of The Debenham Tenson & Chirmocks Share Participation Scheme. The business of Debenham Tewson Management Services Limited is restricted to engaging and supervising staff whom DTC is required to employ on behalf of its clients in connection with the management of those clients' properties. Votraint No. 301 Pty. Limited was formed for the purpose of receiving the fees earned under the consultancy agreements made and proposed to be made with DTC's associated offices in Australia. Dehonham Teward Financial Senices. Limited has not traded. Legibus 937 Limited, which has resolved to change its name to Debenham Tewson Bahrain Limited, has not braded but from Admission will become a partner in the Firm and in DTCI pursuant to the deed referred to in sub-paragraph 3(E)

The memorandum of association of the Company provides that the Company's principal objects are to carry on the business of a holding company. The objects of the Company are set out in full in clause 4 of the memorandum of association which is available for Inspection at the address specified in paragraph 19 below.

The articles of association of the Company contain provisions, inter ella, to the following

Subject to disenfranchisement in the event of non-payment of calls or noncompliance with a statutory notice requiring disclosure as to beneficial ownership, and subject to any special terms as to voting on which any shares may be held, at a general meeting every member present in person shall on a show of hands have one vote and every member present in erson or by proxy shall on a poli have one vote for every ordinary share heid by him.

(b) Variation of Rights and Alteration of Capital

- (i) All or any of the rights or privileges attached to any class of share may, subject to the Act, be varied either with the consent in writing of the holder of at least three fourths of the nominel amount of the issued shares of that class or with the sanction of an extraordinary resolution passed at a separate meeting of the holders of the issued shares of that class but not
- (6) The Company may by ordinary resolution increese its share capital cilidate all or any of its shares into shares of larger emount, sub-divide all or any of its shares into shares of smaller amount and carical any shares not taken or agreed to be taken by any person.
- (iii) Subject to the provisions of the Act the Company may:---(1) by special resolution reduce its share capital, any capital
- redemption reserve and any share premium account;
- issue any shares on terms that they are, or at the option of the Company are liable, to be redeemed; and
- (3) with the sanction of an extraordinary resolution passed at a secerate meeting of the holders of any class of convertible shares, purchase its own shares (including any redeemable

(c) Trensfer of Shares

The instrument of transfer of a share shall be in any usual form or such other form as shall be approved by the directors and must be looked at the resistered office of the Company for the time being or at such other place as the directors may appoint. The instrument of transfer of a share shall be executed by or on behalf of the transferor and, unless the share is fully paid by the transferee. The directors may in their absolute discretion and without assigning any reason therefor refuse to register any transfer of a share which is not fully paid. The articles do not contain any pre-emption rights and contain no restrictions on the free transferability of fully paid shares provided that the relative transfer is in favour of not more than four transferees and is in respect of only one class of shares. The registration of transfers may be suspended by the directors for a period

not exceeding 30 days in any year.

(d) Directors (i) A director shall not vote or be counted in the quorum on any resolution in respect of any contract, arrangement, transaction or any other proposal whatsoever in which he has any material interest other than as a holder of shares, debentures or other securities of or otherwise in or through the Company provided that a director shall be entitled to vote and be counted in the quorum in circumstances where the resolution relates

(a) the giving to him of any security or indemnity in respect of money jerk to or an obligation incurred by him at the request of or for the benefit of the Company or any of its subsidiaries;

- (b) the giving to a third party of any security or indemnity in respect of a debt or obligation of the Company or any of its subsidiaries for which the director has assumed responsibility in whole or part and whether alone or jointly with others under a guarantee or indemnity or by the giving of security; a proposal concerning an offer of shares, debentures or other
- securities of or by the Company or any of its subsidiaries for subscription or purchase in which he is or is to be interested as a participant in the underwriting or sub-underwriting thereof;
- any contract, arrangament, transaction or other proposal concerning any other company in which he is interested, directly or indirectly, and whether as an officer or shareholder or otherwise howsoever, provided that he is not the holder of or beneficially interested in I per cent, or more of any class of the equity share capital of such company for of a third company through which his interest is derived or of the voting rights in that company;
- (e) to the adoption, modification or operation of a superannuation fund or retirement benefits scheme under which he may benefit and which either relates to both employees and directors or has been approved or is conditional upon approval by the Board of Inland Revenue for taxation purposes and which does not accord to any director as such any privilege or advantage not accorded to the employees to which such fund or scheme relates; or
- (f) any scheme for enabling employees, including full-time executive directors, to acquire shares in the Company or any arrangement for the benefit of employees under which the director benefits in a similar manner as the employees.
- (ii) The maximum aggregate fees available to be distributed to the directors in any year are £100,000, or such other annual sum as is decided on by the Company in general meeting (such sum to be allocated between the directors as they may agree, or failing agreement equally).
- (R) The remuneration of any chief executive or executive director of the Company shall, subject as provided in any contract between him and the Company, be such as the directors may from time to time determine, and may include the making of provision for the payment to him, his widow or other dependants of a pension on retirement from the office or nent to which he is appointed and for participation in pension and life assurance benefits or other such benefits upon such terms as the directors determine.

- (vi) The directors shall be entitled to be repaid all reasonable travelling. hotel and other expenses incurred by them in or about the performance of their duties as directors, including any expenses incurred in attending meetings of the board or of committees of the board or general meetings. and, if in the opinion of the directors it is desirable that any of their number should make special journeys or perform any special services on behalf of the Company or its business, such director or directors may be paid such onable additional remuneration and expenses therefor as the directors may from time to time determine.
- No director shall be incapable of being appointed a director by reason of his having attained the age of seventy and no director shall be required to retire as such for that reason.
- (vi) A director shall not require a share qualification. (vii) Unless otherwise determined by the Company in general meeting, the number of directors shall not be less than 4.
- (e) Sorrowing Powers The Directors may exercise all the powers of the Company to raise or borrow money and to mortgage or charge its undertaking and property bott present and future (including uncalled capital) and to issue debentures, debenture stock or other securities whether outright or as collaboral security for any debt, liability or obligation of the Company or any third
- It is the duty of the directors to ensure that any business of surveying for the time being carried on by the Company is conducted at all times in accordance with the rules of conduct of the Royal Institution of Chartered Surveyors.
- (g) Dividends and Distribution of Assets on Liquidation The holders of the Ordinary Shares are entitled pari passu amongst themselves, but in proportion to the number of shares held by them and to the amounts paid up or credited as paid up thereon during any portion of the period in respect of which the dividend is paid, to share in the whole of the profits of the Company paid out as dividends and in the whole of any surplus in the event of the Equidation of the Company.
- (h) Unclaimed Dividends
 Any dividend unclaimed after a period of 12 years from its date of declaration shall be forfeited and shall revert to the Company. . .
- The directors may exercise all the powers of the Company to provide or pay pensions, annuities, gratuities or superarmuations or other allowances or benefits to, and may establish, maintain, support, subscribe to and contribute to schemes, trusts and funds for the benefit of, any director, or director, employee or ex-employee of the Company or any of its subsidiaries or of the firms of Debenham Tewson & Chinnocks and Deberham Tewson or any wife, widow, children, or other relatives or decendants of any such person.
- I Intraced Shareholders The Company may sell any shares in the Company of a member if, during a period of 12 years, no cheque or warrant addressed to the member has been cashed and the Company gives notice in both a leading London daily newspaper and in a newspaper circulating in the area of the member's arkitress of its intention to sell and also gives notice to The Stock Exchange
- (A) The interests of the Directors in Ordinary Shares immediately following the Offer for Sale (as they will appear in the register of directors' interests maintained under the provisions of section 325(2) of the Companies Act 1985) are as follows:--

Number of states held following the Offer for Sale. Beneficial Non-Beneficial 3.26 RNLDÝ 283,393 NIL G.A.T. Turnbuff 832,255 3.08 895,406 3.33 D. M. Butler 6.678 2.99 S. J. Howard 804,885 4.452 4.05 P. W. Jones 953,034 2,500 0,01 J. S. Sadler - NIL 905,311 MIL 3.34 D. R. Saver 3.60 D. G. Steventon 975,982 NIL 3.26 K. E. Way 883,395 NIL

S. J. Webster The above non-beneficial interests each relate to the interests of the Directors (or their respective spouses) as trustees of trusts established for the benefit of their

952.028

NIL

3.51

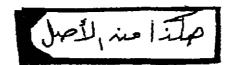
- respective children or those of other DTC Directors. In addition to their non-beneficial interests shown above, R. N. Lay and G. A. T. Turribuil have a joint non-beneficial interest in 650,160 Ordinary Shares (which will be increased to 866,880 Ordinery shares following the capitalisation issue referred to in paragraph 2(J)(e) above) deriving from their directorships of DT & C Limited, the trustee
- (B) Save as disclosed above, none of the Directors has any interest in the shere capital of the Company or any of its subsidiaries. None of the DTC Directors and their immediate families will be applying for shares in the Offer for Sale.
- (C) The Directors are not invaire of any shareholding which, following the Offer for Sale, will represent five per cent, or more of the Company's leased share capital or of any other persons who, following the Offer for Sale, could directly or indirectly, jointly or severally, exercise control over the Company.
- (D) Save as disclosed in paragraph 16 below, no Director has any interest in any transactions which are or were unusual in their nature or conditions or significant to the business of the Group and which (i) were effected by any member of the Group during the current financial year or during the twelve months from 1st May 1986 to 30th April 1987, or (ii) were effected by any member of the Group during any earlier period and remain in any respect outstanding or unperformed."
- * IEI * The DTC Directors may be considered to be promoters of the Company. Each of the DTC Directors is (until Admission) a partner of one or both of the firms of Debenham Tewson & Chinnocks and Debenham Tewson. The consideration paid to those firms respectively for the transfer of their businesses to subsidiaries of the Company on 30th April 1987 is set out in paragraphs 3(A) and (B) above. In addition ordinary shares and loan stock (subsequently converted into ordinary shares) were leasued to the DTC Directors by the Company and each of them has, since 1st May 1987, been paid a salary pursuant to his service contract with Debenham Tewson & Chimpocks Limited. Schedules showing the number of shares, the amount of loan stock issued and the annual rate of salary paid to each DTC Director are available for inspection as stated in paragraph 19 below. Save as aforesaid no payments or other benefits have been paid or given by the Company to the DTC Directors during the two years preceding the data
- 7. Directors Service Agreements

(A) On 1st May 1987 the Executive Directors each entered into service agreements with the Company's principal trading subsidiary, Debenham Tewson & Chinnocks Limited. Each of these service agreements is for a fixed term of 3 years and continues thereafter unless terminated by Debenham Tenson & Chinnocks Limited of the Director by giving not less than 6 months' written notice expiring on or after 30th April 1990. Particulars of the service agreements of the Directors are as follows:—

Current Salary (inclusive of Directors' fees)	;
R. N. Lay.	60,000
G. A. T. Tumbuli	60,000
D. M. Butter	55,000
S. J. Howard	50,000
P. W. Jones	55,000
D. R. Sayer	55,000
D. G. Steventon	50,000
K.E. Way	60,000
S. J. Webster	50,000

in addition to his fixed salary, each executive Director is entitled under his service agreement to participate in the existing bonus arrangements for the DTC Directors. These provide for the payment to each DTC Director of a sum from a bonus pool. If and to the extent that the earnings per share (calculated before charging boruses paid to DTC Directors and contributions to the share participation scheme) for incial year represents an increase of 30 per cent, or more over the earnings per share (prior to such charges) for the immediately preceding linancial year an amount equal to 47.5 per cent, of that increase multiplied by the average number of shares in Issue for the purposes of calculating earnings per share for that financial year shall be allocated to the horus pool. Bonuses will only be payable if the compound increase in earnings per share (prior to such charges) over the immediately preceding three financial years exceeds an average of 20 per cent. per annum. For the financial years ending 30th April 1988, 30th April 1989 and 30th April 1990 respectively the compound increase in mings per share will be calculated using the figures for the appropriate financial years as shown in the Accountants' Report. The sum paid to each DTC Director in each year from the bonus pool is based upon the proportion which his fixed salary for that year bears to the aggregate of the fixed salaries payable to DTC Directors in respect of thetr year. In addition to his fixed salary and the borus referred to above, each OTC Director is entitled to an allowance if he is required under his service agreement to work full time outside the United Kingdom.

مِلْذَا مِنْ النَّصِلَّ



(B) Save as disclosed above there are no existing or proposed service nts between any of the Directors and the Company or any of its subsidiaries. (C) The aggregate remuneration of, and benefits in kind which would have been granted to, the Directors during the year ended 30th April 1987 had the present arrangements and existing corporate structure then been in force would, on the basis set out in to the Accountants' Report, have amounted to £708,307 (including bonus). The aggregate amount of the remuneration and benefits in kind of the Directors for the financial year ending 30th April 1988 is expected to amount to £641,477 (excluding DORUS).

8. Employee Participation (A) The Debenham Tewson & Chinoceks 1987 Executive Share Option

mentioned in paragraph 19 below) are as follows:

1.20 Tes

The Company adopted the Debecham Tenson & Chimocks 1987 Executive Share Option Scheme ("the Option Scheme") on 20th March 1987 and the Option Scheme was approved by the Inland Revenue under the Finance Act 1984 on 6th May 1987. The Option Scheme extends to the Company and its subsidiaries. On 28th May 1987 options over 996,000 Ordinary Shares of 1p each were granted at an exercise price of 50p (subject to adjustment as referred to in sub-paragraph 2(M) above). The Board of Directors has the right at any time to alter or add to all or any of the provisions of the Option Scheme, with the prior approval of the Inland Revenue and (in respect of certain provisions) with the prior approval of the members of the Company in general maseting. The principal features of the Option Scheme (the terms of which are set out in the Rules of the Option Scheme as amended by the Board of Directors on 30th April 1987 and, subject to the approval of the Inland Revenue and conditional upon Admission, on 16th July 1987 which are available for inspection at the address

(a) Full-time directors (that is those directors who are required under the term of their directorship or employment to devote at least 25 tiours per week to their duties) and qualifying employees (that is those employees who are required under the terms of their employment to do at least 20 hours work per week) may be offered options to acquire shares in the Company, A person who has subsisting rights under an option granted under the Scheme is referred to as a "Participant".

Options are granted under seal. Options may only be granted within the period of 5 weeks following the airnouncement by the Company of its

annual or half-yearly results. The price per share at which an option will be exercisable will be not less than the higher of (I) the middle market quotation of a share as derived from The Stock Exchange Daily Official List (or, if the shares are not quoted on The Stock Exchange at the time of grant, the market value as agreed with the Shares Valuation Division of the triand Revenuel on a dealing day not more than 30 days prior to the date of grant and $m{W}$ the nominal value of $m{a}$

No person may be granted an option which would cause the aggregate market value of the shares for which he might subscribe in pursuance of the options he held to exceed four times the amount of his remuneration.

(a) The Option Scheme is subject to the following limits: (f) The number of shares which may be issued under the Option Scheme on any day shall not, when accomplished with the plantour of stores Issued or issuable on the exercise of options granted under the Optio Scheme prior to that day, exceed 2,880,000 representing 10 per cent of the ordinary share capital in issue following the Offer for Sale.

(ii) In any 10 year period commencing on or after 1st July, 1987 the number of shares which may be issued under the Option Scheme on any day shall not, when aggregated with the number of shares issued or issuable on the exercise of options granted under the Option Scheme after 1st July 1987 exceed 5 per cent, of the issued ordinary

share capital of the Company from time to time. (III) In any 3 year period commencing on or after 1st July 1987, the number of shares issued or issuable on the exercise of options grante under the Option Scheme in the same period shall not when aggregated with the number of shares issued or issuable on the exercise of options granted in the same period or issued in the same period fotherwise then on the exercise of optional under in any such case any other employees' share scheme adopted by the Company, exceed 3 per cent, of the issued ordinary share capital of the Compan from time to time.

An option will normally be exercisable by a Participant at any time between

the trird and tenth anniversaries of grant. If an option holder cases to be a director or employee of the Company or of any other company to which the Option Scheme extends by reason of injury, disability, redundancy or retirement the option may be exercised within 6 months theresizer. If an option holder dies, his personal representatives may exercise the option within 12 morkins thereafter. If an option holder ceases to be an employee or director of the Company or of a company to which the Option Scheme extends for any reason other than those mentioned above the ootion may if the Board of Directors permits be exercised within 6 months therefor, in the event of a fakeover, or reconstruction of the Compeny, outstanding options may be exercised.

Options are not transferable.

Shares allotted under the Option Scheme will rank per passe with shares of the same class for the time being in lesse save as regards any rights . attaching to such shares by reference to a record data preceding the data of alkebrient, Application will be made to the Council of The Stock Exchange for such shares to be admitted to the Official List.

In the event of any increase or variation of the share capital of the of shares in respect of which any option may be exercised or the price at which shares may be acquired pursuant to the exercise of an option or the number of shares referred to in sub-paragraph (a)(i) above, subject to prior poroval of the Inland Revenue and (except in the case of a capitalis lanua) confirmation from the auditors that the adjustments are fair and

(B) The Debenham Texason & Chinnocks Share Participation Scheme The Company adopted the Debenham Tewson & Chicapolis Share Participation Scheme ("the Share Participation Scheme") on 20th March 1987. The Share ion Scheme was extended to Debenham Tewson & Chimocks Limited on 30th April 1987 and was approved by the Inland Revenue under the Finance Act 1978 on 22nd May 1987. The Partners (as defined in sub-paragraph 2(C) above) transferred an aggregate of 650,160 Ordinary Shares of 1p each to the trustee of the Share Participation Scheme at various dates on or before 29th May 1987 and such Shares was accompristed by the trustee inter the Share Participation Scheme on 11th June. 1987. The Board of Directors has the right at any time to alter or add to all or any of the movisions of the Share Participation Scheme, with the prior approval of the inland Revenue and fin respect of certain provisions) with the prior approval of the members of the Company in general meeting. The principal features of the Share Participation Scheme (the terms of which are set out in the Ruses of the Share Participation Scheme as amended by the Board of Directors on 14th May 1987 and, subject to the approval of the internal Revenue and conditional upon Admission, on 16th July 1987 and in the trust deed executed on 14th May 1987, which are available for inspection at the address ioned in paragraph 19 belows are as follows:— (a) All full time directors and employees resident and ordinarily resident in the

United Kingdom (that is those directors or employees who are obliged to devote not less than 25 hours a week to the performance of their duties) of the Company or any of its subsidiaries to which the Share Participation Scheme extends who were employed at the end of the last accounting period preceding any date on which the trustees appropriate shares pursuant to the Shere Participation Scheme will be eligible to participate in

(b) The Board may in its discretion decide to operate the Scheme once in each financial year following the announcement of the final results. The Board will decide in any year the total amount of profit to be contributed by the Company and subsidiaries to which the Shere Participation Scheme extends to the trustee for the acquisition of charge in the Company to be appropriated to participating employees. The aggregate amount to be allocated to the trustees in any calendar year must not exceed 5 per cent. of the Group's profits (before taxation and excluding extraordinary items) for the relevant accounting period. Once the trustee has notified the Company that it has applied the amounts paid to it in the acquisition of shares in the Company, the Board of Directors will direct it to appropriate shares to every individual who is edigible and who has applied to participate in the Scheme. Participating employees' allocations may be in proportion to the level of their salary or may be determined on any other basis approved by the Inland Revenue, subject to a majornum statutory value, currently 10 per cent, of the greater of an individual's salary in the current and in the

preceding year or £1,250 if more, but subject to a maximum of £5,000. (c) The subscription price for any shares subscribed for by the trustee in any year must not be less than the middle market quotation of a share las derived from The Stock Exchange Daily Official List) on the dealing day prior to the date on which the shares are issued (which must not fall before the date the Company announces its final results for the accounting period in All shares subscribed for and allotted under the Scheme will rank part passu

with the shares of the same class for the time being in Issue (save as regards any rights attaching to such shares by reference to a record date prior to the date of altorment). Application will be made to the Council of The Stock Exchange for such shares to be admitted to the Official List. In order to comply with the provisions of the Finance Act 1978, eligible employees to whom shares are appropriated by the trustee must have entered into a contract with the Company to permit their shares to remain in the trustee's hands throughout the period of 2 years following the date of appropriation. During this period the shares may not be sold except in certain exceptional circumstances, such as death, disability, injury, retirement or redundancy. At any time after this period has expired, the trustee may be instructed to sell or transfer the shares to the participating

(e) The Scheme is subject to the following limits:

(i) The number of shares which may be issued under the Share Participation Scheme on any day shall not when aggregated with the number of shares which shall have been so issued prior to that day exceed 2,880,000 representing 10 per cent. of the ordinary share capital in issue following the Offer for Sale.

(ii) The number of shares which may be issued to the trustee under the Share Participation Scheme in any calendar year may not exceed I per cent. Of the share capital then in Issue

(iii) In any 3 year period commencing on or after 1st July 1987, the number of shares which may be issued under the Share Participation Scheme shall not, when aggregated with the number of shares issued or issuable on the exercise of options granted in the same period or issued in the same period (otherwise than on the exercise of options) under in any such case any other employees share scheme adopted by the Company, exceed 3 per cent. of the issued ordinary share capital of the Company from time to time.

Offer for Sale Agreement

(A) By an agreement ("the Offer for Sale Agreement") dated 17th July, 1987 en the Company (1) the Directors (2) the Partners (as defined in sub-paragra (C) above) (3) the vendors named in the Offer for Sale Agreement ("the Vendors") (4) and Kleinwort Benson Limited ("Kleinwort Benson") (5), Kleinwort Benson has agreed conditionally upon, inter alls. Admission, to offer (as agent for the Vendors) a total of 4.476.912 Ordinary Shares for sale to the public and (as agent for the Company) 2.294.118 Ordinary Shares for subscription by the public, in each case at the Offer for Sale price of 170p per share, and to procure purchasers of or subscribers for any of such shares in respect of which no valid application is received, for a commission payable by the Company and the Vendors (in their respective proportions) of 2 per cent, on the aggregate value of such shares at the Offer for Sale price (plus VAT where applicable) out of which Kleinwort Benson will pay a sub-underwriting commi sion of 114 per cent. on such aggregate value together with a fee to Cazenove & Co. The Company has also agreed to pay the costs and expenses of the Offer for Sale, including a fee to Kleinwort ison and all costs and expenses of and incidental to the application to the Council of The Stock Exchange for admission to the Official List, capital duty, public relations consultants' fees, registrars' fees, receiving bankers' fees, all printing, advertising and distribution expenses and all legal and accountancy expenses of the Company and Kleinwort Berson, except for any stamp duty reserve tax and/or stamp duty payable on the transfer of Ordinary Shares by the Vendors pursuant to the Offer for Sale Agreement which will be payable by the Vendors.

(B) The Offer for Sale Agreement also contains inter alle:— (i) representations, warranties and indemnities given by the Vendors, the Directors, the Pertners and the Company to Kleinwort Benson;

(ii) Indemnities as to certain taxation matters given by the Partners to the Company and its subsidiaries; and

(E) provisions which permit the Offer for Sale Agreement to be terminated by (Celmworf Berson in certain circumstances prior to Admission

(C) The Vendors have undertaken that they will not dispose of any Ordinary Shares fother than Ordinary Shares to be sold pursuant to the Offer for Sale Agreement to any person other than persons connected with them on or before 16th January 1989 and will only so dispose of Ordinary Shares during the eighteen months following that. date with the prior consent of Kleinwort Benson.

(D) There are set out below the number of the Ordinary Shares which the DTC Directors will self pursuant to the Offer for Sale Agreement (the number of shares set against the name of each DTC Director including shares to be sold by his children or trustess of family trusts):—

	restriction on chain and
R.N. Lay	139,825
H. J. K. Bagnell-Cakeley	134,496
C. R. Vaughan	118,504
G.A.T. Turnbuff	134,496
K. E. Way	1,42,323
P. W. Jones	154,620
D. M. Butler *	145,854
D. R. Sayer	145,854
S. J. Howard	130,393
D. C. Steventon	157,240
M. J. Edmunds	70,640
S. J. Webster	153,380
J. A. C. Roberts.	129,200
K. M. Stockdale	129,200
C. F. J. Foster	62,113
P. W. G. Egerton-Smith	102,483
R. M. Houstop	104,842
F. M. Eui	97,250
R.H. H. Peto	105,382
C. L. J. Wood	97,243
J. R. H. Moore	97,561
D. C. Wett	97,561
J. D. Rigg	72,467
P. J. Gray	72,A67
P. B. Kelly	27,210
P.J. Braithwaite	47,122
P. W. HAR	49,576
M. D. Struckett	49,576
T. W. Smyth	38,140
J. A. N. Heawood	26,700
R.J. Jones	25,700
P. H. Evens	22,390
A.J. Stewart	22,890
D. J. Burgess	14,967
in addition Ordinary Sheres will be sold pursuant to the	Offer for Sale Agreement as
tolows	Number of Shares
D R Cours	297 502

287,592 262,160 C. C. Grover

A schedule setting out in full the names of the Vergiors and the number of Ordinary Shares to be sold by them in the Offer for Sale is available for inspection as mentioned in paragraph 19 below.

10. Premises The principal properties owned or occupied by the Group are as follows:—

The trustees of the Debenham Tewson & Chinnocks

Cornent Annual Rental (Square Tenure 绐 Date Paternoster Square 11,550 Leasehold 250,000 29th September London EC4 29.9.1980 1990 28.9.2000 332,300 Various dates 40-46 Brook Street 18,162 Various London W1 leaseholds With August 1988 and 25th March **unexpire** 1990 terms of between 5 years 2 months and 17 years 8 months" Leasehold 243,500 25th March 75 Davies Street 75 Davies Street 13,000

*A Reversionary Underlesse exists in respect of 44 Brook Street granting a further term from 25th September 1992 until 23rd June 2050 at £1 per annum subject to a premium payment of £415,350 payable by 26 equal quarterly instalments commencing on 24th June 1986 and ending on 24th June 1992.

25.3.1985

24.3.2010

London W1

D. R. H. James

(A) The Directors have been advised that following completion of the Offer for Sale the Company will not be a close company within the meaning of the Income and Corporation Taxes Act 1970.

(B) Clearance has been received from the Inland Revenue under the isions of section 464 of the Income and Corporation Taxes Act 1970 in respect of the transactions involved in the Offer for Sale. .

(C) When paying a dividend, the Company is required to account to the Inland nue for advance corporation tax ("ACT") at a rate which is currently 27/73rds of the dividend paid. UK resident shareholders are entitled to a tax credit in relation to the dividend received of an amount equal to the ACT paid by the Company on the dividend. For an individual UK resident shareholder, the tax credit satisfies his liability to basic rate tax in respect of the dividend and the tax credit. A repayment of tax from the Inland Revenue is made to the shareholder to the extent that, because of personal allowances or other refiels, there is no liability to tax on the dividend. UK resident corporate shareholders are not normally liable to corporation tax on dividends received and they may, in general use the tax credit to set against their own liability to account for ACT on dividends declared by them in the same (or subsequent) accounting periods.

Whether holders of shares in the Company who are resident in a country other than the UK are entitled to a payment from the Inland Revenue of a proportion of the tax credit in respect of dividends on such shares depends in general upon the provisions of any double tax convention or agreement which exists between such country and the LIK. Persons who are not resident in the UK should consult their own tax advisers on the possible applicability of such provisions, the procedure for claiming payment and what relief or credit may be claimed for such tax credit in the jurisdiction in which they are

(D) Information concerning liability to stamp duty and stamp duty reserve tax in connection with the Offer for Sale is set out in the section headed "Basis of Acceptance and Dealing Arrangements",

12. Feameful Information

The financial information contained in this prospectus does not amount to full accounts within the meaning of section 254 of the Act, Full audited accounts of am Tewson & Chinnocks Limited, Debenham Tewson Limited and D T & C Limited (in each case from their respective dates of incorporation to 30th April 1987 during which period they did not trade) have been delivered to the registrar of inles in England and Wales. Touche Ross & Co. Chartered Accountants of Hill Nouse. 1 Little New Street. London EC4A 3TR have made a report under section 236 of the Act in respect of each such set of accounts, and each report was an unrocalified report as defined in section 271 of the Act. The other members of the Group (including the Company) have not produced annual accounts since incorporation.

13. Significant Changes

There has been no significant change in the financial or trading position of the Group since 30th April 1987.

The Directors consider that, having regard to the bank facilities available and the net proceeds of the Offer for Sale receivable by the Company, the Group has sufficient working capital for its present requirements.

Neither the Company nor any of its subsidiaries is engaged in any legal or Arbitration proceedings and, with the exception of the matter referred to in subparagraph 3(f) above, no legal or arbitration proceedings are known to the Directors to be pending or threatened against the Company or any of its subsidiaries which may have, or have had during the 12 months prior to the data hereof, a significant effect on the Group's financial position.

15. Material Contracts

The following contracts, not being contracts in the ordinary course of business, have been entered into by the Company or its subsidiaries or the Firm within the two years immediately preceding the date of this document and are, or may be, material;—

- the agreements transferring respectively substantially all the business of the Firm and the business of DT referred to in sub-paragraphs 3(A) and 3(B)
- (II) the dead referred to in sub-paragraph 3(E) above;
- an agreement dated 31st March 1987 made between the partners of the Firm (1) Debenham Tewson & Griffiths Pty. Limited (2) and Debenham Tewson & Graffiths (Eastern) Pty. Limited (3) for the provision of consultancy services by the Firm to such companies in connection with the operation of DTC's associated offices in
- (b) an agreement dated 31st March 1987 between the partners of the Firm (1) and Debenham Tewson & City Valuets Pty. Limited (2) for the provision of consultancy services by the Firm to such company in connection with the operation of DTC's associated office in Singapore
- (c) an agreement dated 29th April 1987 made between the partners of the Firm (1) and Debenham Tewson & Winssinger S.A. (2) for the provision of consultancy services by the Firm to such company in connection with the operation of DTC's associated office in Brussels (d) an agreement dated 1st May 1987 made between the partners of the
- Firm (1) and Mr. L. H. C. Tam (2) for the provision of consultancy services by the Firm to Mr. Tam in connection with the operation of DTC's associated office in Hong Kong
- ar 1983 from Mr. R. R. Cava en Firm to Mr. C. R. De La Hogue Moran, letter dated 1st May 1987 from Mr. D. R. Sayer on behalf of Debenham Tewson & Chinnocks Limited to Mr. Moran and letter dated 11th May 1987 from Mr. Moran to Mr. Seyer, together setting out the terms of the consultancy agreement een Debenham Tewson & Chinnocks Limited and Mr. Moran In connection with the operation of DTC's associated office in Hamburg:
- (f) the agreement and the supplemental agreement relating to DTC's associated office in Malaysia referred to in sub-paragraph 3(J) above.
- deeds of assignment each dated respectively 10the July 1987 made (in each case) between the partners of the Firm (1) and Debenham Tewson & Chinnocks Limited (2) assigning the rights and liabilities of the Firm in respect of the Agreements referred to in sub-paragraphs (III)(b), (c) and (d) above respectively to (in each case) Debenham
- (iii) the agency egreements referred to in sub-paragraphs 3(C) and (D) above
- (M) the Offer for Sale Agreement described in paragraph 9 above.

(A) Touche Ross & Co. have given and have not withdrawn their written

consent to the issue of this prospectus with the inclusion herein of their Report in the form and context in which it is included. (B) Lane Clark & Peacock have given and have not withdrawn their written

consent to the issue of this prospectus with the inclusion herein of the reference to their actuarial report in the form and context in which it is included.

(A) The Directors consider that the Group maintains insurance cover at a level which is reasonable having regard to the nature of its business.

(B) Each dividend on the Ordinary Shares will be paid by the Registrars of the Company as paying agents to those holders of Ordinary Shares on the register of members on the record date for such dividend. Such record date will normally be oximately six weeks before the date of payment. (C) The Offer Price of 170p per share represents a premium of 165p over the

nominal value of 50 of the Ordinary Shares of the Company.

(D) It is expected that renounceable letters of acceptance will be posted on 29th July 1987 to successful applicants under the Offer for Sale. Dealings are expected to commence on 30th July 1987. Ordinary Shares now being offered will be registered free of registration fees in the names of successful applicants or the persons in whose favour renounceable letters of acceptance are duly renounced provided that, in cases of renunciation, renounceable letters of acceptance (duly completed in accordance with the instructions contained therein) are lodged for registration by 3 p.m. on 28th August 1987 whereupon the Ordinary Shares will be in registered form. Share certificates will be despatched by first class post not later than 23rd September 1987.

(E) During the past three years the main investments of the Group have been in additional personnel, office premises and computer systems, financed by bank borrowings and capital contributions made by Partners.

(F) The aggregate of the expenses which it is estimated will be incurred by the Company in connection with the Offer for Sale is £1.1 million, including payments to financial intermediaries of £258,000. In addition, the financial intermediaries will receive a commission of £152,000 from the Vendors.

(G) There have been no interruptions in the Group's business which may have or have had a significant effect on the financial position of the Group during the last 12

(H) A copy of this prospectus, which comprises the listing particulars with regard to the Company required by the listing rules made under the Financial Services Act 1986 has been delivered to the registrar of companies in England and Wales for registration in accordance with section 149 of that Act.

19. Documents for Inspection

Copies of the following documents may be inspected at the offices of Clifford Chance, Blackfriats House, 19 New Bridge Street, London EC4V 68Y during usual business hours on any weekday, Saturdays and public holidays excepted, for a period of 14 days following the date of publication of this prospectus:—

(i) the memorandum and articles of association of the Company:

(ii) the accounts of the partnerships of Debenham Tewson & Chipnocks and Debenham Tewson for the two years ended 30th April 1987 and the accounts of Debenham Tewson & Chinnocks Inc. for the four months ended 30th April 1987

(iii) the Accountants' Report and the statement of adjustments relating thereto;

(iv) the service agreements referred to in paragraph 7 above;

(v) the rules of the Executive Share Option Scheme and Share Participation Scheme referred to in paragraph 8 above and the trust deed constituting the Share Participation Scheme:

(vi) the material contracts referred to in paragraph 16 above;

(viii) the written consents referred to in paragraph 17 above; (ix) the list of Vendors referred to in paragraph 9 above;

(x) the actuarial report of Lane Clark & Peacock reterred to in note 5.15 of the Accountants' Risourt; and

(xi) the schedules of promoters' benefits referred to in paragraph 6(E) above. 17th July 1987

Terms and Conditions of Application **—**

(1) Except where the context otherwise requires, words and expressions defined in the prospectus dated 17th July 1987 ("the Prospectus"), comprising listing particulars with regard to Debenham Tewson & Chinnocks Holdings plc ("the Company"), have the same meanings in these terms and conditions and in the application forms. The Procedure for Application and Basis of Acceptance and Dealing Arrangements sections form part of these terms and conditions.

(2) The shares comprised in the Offer for Sale consist of 2.294,118 Ordinary bscription Shares") offered on behalf of the Company for subscription and 4,476,912 Ordinary Shares ("Vendors' Shares") offered on behalf of the Vendors for sale. Shares allocated to each successful applicant will comprise Subscription Shares and Vendors' Shares in the proportion which 2.294.118 bears to 4.476.912. For the purposes of the Offer for Sale Kleinwort Benson is acting as the agent of the Company and of each of the Vendors.

(3) The contract arising from each acceptance of an application will be conditional upon the whole of the ordinary share capital of the Company, issued and now being issued, being admitted to the Official List of The Stock Exchange and such admission becoming effective in accordance with the Rules and Regulations of The Stock Exchange by not later than 7th August 1987.

(4) Kleinwort Benson reserves the right to reject in whole or in part or to scale down any application, and in particular multiple or suspected multiple applications, and to present for payment any cheques or banker's drafts received. Application moneys received will be kept by National Westminster Bank PLC in a separate bank account. If the condition as to admission is not satisfied or if any application is not accepted in whole or in part or is scaled down, the application moneys or, as the case may be, the balance thereof will be returned (without interest) to the applicant by returning the applicant's cheque or banker's draft or by sending a crossed cheque in favour of the applicant through the post at the risk of the person(s) entitled thereto.

(5) By completing and delivering an application form, you (as the applicant(s)).

(a) offer to acquire the number of Ordinary Shares specified in your application form (or such smaller number for which the application may be accepted) at the Offer Price on and subject to these terms and conditions and subject to the Prospectus and the memorandum and articles of association of the

(b) authorise National Westminster Bank PLC to send a letter of acceptance for the number of Ordinary Shares for which your application is accepted and a crossed cheque for any moneys returnable, by ordinary post, at your risk to your address (or that of the first-named applicant) as set out in your application form and to procure that your name (together with the name(s) of any joint applicant(s)) is/are placed on the register of members of the Company as the holder(s) of such Ordinary Shares the entitlement to which has not been duly renounced.

(c) agree that, in consideration of Kleinwort Benson agreeing to be bound by the terms of the Offer for Sale Agreement, your application may not be withdrawn until after 1st August, 1987 and that this paragraph shallconstitute a separate contract between you and Kleinwort Benson which will become binding upon despatch by post to or receipt by National Westminster Bank PLC of your application form;

(d) warrant that your remittance will be honoured on first presentation;

(e) agree that all applications, acceptances of applications and contracts resulting therefrom shall be governed by, and construed in accordance

(f) warrant that, if you sign an application form on behalf of any other person or company, you have the authority to do so:

res that any letter of acceptance to which you may become entitled an any moneys returnable to you may be retained pending clearance of your

(h) warrant that you (and any principal of yours) have not issued, and will not esue, a depositary receipt in respect of any of the Ordinary Shares for which you are applying, and that you are not, and are not the nominees for, a person providing clearance services:

agree that, in respect of those Ordinary Shares for which your application has been received and is not rejected, acceptance of your application shall be constituted by notification to The Stock Exchange of the basis of

(i) confirm that in making your application, you are not relying on any information or representation in relation to the Company or any of the Ordinary Shares not contained in the Prospectus and accordingly agree that neither Kleinwort Benson nor the Company nor the Vendors nor any person responsible solely or jointly for the Prospectus or any part of it shall have any liability for any information or representation not so contained.

(6) No person receiving a copy of the Prospectus or an application form in any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him, nor should be in any event use such form unless, in the relevant territory, such an invitation or offer could lawfully be made to him or such form could lawfully be used without contravention of any registration or other legal requirements. Any person outside the United Kingdom wishing to make an application hereunder must satisfy himself as to full observance of the laws of any relevant territory in connection therewith including the obtaining of requisite governmental and other consents, the observing of any other requesite formalities and the paying of any issue, transfer and other taxes due

Availability of Prospectus and of Application Forms

Cooles of the Prospectus, which will be published in the Financial Times on 20th July 1987 can be obtained until the Offer for Sale closes from:

Kleinwort Benson Limited London EC3P 3DB

Cazenove & Co. 12 Tokenhouse Yard, London EC2R 7AN

Chinnocks Holdings ple 44 Brook Street London W1A 4NA National Westminster Bank PLC

Debenham Tewson &

New Issues Department PO Box No 79 2 Princes Stree

London EC2P 2BD and from the following branches of National Westminster Bank PLC:

LONDON 94 Moorgate 208 Piccadilly London EC2M 6XT London W1A 2DG

BIRMINGHAM Colmore Centre 103 Colmore Row Birmingham B3 3NS

BRISTOL 32 Com Street Bristol BS99 7UG

CARDIFF 117 St Mary Street Carditl CF1 1LG

8 Park Row Leeds LS1 1QS MANCHESTER 55 King Street Manchester M60 2DB

LEED\$

NEWCASTLE-UPON-TYNE 24 Mosley Street Newcastle-upon-Tyrie NE1 1YW

EDINBURGH **80 George Street** Edinburgh EH2 3DZ

Glasgow G2 4AO

GLASGOW

14 Blvthswood Scuare

LIVERPOOL

22 Castle Street

Liverpool L69 28E

Copies of the Prospectus may also be obtained from the registered office of the Company at Bancroft House, Paternoster Square, London EC4P 4ET for 14 days after the Ordinary Shares have been admitted to the Official List.

Nestle

Procedure for Application

insert in $\mbox{Box}\ 1$ (in figures) the number of Ordinary Shares for which you are applying.

Application must be for a minimum of 200 Ordinary Shares or in one of the

- for not more than 1,000 shares, in a multiple of 100 shares - for more than 1,000 shares, but not more than 5,000 shares, in a tiple of 250 shares
- for more than 5,000 shares, but not more than 10,000 shares, in a
- for more than 10,000 shares, but not more than 20,000 shares, in a multiple of 1,000 shares for more than 20,000 shares, in a multiple of 5,000 shares
- Insert in Box 2 (in figures) the amount of your cheque or banker's draft. The amount of your cheque or banker's draft should be 170p multiplied by the number of Ordinary Shares inserted in Box 1.

Date and sign the application form in Box 3. The application form may be signed by someone else on your behalf if duly authorised to do so. Persons signing on behalf of applicants who are individuals must enclose the relevant power(s) of attorney (or a certified copy thereof) for inspection. A corporation should sign under the hand of a duly authorised official whose

ert your full name and address in BLOCK CAPITALS in Box 4, Applications may not be made by persons under the age of 18,

representative capacity must be stated.

You must pin a separate cheque or banker's draft to each completed application form. Your cheque or banker's draft must be made payable to National Westminster Bank PLC for the amount payable on application inserted in Box 2 and should be crossed "Not negotiable

No receipt will be issued for this payment, which must be solely for this

Your cheque or banker's draft must be drawn in sterling on an account at a branch (which must be in the United Kingdom, the Channel Islands or the kde of Man) of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques and bankers drafts to be presented for payment through the clearing facilities provided for members of those Clearing Houses, and must bear the appropriate sorting code number in the top right hand corner. Applications may be

accompanied by a cheque drawn by someone other than the applicant(s), but any moneys to be returned will be sent by crossed cheque in favour of

You may apply jointly with other persons. You must then arrange for the application form to be completed by or on behalf of each joint applicant (up to a maximum of three other persons.) Their full name(s) and address(es) should be inserted in BLOCK CAPITALS in Box 6. Letters of Accetoance in the names of joint socicents will be sent to the socicent named in Box 4.

Box 7 must be signed by or on behalf of each joint applicant (other than the first applicant who should complete Box 4 and sign in Box 3), Persons signing on behalf of applicants who are individuals must naclose the relevant power(s) of attorney (or a certified copy thereof)

Basis of Acceptance and Dealing Arrangements

Applications for Ordinary Shares must be received by 10 a.m. on 23rd July 1987 and the application list will close as soon thereafter as Kleinwort Benson may determine.

The basis on which applications have been accepted will be amounced as soon ple after the application list closes. It is expected that letters of acceptance will as pressure even the application has coses, it is expected that recess or acceptance will be posted to successful applicants by not later than 29th July 1987 and that dealings in the Ordinary Shares will commence on 30th July 1987. Dealings prior to receipt of letters of acceptance will be at the risk of applicants. A person so dealing must recognise the risk that an application may not have been accepted to the extent anticipated or at the content of the extent anticipated or at

Up to a total of 677,103 Ordinary Shares (representing 10 per cent. of the number of Ordinary Shares being offered) will be reserved in the first instance to meet preferential applications from DTC Employees (other than employees of Debenham Tewson & Chimnocls inc.) and from certain directors or principals of DTCs associated offices. Such applications may be accepted in whole or in part or scaled down as the Directors may determine. Excess preferential applications will be treated as application on a public aplication form.

notification and payment by Kleinwort Benson of any stamp duty reserve tax liability of applicants incurred on the acceptance of applications under the Offer for Sale as discharging any liability of such persons to notify and account for the tax under the Stamp Duty Reserve Tax Regulations 1986 provided that such applicants' liability would otherwise be to pay stamp duty reserve tax at the rate of 50p per £100 (or part thereof).

The Company and the Vendors have been advised that:

(i) where a person agrees with another for a consideration in money or money's worth to transfer rights represented by a letter of acceptance that other person will generally be liable to stamp duty reserve tax at the rate of 50p per £100 (or part thereof) of the amount or value of the consider

(II) the conveyance or transfer on sale of Ordinary Shares, otherwise than by delivery of a renounced letter of acceptance prior to registration of renunciations, will be subject to ad valorent stamp duty on the instrument of transfer at the rate of 50p per £100 (or part thereof) of the amount or value of the consideration; where an agreement to transfer such Shares is not completed by a duty stamped instrument of transfer a charge to stamp duty reserve tax (at the same rate) may arise; and

(III) no further stamp duty or stamp duty reserve tax will be payable by applicants or renouncees in respect of the registration of renounced letters of acceptance on or before the latest time for registration.

Arrangements have been made for any stamp duty payable on the conveyance or transfer on sale of Ordinary Shares pursuant to the Offer for Sale (other than stamp duty arising under section 67 (depositary receipts) or section 70 (clearance services) of the Finance Act. 1986) to be borne by the Vendors. Successful applicants need take no action in relation to stamp duty or stamp duty reserve tax (save where section 67 aforesaid or section 70 aforesaid applies) and purchasers of rights to ordinary shares ited by letters of acceptance who apply for registration by 3.00 pm on 28th August 1987 need take no action in relation to stamp duty (other than stamp duty under section 67 aforesaid or section 70 aforesaid) although such persons may be liable

The above statements are intended as a general guide to the current position. Cartein categories of person are not Rable to stamp duty reserve tax, and others may be Bable at higher rates or may, aithough not primarily liable for the tax, be required to notify and account for it under the Stamp Duty Reserve Tax Regulations 1986. Any person who is in doubt as to his position should consult his professional advisers.

In cases of renunciation, letters of acceptance (duly completed in accordance with the instructions contained therein) must be lodged for registration by 3,00 p.m. on 23th August 1987. After this time an instrument of bransfer must be used. Share cartificates will be despatched by first class post by not later than 23rd September 1987.

APPLICATION FORM

Offer for Sale by Kleinwort Benson Limited of 6,771,730 Ordinary Shares of 5p each in

Debenham Tewson & Chimnocks Holdings pic at 170p per share payable in full on application.

Forename(s) in full_

Signature

● You must send the completed application form by post, or deliver it by hand, to National Westminster Bank PLC, New issues Department, PO Box No. 79, 2 Princes Street, London EC2P 2BD, in each case so as to be received by not later than 10.00 a.m. on 23rd July 1987.

If you post your application form, you are recommended to use first class post and to allow at least two days for delivery.

DEBENHAM

TEWSON &

Debenham Tewson & Chinnocks Holdings plc

(registered in England and Wales: no. 2088415)

PLEASE USE BLOCK CAPITALS

Forename(s) in full

Dir. No., Mas or Die)

William Dullforce talks to the food group's chief executive HELMUT MAUCHER is the burly German who has reanimated Switzerland's biggest multinational and the world's biggest food-processing concern. Nestle, it is commonly said, was a sleeping giant until he took over as managing director in He thinks that view is unfair to his predecessors and stresses the continuity. His colleagues emphasise the depth of the imemphasise the depth of the impact one man has been able to make on a group which employs some 160,000 people spread across five continents. From a superbly picturesque location at Vevey, a small vinevard-girdled town at the end of Lake Lawan Maucher precides. vard-girdled fown at the end of Lake Leman, Maucher presides over 370 factories at which coffee, cocoa, milk, meat, fish, vegetables, fruit and spices are frozen, chilled, dried, blended, roasted, packaged, bottled and canned. It is a SFr 38bn (\$24bn) For the record, in his first five years Nestle's sales increased by more than 70 per cent (but with the collapse of the dollar fell back by SFr 2bn in

An iconoclast who inspired

a classic regeneration

This transformation has been large in Maucher's prescription largely engineered by an un-regenerate, if not completely profit - obsessed, capitalist. Maucher is perhaps the very model of a modern European industrialist, post - Thatcher, post-welfare state ethos. His current perch is in Switzerland but he has a vision of operating

sur ne nes e vason or operating across a united Europe inside a truly single market. Although he spent all his career before Vevey in Ger-Cost-cutting has been on a larger scale than the profit increase because, as Maucher emphasises, there has also been heavy investment in the future. Spending on marketing, management development and research has soared. In the 1970s post-high of the headquarters' many, it comes naturally to him to think and operate inter-nationally and he has no fear of the Japanese (Nestle did SFr 2.6bn of business in Japan

one-third of the beadquarters' budget went to research, the rest to administration: now re-search receives well over half and will absorb an increasingly last year).
Born and raised in the Aligau, on the other side of Lake Constance from Switzerland, Mancher descends from South German farmer stock. Once he had put the shop in South German farmer stock.

Once he had put the shop in mider, Mauchar embarked on a relling and buying sores, discarding the bits which had no cynergy or which he did not expect to senerate enough expect to senerate enough the Libby operation in modify the Libby operation in the Libby operat

A bit of an iconoclast, he can the US went, while moves into new product areas included launch into a tirade about pseudo-intellectual marketing theories" and market re-searchers who "sit at desks, undertake complicated tests Nestle's dominance in the theories" olubie coffee market. Above ell, he raid \$3bn for Carnation, and think talking to customers is the job of dirty salesmen. "We sell food to people who In retrospect the internal changes at Nestie have been have to prepare it in the kitchen dramatic. At the beginning of when they come home from work. It is much more impor-tant to make sure that the label

the decade it was an uneasy concern with deteriorating profitability, still suffering is right, the nature of the profrom the traumatic experience of having been labelled in the duct is clear, the instructions are precise, the warming-up time is accurate," Maucher 1970s the company which killed babies by profit-obsessed promotion of infant foods in explains.

More than half his time is developing countries.

Now it is a confident group spent on the road, visiting Nestle units round the globe. He meets political leaders and big retailers but he also makes

Now it is a confident group with a different geographical dimension, one-third of its business anchored in North America and one-third in Europe. After paying for Carnation in 1985, its cash position is again strong enough to make possible another acquisition of similar size. Most important, its sense of mission has been sense of mission has been

1986). Its trading profit rose by

110 per cent, its cash flow grew by 113 per cent and consolidated net earnings climbed by 156 per cent to SFr 1.75bn more.

Maucher describes a classic

regenerating operation. He rationalised redefined jobs, decentralised further what by its

very nature can only work as a decentralised group and pushed responsibility down the line. He introduced "more basics" to

He injected flexibility into the

dministration and flattened the

tierarchical pyramid. "We have

sasier access to the people we

need to talk to and shorter reac-tion times. He cleaned up the

hureaucracy," a manager ex-

for good management. Before taking his diploma in commerce at Frankfurt University, be started his career as an apprentics at the small Nestle factory in his hometown of Eisenbarz. Managers need a basic university training, Maucher acknow-ledges almost grudgingly, but they should begin working early. Starting at 30 is too late

to get the right habits. With retirement at 65 obligatory in Nestle, Maucher is just over halfway through his expected tenure. He is cur-rently riding the top of the wave, analysts' criticism being limited mostly to mumbles about the wisdom of some of

his diversifications into pet-foods for example. In the backwash of the babyof food to a multinational.

Maucher will have none of this. "I do not feel that I have to apologise three times a day because some people want to press me into a corner." Nextle, he says, takes the risks of de-veloping and selling products to gatisfy consumers' wants in

a competitive world.

"If we are not competitive,
we will so under. What is
wrong with that? If you start
questioning this, you are questioning private enterprise and capitalism and I do not question them. For me they are still the best way to develop as much freedom and prosperity as pos-

sible. It is a fautastic system."

Some public legislation is
necessary "to avoid the negative
side effects possible in everything mankind undertakes," he admits. But Nestle, he believes, is at the technological forefront

big retailers but he also makes
a point of going into shops, to
inspect products, packaging and
advertising and to talk to
shoppers. He is impressing on
his managers by example the
need "to keep in contact with
the real world."

research into ensuring their convenience, nutritional value and safety." Nestle has just inaugurated a new SFr 192m basic research centre with more

than 400 employees.
Advances in process technology and concentration in food retailing mean that fresh food can be processed and put safely into the hands of consumers within 10 to 20 days. There is an area of what you might call industrialised fresh food between produce from the garden and conserved products which offers great potential and into which I am pushing Nestle," Maucher says.

- European agriculture is a subject on which his iconoclasm comes through. For him the European Community's farm budget problem is grossly exaggerated. The billions of Ecus spent on creating butter and meat mountains should be put into the perspective of Europe's Gross National Pro-

duct, he argues.
"In Germany farms contribute 2.5 per cent of GNP. If you can keep farmers happy by paying them 25 per cent more, it would still take less than 0.5 per cent of an annual GNP growth of 2 to 3 per cent." Payment should be direct, for improving the environment, maintaining the landscape and not through export subsidies. Farm produce should be left to find its market price. Farmers have yet to realise the potential

nave yet to realise the potential for offering better quality pro-duce to the processing industry, Maucher also contends.

Capitalist and free marketeer by principle he may be, but his pragmatism leads him into in-consistencies. Although Nestie processes some 10 per cent of the world coffee and cocos crops, his views on commodity prices are unexpected. "It is ridiculous to force

down prices, make it impossible for countries to pay their debts and then have to send them billions in aid. I am very much in favour of agreements that give developing countries a fair share and stabilise prices,"

he says. International agreements, however, have been resounding failures. Discord and over-production on the producers' side is one cause, In the backwash of the bahy doctors and it one cause, food campaign against Nestle. Maucher agrees, but he also doubts continue to be raised blames the "horse-trading" from time to time about the attitudes among the buyers social propriety, even the morality of entrusting so vital with some American buyers an operation as the processing "There is such a built-in Chicago (commodity exchange) mentality that they do not see their long-term interests." Unemployment also calls out

"Somebody like me or an accommy minister loses sensitivity to the poor guy who is without work, because we operate with figures and ratios. Sometimes you must ignore the figures and think of the individuals."

120

In West Germany unemployment is probably manageable in the medium-term because demographic changes will contribute to a solution in Maucher's view. But he believes it is time for the British and French governments to start creating more jobs, for instance, by spending more on infrastructure as a short-term, temporary measure, even if it goes "against the rules of the market."

products, packaging and is at the technological foreignt sing and to talk to in producing healthy food.

"If you want to feed pronagers by example the in ground was population in a market."

"Products and people are what matter to Maucher, that is modern industrialised society, you must have processed foods why he has been able to change world" figures and we are putting a lot of up. Profit goes without saying.

FOR OFFICIAL USE I/We offer to acquire 1 form No. Ordinary Shares of 5p each in Debenham Tewson & Chinnocks Holdings pic (or such smaller number of Ordinary Shares in respect of which this application may be accepted) at 170p per share on the terms and 2 Acceptance No. subject to the conditions set out in the Prospectus dated 17th July, 1987 and subject to the memorandum and articles of association Debenham Tewson & Chinnocks Holdings pic 1 Shares allocated and I/we attach a cheque or banker's draft for the amount payable, namely July, 1987 Signature Dated 5 Amount payetijn PLEASE USE BLOCK CAPITALS 7 Chague No. ▶ ☐ Pin here your cheque or banker's draft for the amount inserted in Box 2 payable to National Westminster Bank PLC and crossed "Not Negotiable — DTC Offer."

alete this section only when there is more than one applicant. The first or sole applicant should complete Box 4 and date and sign Box 3.

Insert below only the name(s) and address(es) of the second and subsequent applicants, each of whose signatures, or the signature of the person signing

Forename(s) in full_

Signature

Automation

be US foods group.

Why there is still a place for people

BY MICHAEL SKAPINKER.

LORD KING, the chairman of

nessman whether he wouldn't like to find the man who gave him the penny. "I don't know about that," he replied. "But about that," he replied. "But I sure would like to meet the man who left the door open."

Lord King's anecdote (which is not autobiographical) was a happy one. General Motors, recounted by Sir Colin Marshall, BA's chief executive, sums of money automating its during a lecture he gave last contiled "The Rost Automated however, that its recounted by Sir Colin Marshall, BA's chief executive, during a lecture he gave last week entitled "The Best Auto-

Unbeknown to his audience, British Airways, apparently BA was about to announce a its Saturn car project, was not likes to tell a story about an proposed takeover of British operating nearly as efficiently impoverished youngster who, Caledonian, the UK's second as a much older plant on the desperate to use a public convenience, persuaded a passer-by distraction accounted for the running fointly with one of the to give him a penny. ("Those fact that Marshall did not make big Japanese automobile manusers the days." Lord King likes it entirely clear what he thought instructs. likes to tell a story about an impoverished youngster who, desperate to use a public convenience, persuaded a passer-by to give him a penny. ("Those were the days," Lord King likes to exclaim at this juncture.)

The youngster rushed down the steps of the public toilet, only to find that one of the doors had been open all along. He used the penny instead to availes, which he is possible to penny instead to availes, which he is possible to process of change, instead of availes, which he is called the penny instead to availes, which he is called the penny instead to availes. West the truning jointly with one of the big Japanese automobile manulation is process of the public toilet, only to find that one of the doors had been open all along. He used the penny instead to availes, which he is availed. West the truning jointly with one of the big Japanese automobile manulation is a lating two steps that the moral of Lord King's story the moral of Lord King's story. The reason that General Motors was not able to achieve a lating two areas and the penny instead to process of change, instead of the process of change, instead of the production process, rather than as a mere replacement for labour costs."

In his talk which was the thought the moral of Lord King's story the moral of Lord King's story the moral of Lord King's story. The reason that General Motors was not able to achieve a lating two attentions. Motors was not able to achieve a lating the penny in the best automation is process of change, instead of the production process, rather than as a mere replacement for labour costs."

In his talk which was the flought the moral of Lord King's story. The reason that General Motors was not able to achieve a lating two attentions. Motors was not able to achieve a lating the penny in the best automation is process of change, instead of the production process, rather than a summary and by City University in the big Japanese automobile manulation.

The way which uses them the big Japanese automobile manulation. Motors was

From there, it was but a short step to a barrow, a shop, a chain of shops and, finally, wealth and fame.

Business Marwick McLinucks, ants Peat Marwick McLinucks, and shops are shops are shops are shops and shops are sho have a very different percep-tion of automation from that of the Japanese, he said.

The Anglo-American view discovered, however, that its new factory near Cleveland,

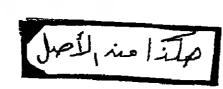
ing: where is change going, and how do we propose to get there before it does?"

The Japanese, he said, see automation as a way of reredesigning the manufacturing process, rather than merely as a means towards lower costs. Their aim is to provide themselves with the flexibility which selves with the flexibility which the manufacturing who are more computers and automation than their elders. They are more likely to understand that human skills "should be used in guiding and utilizing." modern marketplace

They have redesigned their factories to enable them to respond more quickly to what different sections of the marketplace demand at different times. They have also used their people differently.

output from their automation process, "the Japanese are per-fectly happy to let individual, very skilled, engineer-quality

stand that human skills "should be used in guiding and utilising the skilled automation ap-proach, rather than attempting to-compete with it." By starting with younger managers, Mar-shall said, British and Ameri-shall said, British and American companies can begin the process of spreading a new approach Rather than worrying about throughout their organisations.



6

Architecture/Gillian Darley

Drawing on tradition

During this International costs enormously. Columns are Year of Shelter for the Home- pre-cast concrete but take the less, we should not lose sight of firm of sinnous tree trunks; the importance of building on what is already there: tradition and skills, often in "unskilled" is to be seen until August 6 hands, can serve in a way that

sions drawn in a session organised by the RIBA Women's Group during the 16th Congress of the Union Internationale des

or the Omon Internationale des Architectes (UIA) held in Brighton last week.

The loss of tradition, both in practical and aesthetic terms, greatly concerns Minnette de Silva, the first Sri Lankan woman to become an architect. She studied in Bombay and the Architectural Association in Architectural Association in London, was actively concerned London, was actively concerned with the modern movement and worked with le Corbusier. Nevertheless, from the early 1950s her references to the traditions of her country, reworked in a low-cost, inventive idiom have made her architecture a marriage between the advances of technology and the irresistible pleasures of traditional Sri Lankan building erafts.

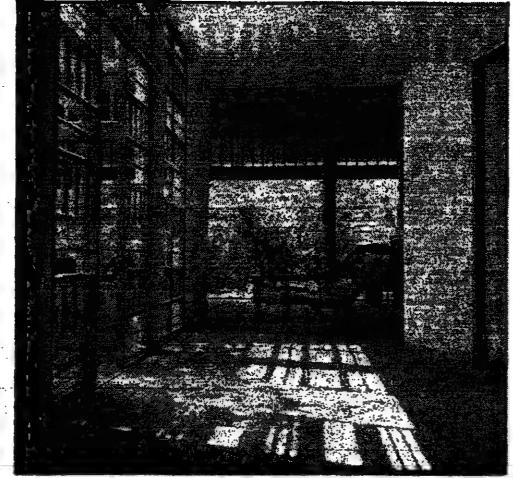
The arts centre and theatre The arts centre and theatre in Kandy, Sri Lanka, built in the early 1980s and still growing, is a perfect example of this synthesis. Designed to be flexible, with open sides ("four walls are not our tradition") and a timber roof which is a sophisticated reworking of older forms, she has moulded a modern building out of old wisdom and beauty. Where possible she has avoided dependence on steel and glass, industrial materials and compoindustrial materials and compo-nents which would increase

conventional aid programme where her observations, Twelve often fall to do.

This was one of the concinsions drawn in a session organised by the RIBA Women's Group during the 16th Congress looked at six villages in India, three in Bangladesh, and three in Sri Lanka. In these simple villages the pattern of the settlements has been determined by reality; the climate, social and economic patterns (for example, the compactness of the feudal village, unable to spill out) and available materials and skills. Only one of the 12, Nirualiar in the Tamil Nadu uplands, is set out in a terraced form, a much more urban concept. The rest are planned around some version of the square, but always bearing in mind the possibility of expansion, either

possibility of expansion, either of an individual house or of the entire settlement.

Deceptively simple matters—
the height of the window sill example—are resolved as the result of observation and prag-matism. There are lessons here. matism. There are lessons here. How many architects who design for the elderly, whose lives are bound to be largely sedentary, forget that simple lesson? This exhibition is based on observation of traditions, but it is no dead end. New housing in Sri Lanka, as elsewhere, is designed to be finite, against the grain of "additive architecture" as Minnette de Silva calls it. Yet flexibility can be easily achieved with a salf-



Amarasinghe House, Colombo, 1954, domestic interior designed by Sri Lankan architect Minnette de Silva, a speaker at last week's conference in Brighton

build, or easily constructed. Maxingira Institute in Nairobi system of prefabricated panels, has studied the problem of income. Minnette de Silva shelter in English and particularly adamant that the fortuguese-speaking africa. In Kenya two-thirds of urban with support from the United households are de facto headed by women. Widows and single housing schemes—where they parents are joined by the tamilies of the migrant work—the home-based activities force. Diana Lee-Smith of the

etc) that provide these women's income. Minnette de Silva is particularly adamant that the lessons of indigenous architecture should not be forgotten in the surge of "improvement." Self-help solutions must include knowledge and love of these traditions, otherwise "children

Public Enemy/Hammersmith

Michael Coveney

There is something heroic and curiously oldfashioned and currotisty oldfashioned about the attempt of the brilliant young actor Kenneth Branagh to go it alone, Having signed up Judi Dench, Derek Jacobi and Geraldine McEwan to direct studio Shakespeare next year, he launches his Renaissance Theatre Company with his own play at the Lyric, Hammersmith, and has cast himself in the leading role of

himself in the leading role of Tommy Black, a Belfast hoodlum with a marked similarity to James Cagney.

The play is not very good. But it does not exactly stink. The interest lies in Branagh exorcising his Cagney obsession, which you can easily read as the reason he became an actor and the RADA graduate in the and star RADA graduate in the first place; and in his relating this fad to his Ulster back-

ground.

It is a measure of Branagh's chameleon quality that I had never thought of him as a Cagney actor before. Even now this adoption of the persona is humorous, objective and thoroughly devastating. Tommy is an out-of-work no-hoper pick-ing up prizes in pub talent com-petitions as Cagney's George M. Cohan in Yankee Doodle Dandy. He dances up a storm, with electrifying re-runs of the smug



Kenneth Branagh

from Angels With Dirty Faces electrifying re-runs of the smug ittile hoofer's tap routines.

After that wonderful exquence (reprised with variations in Act 2), where he makes the sweet runner-up (Ethna Roddy) his girlfriend, the play degenerates into a tortuous homage to the Cagney liturgy, starting with the title film and quoting generously if the shopkeeper and theft of £132.

lands him in deeper trouble with the IRA. These tensions have to be explained, though, by a sombre police officer (John Rogan) who sidles out of the shadows to wrap up the story in an excuse for his resignation from the force.

Carney always had great

On from the local.

Cagney always had great
Raft, adversaries—George Raft, Bogart, Pat O'Brien—but the Public Enemy love-hate rivalry with his brother (Fabian Cartwright) is too one-sided to be interesting, while Branagh the writer omits to articulate his character's maternal fixation with any true power.

A sluggishly nostalgic sound-track fails to forge links between a romanticised Chicago and a brutally unfriendly Bel-fast. Geoff Rose's design hints at the monumental and pro-rides a remote urban promonvides a remote urban promon-tory for Branagh's elimactic wails of defiance. At such points

wails of defiance. At such points one is, alas, only reminded of the real thing.

Otherwise, a lot of thought has gone into sliding apart elaborate panels to reveal domestic and saloon bar interiors, and to clearing the floor for Branagh to strut his

This he does most effectively This he does most effectively when switching between speeches from Belfast anger at his lot in the world to the dry, rapid, self-mocking delivery of Cagney in full flow. Less squat than Cagney, Branagh is squat nonetheless, and his jaw and sideways looks could not be squatter. Even his blond complexion and sallow skin are dead on target,

Belittling opera on a big scale

be easily achieved with a salf-

The libretto of Geminiani's The Enchanted Forest—a spec-tacle produced at the Tuileries in 1754—proclaims the supre-macy of décor: "Arresting music of genius sometimes draws attention away from a fine libretto. Why should painting not strive to capture all an audience's attention, aspire to the glory of garnering, and not sharing, the flattering ap-plause?" In this spirit, the New York Met has mounted Jean-Pierre Ponnelle's gigantic Mozart productions and his Manon, and Franco Zeffirelli's Bohème, Tosca, and now Turan-

Sunday after Sunday, the New York Times has been attacking the Met's devotion to estenta-tious spectacle. Turondot has been likened to Star Worz, Starlight Express, and glitzy vul-garity of much post-modern rich and complicated for Liu's brought forward, in Roger architecture. The company music, but in this company she Roloffe's Wotan, a baritone with light Express, and glitzy vulhas been full (at \$90 a ticket). wild and precise performance:
Next season is advertised with the Altoum of Hugues Cuenod:
a large picture of the final scene making his Met début at the and a bold-type warning that age of nearly 85. James Levine's this season only those who subscribed could be sure of get-tent. All the charm and beauty a large picture of the final scene and a bold-type warning that this season only those who subscribed could be sure of getting tickets to Terondot. (Dimitrova is to sing the title role; the Calafs are Popov, Martinucci, and Mauro.) The Met auditorium has been officially renamed the Sybil Harrington Auditorium, in honour of the woman who pays for the Zeffirelli supershows.
The Turandot opened with

Eva Marton and Placido Domingo. There are moments Eva Marton and Placido moment when Puccini asks for Domingo. There are moments her to appear on the balcony). When one suspects Marton could be a more sensitive artist than generally she allows her trom doing anything much but self to be. At a recent Carnegie stand and sing: they are set on Hall concert consisting of the final scenes of the four Ring above a large pond, reached by operas, there were moments of tenderness in her first exchanges with Siegirled (Reiner — the singing chorus huddled Goldberg). They did not last: at the footlights from side to Goldberg). They did not last; at the footlights from side to los Angeles, Elisabeth Rethberg she soon began to belt. And all side.

through Turandot she belted, from the opening words. If she Kerman view of Turandot—

Andrew Porter

saves her screaming clarion for the climaxes, she might be thrilling. In London she seems to have been more interesting.

less monotonous,
Domingo was in full, fervant
voice, but there were no melting tones in "Nessua dorma."
The Timur, Paul Plishka, and
the Ping, Pang, and Pong shared
the general aspiration to sing
everything as loud as possible.
Leona Mitchell's tone is rather

Turandot has been likened to Star Wars and Starlight Express. The company seems unconcerned

music, but in this company she seemed an artist. There was one of the score disappeared; even the offstage boys' chorus had

the offstage boys chorus had no romance.

The production is an American edition of Zeffirelli's for La Scala in 1963. There is one beautiful image: Turandot's throne room rising into sight, dream-like, above the teeming squalor of Act I (at the moment when Puccini asks for her to appear on the halcony).

"cafe-music banality genuine drama is out of the question" — Zeffirelli has insured against anyone's taking the piece seriously by adding comic touches to the high moments. During Turandot's aria, dancing girls flutter their long sleeves in mimicry of Marton's unsteadiness. As each riddle is guessed rightly, huge carnival streamers—red, green, and white—are pulled, conjuring-trick fashion, from her shoulder blades, and the audience laughs. They laugh again at the kiss whose "incredible contact transfigures" the heroine. Glitter dust rains down over the finale. Genuine

down over the finale. Genuine drains is indeed set of the question. The opera is done on an enormous stale — and be-

ing voice - the kind of Wotan we have not heard for years. It was one of three concert presentations by Eve Queler and her Opera Orchestra of New York. The first was La battaglia di Legnano, in which Mario Malagnini revealed a promisting unforced tenor but Aprille Millo was disconcerting. A year before, in Miss Queler's Lom-bordi, Miss Millo had seemed hugely promising, but her com-mand of the Battaglia role was uncertain and her voice sounded

The third was Dvorék's lovely Rusalka, its first professional New York performance. It was made memorable by Cabriela Benachová in the title role. During the intervals, people were wondering when last they had heard soprano singing so movingly beautiful: not since Tebaldi, Victoria de

First nights of the Proms

Andrew Clements

Music for the dance domi- and his soloists' more or le

in Friday's opening concert in applause for both performances the Albert Hull—Janacek's Sinwas polite rather than enthusifunietta and Tibbett's A Child Of Our Time—in which John appearance on the platform to bring the occasion to life at Pritchard conducted the BBC Symphony Orchestra.

Pritchard was the first conductor to record A Child Of Our Time in the 1950s, and perhaps because of his role in gaining acceptance for the work, his approach to it has always seemed unduly reveren-tial, too content to allow the oratorio to unfold at its own meven pace.

This may be perfectly effec-tive in the first part, where the steady growth in intensity pre-pares the way most eloquently for the appearance of the first spiritual, but it is less effective later, when the content becomes more obviously becomes more obviously dramatic and the choral contributions in particular demand directness and a positively imposed character.

contrast between Andrew Porter Pritchard's steadfast neutrality solidity.

promises to be broad smuth to allow flexibility, yet specific enough to lend positive shape and purpose, and it has not been employed hapharardly as a substitute for genuinely imaginative programme building. In short, the omens for this year's Proms look good.

Surprisingly, perhaps, there was no suggestion of choreography in either of the works

One hallowed Proms tradi tion has been restored this year. Concerts on Saturday evenings are unashamedly popular once again. The first of these had a again. The first of these had a Viennese flavour, with Johann Strauss, Lehar and Lumbye making up the second half. Earlier Philip Fowke had given a quick-witted yet never arch account of Dohnanyi's Variations on a Nursery Song, a well made piece which appears to have lost much of the popularity it enjoyed a generation ago; this was the first time it had been heard at the Proms for been heard at the Proms for almost 30 years. Bryden Thomson conducted the Halls Orchestra, showing themselves to best advantage in the suite from Der Rosenkorolier, in which it would have been hard to fault their refinement and

They Shoot Horses, Don't They?/Mermaid

B. A. Young

Horace McCoy's novel, published in 1935, is remembered as the story of the dancemarathon in Los Angeles, and the tragedies associated with the tragedies as the t is a different air. Couples on whom some special emphasis has been bestowed become the centres of bizarre dramas. Robert (Paul Greenwood) indeed shoots Gloria (Imelda Staunton), who has become increasingly suicidal throughout the festival. Ruby Batone (Jane Lancaster), heavily pregnant. the poor, out-of-work young people that took part in the hope of attracting the attention of a film director. For the first hope of attracting the attention of a film director. For the first centres of bizarre dramas, good tales in the script, but none is given enough emphasis to stand as a main plot, Moreover, the event hardly seems increasingly suicidal throughout the festival. Ruby Batone (Jane enough emphasis to stand as a main plot, Moreover, the event hardly seems increasingly suicidal throughout the stand as a main plot, Moreover, the event hardly seems over, the event hardly seems one, are sung as well as if we were at a touring production of a musical, when we know the participants are desperately tired.

A least, we know that from their attitudes; but they never seem to sweat either on the face or under the armpits.

Ralph Koltai has left the stage unobstructed; there is a glimpse of doctors and musical, when we know that from their attitudes; but they never desperately tired.

A least, we know that from their attitudes; but they never seem to sweat either on the face or under the armpits.

Ralph Koltai has left the stage unobstructed; there is a glimpse of doctors and musical, when we were at a touring production of a musical, when we were at a touring production of a musical, when we were at a touring production of a musical, when we were at a touring production of a musical, when we were at a touring production of a musical, when we were at a touring production of a musical production

Mr Herman has made the classic mistake of trying to put classic mistake of trying to put too much of a novel into a play. There are three or four good tales in the script, but none is given enough emphasis to stand as a main plot. Moreover, the event hardly seems real enough. All those songs, bar one, are sung as well as if the weeker at a touring produc-

Grande Messe/St Paul's

Dominic Gill

Not many large-scale works no sense in any other acoustical cular in their "Tuba mirum" culmination: but such details ideally suited to performance in heard "Tuba mirum," for the vasty reverberation of St example, only in the concert paul's Cathedral. Barroque music hall before hearing it again in the casemble.

which St Paul's is a natural home, Berlioz's Grunde Messe des Morts probably reigns supreme. Every cadence and colour, every punctuation and phrase, speaks of the grandest and most resonant ambiance;

much of the score indeed makes

Paul's Cathedral. Baroque music vanishes nearly without trace; the cathedral last night will take the point easily. It is a incoherence; and several times that cannot be sampled in any other kind of place.

Among the few works for which St Paul's is a natural the cathedral last night will take the point easily. It is a cathedral last monic with the LSO itself under extraordinary

monic with the LSO itself under the direction of Louis Fremaux instruments and male voices. — who set the pace and the manner from the start with by some mysterious alchemy, a exactly the right momentum in vision that is both lush and the long, slow-swelling para- sepulchral at one and the same graphs of the opening time. Martyn Hill was the "Requiem." No one could say capable tenor soloist (a taxing, that there was perfect quadro-phonic unity in the utterances as soon as it has begun, and of the four brass choruses in always before the voice is pro-the "Dies irae," and in parti-perly warmed).

Arts Guide

Missic/Monday. Opera and Bullet/Tuesday. Theelits/ Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

July 17-23

Music

Schola Antiqua from Madrid conduct-ed by Ismael Fernandez de la Cues-ta: Mozarab and Hispanic Liturgy (Mon. 8.30pm) Saint-Severin

Jean-Effam Bevouzet, piano: One Hour with Ravel (Tue, 7pm), Audi-torium des Halles, Porte Saint-Eu-

All the above are part of the Paris Fes-tival Estival (4804 9801).

Students of the International Acade my of Chamber Music Jean-Fran-cois Paillard Plerne, Ravel, Roussel, Villa-Lobos (Wed, 7pm). Concert-Rencontre at the Auditorium des

Chamber Orchestra from Norway with Terge Tonnesen as conductor and violin soloist Grieg, Mozart (Thur 8.30pm). Auditorium des Halles.

Orchestre de Paris conducted by Leonard Bernstein in memory of Na-dia Boulanger (Wed). Salle Pleyel

ITALY

Rome: Villa Medici (Plazza Trinita dei Monti, 1): Les Musiciens del Louvre playing Rameau's Les Surprises de l'Amour conducted by Marc Min-kowski (Thur)...(654.4801/2 or from ome: Piarra del Campidoglio: (Wed) Warsaw Symphony Orchestra with Mstislav Rostropovich. Beethoven, Vivaldi and Tchaikovsky; (Thur) Yu-Mussergsky. (654 1044).

LONDON

Andellion String Quartet: Beethoven, Mozart and Brahms. Chartered Accountants' Hall, Copthorne Ave-nue, EC2. (236 2801). [Mon]. Sarah Vanghan and trio: Royal Festi-

val Hall (Mon. 8pm). (928 3191). Parkian-Milne-Flessing Tric: Mozart. Brahms and Schubert. Ten Trinity Square, EC3. (236 2801). (Tue).

City of Landon Sinfonia conducted by Richard Hickox with Andrew Wat-kinson, violin and Garfield Jackson, viola. Bach, Haydn, Handel and Mo-zart. Guildhall Old Library (Tue).

Stan Getz Quartet and Brandford Mar-selis Quartet. Royal Festival Hall

Sentilsh Chamber Orchestra conducted by Jukka-Pekka Saraste with Barry Tuckwell, horn. Mozart, Ravel and Dvořák. Merchant Taylors' Hall, Threadneedle Street. (236 2801). (Thur).

NEW YORK

Mostly Monart Festival (Avery Fisher Hall): Beams Arts Trio. Mozart, Ben-thoven, Schubert (Mon); Mostly Mo-zart Festival Orchestra. John Nel-

son conducting, Alicia de Larroche piano, Thomas Hampson baritme. Mendelssohn, Mozart (Tue, Wed), Lincoln Center (874 2424).

anglewood: Emerson String Quartet. Smetana, Schuller, Beethoven (Thur). Lenox, Mass (413 637 1668). axs in July Festival (Kantmann Hall):

Vince Glordane and the Righthawks featuring Herbretin Phil Bodner in a tribute to Benny Goodman (Tue); Gultar recitals by Tal Farlow, Bucky and John Pizzarelli, Howard Alden and Marty Grosz (Wed); New York Samphone Quartet featuring Dennis Anderson performing Scott Joplin and others (Thur). 1305 Lexington Av at \$2nd \$t (390 1100).

WASHINGTON

Wolf Trage National Symphony conducted by Gunther Herbig Jean-Plerre Rampal flute. Schubert, Beethoven, Mozart (Thur). Vienna, Va. (703 255 1868).

CHICAGO.

Bavinia Festival: The Academy of St.
Marlin-in-the-Fields. Neville Mariner conducting. Prokofiev, Mozart,
Mendelssohn (Tue), Elgar, Haydn,
Vaughan Williams, Bizet (Wed); Chivaugian winning, Bizet (Wed); Chi-cago Symphony, Gennady Rozh-destvensky conducting, Viktoria Postnikova piano, Frank Peter Zim-mermann violin, Haydn, Prokofiev, Schnittke, Massenet (Thur). High-land Park (728 4842).

Opera and Ballet

WEST GERMANY

Munich, Bayerische Staatsoper: Minnich's annual opera festival runs in July 31. The third week opens with Cosi fan Intie, with an interesting cast led by Ann Murray, Julie Kaufmann, Peter Schreier, David Hampson and Theo Adam. The muchloved Otto Schenk production of Der Rosenkavalier stars Lucia Popp, Brigitte Fessbaender, Helen Donath and Kurt Moll. Also Die Zanberfähe in August Everding's moduction. in August Eventing's production.
The main parts are sung by Sylvia
Greenberg, Pamela Coburg alternating with Helen Donath, Theo Adam
and Harmann Prey.

ITALY

Total: Parco Rignor: (Torinodanza 1987) Theatre Chareographique de Rennes with works by choreogra-pher Gigi Cariuleann and the Mos-cow Ballet Company with classical works and modern dance from ne: Terme Dicaracalla: Spectacul three-act ballet, Spartacus, by Hun-garian choreographer Laszio Seregi, conducted by Alberto Ventura, with Mario Maruzzi as Spartacus, Lucia Colognato as his wife, Flavia, and Salvature Capozzi as Crasso, a romair commander. (48 17 55).

let National de Marseille in A Zizi con Amore (654 4601/2 or from Villa Medici before performance).

us: Arena di Verona: (65th festiv all: Summer season opens with slightly tame La Traviata by Glan-franco de Bosio, conducted by Ralf Weikert. Nelly Mericions alternates with Julie Cornwell and Daniela

Longhi in the part of Violetta, and Jose Carreras (alternating with Franco Bonisolli and Ivan Kiurkciev as Alfredo. Aida, with startling sometrical shapes (by Pietro Zuffi), conducted by Donato Renzetti, Maria Chiara alternates with Seta Del Grande and Martha Colalilo in the title mie. Nicola Marthacoi sings Reastrous Fidelio production by Andrei Serban, with Elizabeth Connell in the title role and Colin Davis conducting (240 1060).

roli and Alide Ferrarini (36 161).

choreograhers Gordeev, Effman and

LONDON

Royal Opera, Covent Garden: Last two

oces of the season - Dis

others (54 45 62).

biliseum: Students and young profes-sionals of the Bolshoi Ballet School in mixed bilis (836 3161). Grande and Martha Colabillo in the title role, Nicola Marthaucci sings Radames, and Florenza Cossotto, Amneris. Madame Butterfly, with soprano Renata Scotto making her first attempt at directing (also singing in some performances), conducted by Yoshinori Kilocachi (28 151). dier's Wells, Rosebery Avenus Merce Cumulngham seaso Merce (278 3016).

NEW YORK

Baveous: Bocca Branchle One (Raveo-na Festival): Carmen conducted by Raphael de Burgo and directed by Pierinigi Samaritani, with Agnes Baltsa, Jose Carreras, Silvano Car-New York City Opera: Performance of La Rondine and La Boheme join the repertory of Tosca, with Eliza-beth Hollaque in the title role con-ducted by Alessandro Siciliani in Frank Corso's production, and La Traviata Lincoln Center (870 5570).

New York Grand Opera (Central Park): Free performance of Mad-ame Butterfly at the 72nd Street Bandshell (800 1335 for raindates).

Jacob's Pillow Dance Festival: Sur meriong work and performance schedule in the Berkshires features recitals this week of African Dance (Tue-Thur). Hecket, MA (413)

WASHIGTON

Frau ohne Scheiten, splendidly con-ducted (by Christoph von Dohnanyi) and sung (by Gwyneth Jones, Ruth Falcon, Helga Dernesch, Robert Schunk and Siegmund Ninsgern); and the "revised version" of the dis-Bolshol Ballet (Opera House): Performances of The Golden Age start the week-long schedule. Kennedy Cen-

Treason by a king

Saleroom/Antony Thorncroft

The saleroom season is grind-ing towards its close — at least the main auctions as Sotheby's principal secretary of state of and Christie's are about to take their summer break — but there is still plenty of interest there are reflect experielly for his on offer, especially for his how and why he removed the torians. Next Friday Sotheby's Marbles to the UK (estimate holds one of its bumper liter-ature and history sales, full of the indiscretions of the past. Jane Austen, recently dis-

the secret arrangement made by King Charles II in 1670 with King Louis XIV of France, under which Charles would return the UK to the old religion and support Louis in his wars against the Dutch in return for handsome cash retainer.

It was treason of the most heinous kind, and one of the few politicians privy to the intrigue was Lord Clifford of Chudleigh who noted down the provisions and hid them away at his country seat. A successor is selling them off to maintain the mansion, and a price of up to £350,000 is expected.

Historical records of this importance should be destined institution has just paid a until now and are therefore goodly sum for another impor- fresh on the market.

The chief excitement centres covered by a descendent, are around a bundle of papers relating to the Treaty of Dover, Sir Dighton Probyn may not was the epitome of the English gent. He has the letters after his name to prove it—VC, GCB, GCSI, GCVO, ISO—and died at Sandringham in 1924 after 50 years loyal service to the Royal Family. He was a hero of the Indian Mutlny and his medals come up for sale at Christie's

tomorrow with an estimate of up to £30,000. The other important group of medals in the auction belonged, by coincidence, to Probyn's great friend, Lord Charles Beresford, who was commander-in-chief of the Channel Fleet Historical records of this in the early years of this cen-importance should be destined tury. The medals of both men for the British Library but that have stayed with the family

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Monday July 20 1987

Unmiraculous West Germany

SLUGGISH GROWTH, high unemployment, high taxes, weak business investment, rigid markets and huge public sub-sidies: these are some of the main characteristics of the West German economy in the late 1980s and some of the reasons why the former miracle economy no longer deserves to be a model for the rest of Europe. The fall from grace over the past decade is well documented in the latest OECD report on West Germany, which is critical of many aspects of the country's economic performance.

West Germany has grown at a disappointing average rate of only 12 per cent a year during the 1980s compared with 3 per cent between 1973 and 1979 and more than 4½ per cent in the 1960s. The progressive alow-down has reflected, at least in down has reflected, at least in part, the growing unwillingness of industry to invest. Net business capital formation accounted for 16 per cent of OECD argues that the service GNP in 1970; by 1979, this sector is more heavily regulated ratio had fallen to 11½ per cent than most other parts of the and by 1986 to 8.3 per cent. West German economy and Part of the price paid for this decline in investment and growth has been a very sharp formation transmission. rise in unemployment since the early 1970s. As the OECD emphasises, West Germany's unemployment problem stems mainly from a failure to create jobs rather than adverse demographic trends: an eight-fold rise in the jobless rate since the first oil shock has coincided with a shrinking population and net emigration of foreign workers.

Lack of flexibility

But why has growth and investment tailed off in this former miracle economy?
Macroeconomic policies in
recent years have not helped:
bigger and sarlier tax cuts
would have boosted the growth
of nominal incomes and perhaps

manufacturing production in the past 15 or so years; and, by the standards of other ad-vanced economies, little in the vanced economies, little in the way of a shift towards services. The West German policy of cencentrating on areas of historical comparative advantage paid handsome dividends in the short to medium run, but has perhaps not left the economy ideally placed to benefit from the growth sectors of the 1990s. of the 1990s. The service eco

The service economy in particular has been badly neglected, and remains stunted and inefficient by international standards. Employment in private-sector services rose less between 1973 and 1985 than in the previous 12 years—an astonishing outturn given the growth of the tertiary sector in other economies. Job creation fell short by about 1m places of what was necessary to compen-

Growth has also been im-

paired throughout the economy by West Germany's well-publicised industrial subsidies, which the Kiel Institute says account for as much as 64 per cent of GNP. It is notable that subsidies as a precentage of GNP in the UK have fallen by GNP in the UK have railen by nearly 30 per cent since 1980; on OECD figures. West Germany has made no progress at all in this period. As a consequence, the two economies have switched positions with Britain now the relatively less interesting.

Some of West Germany's economic problems reflect the checks and balances inherent in of nominal incomes and perbaps encouraged entrepreneurs to do more than replace old capacity. But the problem runs much deeper than this: put bluntly, West Germany appears to be suffering from a debilitating lack of economic fiexibility.

Certain core manufacturing the peed for change and are the peed for cha Certain core manufacturing the need for change and are sectors, such as engineering, chemicals and motor vehicles, remain extremely strong; but this strength is increasingly incapable of compensating for weaknesses elsewhere. The OECD points out that there has been comparatively little change in the structure of potential.

A distortion of aid policy

Trade Minister, has gained a reputation for stirring up controversy, while defending the interests of what he calls "UK Ltd." True to form, in commenting last week on the report of the House of Commons Foreign Affairs Committee on the bilateral aid programmes of the bilateral aid programmes of the bilateral aid programmes of the bilateral side programmes of the the bilateral aid programmes of

the bilateral aid programmes of the UK, he has managed to call into question the entire basis of bilateral aid.

The Committee's case for an add programme geared to the development of the borrowers rather than the commercial interests of the lender is, he asserts, rooted in the outworn slogans of the 1980s. Particularly objectionable, he argues, is the view that the lender has an interest in how the funds are used. What is needed, instead, is a "parmership" in which the borrower decides how to spend the money and the lender restricts where it is

Limited merit

The arguments advanced for changing the whole basis of the bilateral aid programme in the bilateral aid programme in the ways suggested by Mr Clark are four: first, aid would become more politically acceptable at home; second, aid would support the interests of British firms against their competitors; third, the borrowers would enjoy a diminution of heavy-handed paternalism; and, finally, for that reason, the borrowers would be happier about offering condiminution of heavy-handed that British companies would paternalism; and, finally, for that reason, the borrowers would be happier about offering contracts to British companies.

The argument for increased political acceptability has some, but only, limited merit. Not only would the aid he of diminishing value to the recipient as a direct result of making it more politically acceptable to the donor, but, worse, the basis of idealistic support for aid would be undermined. The danger can already be seen in Mr Clark's remarks, for where he refers to "access to the aid budget "he is talking not of British companies.

That British companies would the British government is not itself a sufficient reason for abandoning control over how funds are used.

Mr Clark is, in effect, recommending the substitution of one set of interventionist dogmas for another. Instead of the orthodox paternalist view of aid for British companies. Aid for British companies.

That British companies would be mot itself a sufficient reason for abandoning control over how funds are used.

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That British companies.

Mr Clark is, in effect, recommending the substitution of one or development, he recommends an equally carefully-indeed intervention to ensure the widest spread of assistance for British industry with incidental benefits for some parts of the development. Not least because of the misleading advertising involved, this is not one of the involved, this is not one of the cases where

only if it distorts their choices. One might regard this as a form of padding of the

Policy errors Developing countries would,

Developing countries would, undoubtedly, prefer to be allowed to allocate aid as they wish. While some greater degree of freedom for the recipients can be sensible in many cases, the experience with the vast borrowings of Latin American countries in the 1970s and early 1980s or with the policy errors of with the policy errors of African countries does not justify such a "hands off" approach. It would be quite ironical for the British Government to favour this approach just when the paternalistic idea of policy-based lending has become the orthodoxy of major institutions like the World Bank. One of the reasons that righer countries feel entitled to richer countries feel entitled to offer advice and supervision is that they have learned some-thing from their experience. That British companies would

Living dangerously again

They have turned Arkansas aging director of New Yorkinto a battleground for a local
price war where the weapons
are cuts in premium rates and
each company's objective is to
expand market share. Hostilities
broke out late last year, after
30 months when US underwriters forced up rates nationwide for many classes of property and casualty insurance.

These rate insurance and market of New Yorkhas different of New Yo theory."

Mr William McCormick, chairman of Californian-based Fireman's Fund, one of the top 15 US insurers, has publicly warned that a new price war is looming. "The storm-clouds are gathering," he says. His underwriters lost their three biggest national accounts this year because of renewed competition. Not every insurer shares his Not every insurer shares his

Hartford-based Tra- in 1982 - surged to \$21.4bn.

Little Rock this January. The combatants are America's insurance companies. They have turned Arkansas into a battleground for a local price war where the weapons are cuts in premium rates and each company's objective is to expand market share. Hostilities broke out late last year, after 30 months when US underwriters forced up rates nation—wide for many classes of property and casualty insurance.

These rate increases—between the state increases—between 15 US insurence war where the industry?

"That's the 364 question," that will be six attracted new competitors. High interest rates added to the problem, as insurance companies sought more premium more premium income to invest for big returns, income to invest for big returns, income to invest for big returns, the problem, as insurance company's force form more than the problem, as insurance company's force form more than the problem, as insurance company's force form more than the problem, as insurance company's force form more than the problem, as insurance company's force form more than the problem, as insurance company's force form more than the problem, as insurance company's force form more than the problem, as insurance company's force form more than the problem, as insurance company's force form more premium rates and entered in New York last the industry?

As the liability insurance introduced in New York last competitors.

High interest rates added to the problem, as insurance company's force form more than the problem, as insurance company's force form more than the problem, as insurance company's force form more premium rates and ecuts in problem, as insurance company's force form more treats. Tillinghast, the evidence to support either insurance schemes that a self-insurance schemes by corporate city. Big insurers to smooth out the problem, as insurance company's force form more treats and ecuts in premium rates and then offset the risk by buying cheap rein.

Sum of a l

THE US INSURANCE INDUSTRY

By Nick Bunker

mental weakness.

Last month, the US Sensite profits high again and cover more easily obtainable, the clear in 1984. Underwriting losses — which stood at \$10.4hn in 1982 — surged to \$21.4bn.

Metzenbaum, an Ohio Damo insurance industry accept that

None of this has been helped by the deregulation wave which hit US insurance in the 1970s, encouraging state insurance commissioners to stop requiring insurers to seek prior approval of rate increases in commercial That placed much greater weight on the rating bureaux, above all the Insurance Services Office (ISO), which collect underwriting information and recommends rates to insurers.

effective pricing mechanisms.

"High interest rates un-hooked insurance pricing from the old bureaux rates," says "Then insurance buyers forced companies to allow for investment gains in their premium levels."

So can insurers find a new type of discipline, now that the ISO has lost much of its in-fluence? Marsh and McLennan fluence? Marsh and McLennan argues that both insurance companies and customers have lost sight of the basic nature of insurance, treating it as a "commodity," sold simply on price, rather than a long-term relationship between underwriters and policy-holders.

Hence, when trouble hooms, insurers just holst prices up or cancel insurance cover entirely, a response which infuriates consumers and drives the industry

sumers and drives the industry towards another violent cycle.
Some insurers have thus tried to manage their own cycles by better marketing. New York-based Continental Corporation. based Continental Corporation for instance has cut back its network of independent agents by 25 per cent and geared itself to focus on "niche" areas of insurance, to build up underwriting expertise and ensure that its agents perform better. This might backfire, Cutting agency forces might simply speed the growth of the "direct

agancy forces might simply speed the growth of the "direct writers"—like State Farm, America's biggest insurance company—which dispense with independent agents altogether. "Niching" may be the cause of the Arkansas rate-war — if insurers there are all targeting the same narrow band of customers.

Three factors could help stave off an imminent return to a savage price war. First, the rate

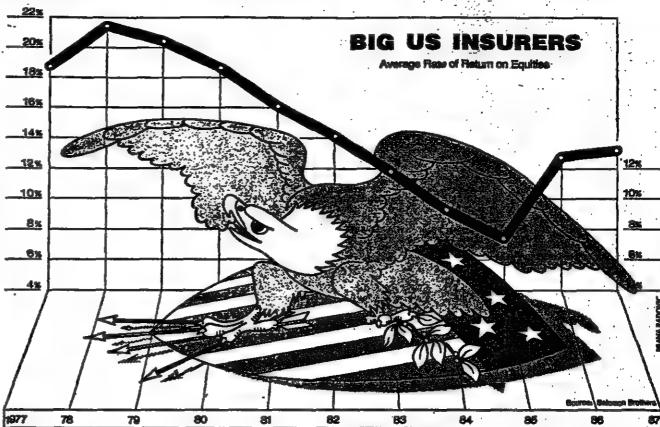
nent income.

Of the cycle — though some

Yet rather than being an analysis want to add an extra \$10bn acquired through the

capital appreciation of insurers' bond portfolios.

Factors like these, though, do little to assuage the fears of Mr McCormick at Fireman's Fund. "They all fall into one



THE SEP AN EMPROPER OF THE PRINT OF A SECURITY CONTRACTOR OF THE PROPERTY CONTRACTOR OF THE PROPERTY OF THE PR

After recovering in the last two years from the worst downturn since the Second World War, US insurers appear to some to be teetering on the verge of another price war. That matters, because the US industry accounted for \$187bn in premiums in 1985—54 per cent of the industrialised world's non-life insurance market. Also, last time the insurance industry ran into trouble it provoked

industry is two-fold. Will the next down-turn be as vicious as the last? And even if it is not, can insurance companies manage the cycle in a way that prevents more traumas like the liability crisis of 18 months mobile, homeowners' or workmen's compensation insurance, So are the rate cuts in states where premiums are still rising, panies sent their lobbyists the last price war started to help organise the Texa after three good years in the Justice League, a pro-treases last year? Or do they mark the beginning of a nation per cent return on equity. Rate

high damages awards made by federal and state courts and paid for by the industry.

Last year, 39 states passed measures aimed at curbing what some saw as the civil justice system's worst excesses. This year, some Hartford companies sent their lobbyists south to help organise the Texas Civil Justice League, a pro-tort reform coalition—Texas legislators are still wavering.

from consumer groups which claim the Act allows companies to fix prices and engineer swingeing rate rises. Nonsense, says Jim Corcoran, New York State's insurance superinten-dent. "They have not proved any anti-trust case against the industry," he says.

As yet, Mr Cercoran does not know whether his own solution —"flex-rating"—is working.

velers Corp says that over the first four months of 1967 it was still getting average rate increases of about 15 per cent across its book.

The feeling among big US insurers is that price reductions have only taken hold in commercial property business—for instance, independent agents in upstate New York are seeing premium rates for apartment blocks and offices come down by 15 to 20 per cent.

Yet there is clear anecdotal interest rates allow them to

economic law, this may just prove the industry's inability to manage its affairs. According to Ms Barbara Stewart, a New York insurance economist, the dire results of high interest

savage price war, First, the rate of return on equity for big insurers only reached about 13 per cent in the first quarter of 1981—way below the levels which brought in outside competition in 1978-79.

Secondly, the 1986 US Tax Reform Act will boost insurers tax bills — Fireman's Fund, for instance, will pay an extra \$80m this year — a factor which might induce more discliding.

Thirdly, capacity has been rebuilt only gradually. The industry only raised about \$7.50m last year, a figure which some believe scarcely makes up for capital lost at the bottom make big money from investment income.

for capital lost at the bottom
of the cycle — though some

rates in 1982 underlined the Fund, "They all fall into or fact that insurers did not have extegory — prayer," he says.

MADRID, JULY 19

These rate increases—between 25 and 700 per cent—were mainly on so-called "commercial lines," the kind of cover bought by corporations. It was industry's way of recovering from a \$5.5bn (£3.4bn) pre-tax loss in 1985. The side-effect was the US liability insurance crisis of 1985-86. Some customers—day-care centres, truckers and pollution-prone manufacturers—found it almost impossible to get cover from insurers burned by past losses.

But now insurance inter-mediaries like Mr Jerry Smith in Little Rock have seen busi-

ness become competitive again. When a client, perhaps a small

electrical contractor, steps into his independent insurance agency and asks to renew a general liability policy for \$10,000, Mr Smith can find a 40 per cent rate reduction if

he touts the business around 15 insurers. "This cycle didn't turn gradually," he says. "It turned

Arkansas may be special. With just 2.5m inhabitants, it

is a small rural territory where

underwriters think they can take chances. In the neighbour-

ing state of Oklahoma, rate-cutting is much less evident.

One thousand miles away on

Wall Street and in Hartford, Connecticut, the historic home of the US insurance business, there is still plenty of room for

try ran into trouble it provoked a crisis in which many Ameri-cans could not get insurance cover et all, leading to pressure

for reform of the laws governing liability for the effects of

The question now facing the

Interior design

Strange things have been going on at Marconi. No relation to Marconi of Britain, Marconi Espanoia was up to now part of the ITT empire. All its activities have been hived off except its defence side, which did not enter into the plans of France's CGE when it formed its joint venture with ITT last year, Nor did Marconi's £30,000-a-day losses.

After contacts with other foreign groups, and with the French obviously desperate to get the company off their hands, the Spanish Industry Ministry announced that the rump of Marconi would be 90 per cent held by a company called Gestiber while the search went on for a foreign partner.
Gestiber is a management
venture dedicated to company
rescues. Jorge Larrumbide, its
head, had already earlier in the year been given the interim task of running Marconi.

But the following week it emerged that the sale had actually been made not to Gestiber, but to another company called Prodeness. This was, it was explained, the result of a technical problem over powers of attorney. or a technical problem over powers of attorney. Then it turned out that Prodeness, headed by a one-time fellow student of Larrumbide, Jayler Undabarrena, had made out a certificate of sale to Julian San Cristolal a routhful former. Cristobal, a youthful former senior official at the Interior Ministry.

Ministry.

Larrumbide says he pulled out when he learnt tifat he was being used as a "straw man." It appears than San Cristobal, who held the sensitive post of director of security from February 1984 until last October, was contacted some time before and was quietly waiting in the wings.

His appointment as Marconi Chairman, which to some people smacks of the way things were done in the Franco regime, and the apparent smoke-screen attempt have created something of a lively controversy. On the plus side, it is said his pre-

Men and Matters

sence will be crucial to the company's hopes of orders from several foreign countries and from the Spanish police. On the other hand, some doubt is cast on his "in" with the Interior Ministry, where his bad relations with state security chief Rafael Vera were notorious.

dad, and Howard Kendail, from England champions Everton, has signed at Athletic de Bilbao. Not far away, David Storey, formerly of Queen's Park Rangers, is due to take over the Osasuna club, and expenditude of the company's hopes of orders from England champions Everton, has signed at Athletic de Bilbao. Not far away, David Manchester United boss Ron Atkinson, after missing out on a first bid, is known to be still in the market.

Drain to Spain

There is one corner of a ioreign field, in fact rather more than a corner—where British management is basking For want of better stories, the Spanish press is back to its usual summer pastimes: specu-lating about Cabinet reshuffles in the limelight, or more accurately, in floodlights. The invasion of Spain by UK managers is unique in the history of the stormy business sector known as football. and pursuing party leaders and members of the government in their holiday haunts.

The latter category is ex-

sector known as football.

Of the 20 clubs in the Spanish First Division, a third now have British managers, outnumbering British players. And at least one of the exiled managers believes that as long as English clubs are excluded from European competitions the trainer-drain will continue. The pace was set three years ago by Terry Venables at Barcelona, a club that can not only afford him a £180,000 pay packtended to ex-ministers, especially in order to include former Socialist Finance and Economy Minister Miguel Boyer. He is the man responsible for the austere monetarist policies pur-sued by the Socialists after they won power in 1982. Since leaving the government two years ago for the state-controlled Banco Exterior, Boyer has divorced and made public his relationship with Isabel Preys-ier, Philippines-born former wife of singer Julio Iglesias and wheenverthy of a standar the ago by Terry venances at Barcelona, a club that can not only
afford him a £180,000 pay package but also the luxury of
having three star British
players on its books when it is
only allowed to field two
foreigners in its main squad at
one time. He is now one of
seven. In Seville, Jock Wallace,
former Glasgow Rangers boss,
runs the Seville club, and John
Mortimore, fresh from Poringal
where he led Benfica to a
league and cup double, has
signed for its rival, Betis.
Colin Addison has taken the
Celta club of Vigo into the
First Division. In the Basque
country, where football serves
as a channel for regional
passions just as much as it does
in Barcelona, former Liverpool
star and Swansea manager John
Tothack has just won the
Spanish Cup with Heal Socie-Marquis of Grifion. The couple's summer appearances among the jet set of Marbella create an allergic reaction among some fellow Socialists, all the more so in view of reports that they will be paying Ptal.7m (£8.200) in rent for their Marbella holiday villa.

Straft flush

If the Rock of Gibraltar weighs down UK-Spanish relations, the sand of the isthmus linking it to the mainland—part of which Britain counts as belonging to the colony—has an even worse clogging effect, as everybody discovered when Gibraltar Air-

port prevented an EC air liberalisation agreement.

The clash has not helped the atmosphere for behind-the-scenes negotiations between Britain and Spain on the airport and other Gibraltar issues. The worry now is that the whole question will loom over the official visit the Queen plans to Spain next year. British Royalty has never ventured much into Spain. The Prince and Princess of Wales visited in April, but Spaniards were ambiguous about it: predictably absorbed by questions of wardrobe but by questions of wardrobe but not entirely happy that this was a suitable reply to King Juan Carlos's UK trip last year. Southern comfort

Carlos's UK trip last year.

The only British reigning monarchs to have set foot in Spain were Queen Victoria and Edward VII, both on side-trips from Biarritz. Edward did make an official visit in 1907 but was unable to put in to the port of Cartagana because of a typhoid outbreak. The trip served as a meriext for a nact between pretext for a pact between Britain, Spain and France to guarantee each other's posses-sions in the Mediterranean.

Carman spurned

The Spanish have never really liked Carmen. The Merimes story and Bizet opera conveyed too corny an image of Spain: flounces, castanets, voluptuous gipsies and bullfighters. But in recent years there has been a Carmen revival, both abroad (a Peter Brook pruned-down opera production and a modern Godard film version) and in Spain, with a dance adaptation by Antonio Gades, reconciling Bizet with real flamenco, and a film of the same by Carlos The Madrid opera season was

to have culminated this week with a Carmen production starring tenor Placido Domingo as Don Jose. But reality can be cornier than fiction. The opera was judged too noisy for the central Plaza Mayor and the venue was changed to the we nue was changed to the Ventas buil ring. But it has all been called off because rehearsals clashed with a bull-fight.

Observer

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Ten days ago the Australian Labor party won a historic third successive election and prospects are growing of a similar success for Labour in next month's New Zealand poll. It would be the first time the party has held on since the Second World War.

left-leaning parties in other countries or even for the ruling conservatives. The ruling conservatives. The answer, irritatingly, is yes and

Australia's Labor Government under Mr Gough Whitlam came to power in 1972 and was returned in 1974. But for all its achievements—particularly in social reform—it is now regarded as having been a disaster for Labor, especially in economic management. It fell in 1975.

In New Zealand, the Labour Government was also dislodged in 1975 after three years in office, following a massive decline in the country's terms of trade stemming from the first oil shock, Britain's entry into Europe and the death of Prime Minister Norman Kirk. Both these Labour govern-ments had broken a conservative

trend when they came to power, but neither was capable of coping with the demands of government. It was a bitter

Once ousted, it was necessary to go back to the drawing board, although that was easier said than done. Some Labour glalwarts, principled to a fault, preferred to fight the good fight in opposition rather than win power. It took years to recognise the electoral cost of this and the associated disunity. In Australia, the man to watch was clearly Mr Bob Hawks. As early as 1977, when still working in the trade union movement, he was angling for the Labor leadership. He had the background, the character, the ambition and the appeal.

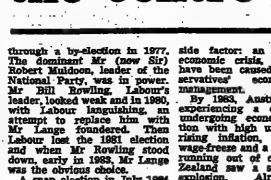
In July 1982, he challenged the incumbent Mr Bill Hayden, to go back to the drawing board

in July 1982, he challenged the incumbent Mr Bill Hayden, and lost by a handful of votes. In February 1983, on the day Prime Minister Malcolm Fraser called an early election. Mr Hayden stood down and Mr Hawke stepped up. Twenty days later he was Prime Minister. In New Zealand, it was the eloquent Mr David Lange who seemed destined for leadership. Like Mr Hawke, he came to parliament relatively late,

Chris Sherwell in Sydney, on the

lessons of the left's success

When the early has held on since the second World War. Are there any lessons for left has a eft-leaning parties in other with hindsight, the most important impetus to Labour's present success was its abject failure in the last decade. Australia's Labor Communication of the last decade. the centre



A snap election in July 1984 made him Prime Minister. Both Mr Hawke and Mr Lange took over parties whose internal divisions cried out for healing, and each did it with a move to the right. This shift was not so much from an outdated, Marxist-inspired socialism to a form of European social democracy, as a recognition that intervention in the economy was not a virtue in itself and that it could not necessarily achieve the traditional goal of jobs for workers.

At the same time, the charac-ter of party branches was changing. Instead of factory, reliway, construction or dock workers, labour party members were increasingly academics, teachers and codel workers. teachers and social workers. Their concerns the environment, nuclear weapons, uranium mining—were different.

Though they reflected the way Labour supporters were leaning the changes demanded tact and skill. Both leaders talked a lot about "consensus" and worked hard to rise above the vocal interest groups permeating their parties. meating their parties.

They were helped by an out-

side factor: an old-fashioned economic crisis, perceived to have been caused by the con-servatives' economic miseconomic misservatives economic mis-management.

By 1983, Australia, already experiencing a drought, was undergoing economic contrac-

undergoing economic contrac-tion with high unemployment, rising inflation, a temporary wage-freeze and a budget deficit running out of control. New Zealand saw a similar deficit explosion. Already over-regulated, it then suffered interest rate controls and a

interest rate controls and a wage and price freeze. The period became known as the Muldoon Ice Age.

In both countries, people recognised that the conservatives, far from implementing free-enterprise policies, had continued along the old and fruitless paths of interventionism. The lesson was clear deregulation offered hope,

For Labour to win power, a

deregulation offered hope,
For Labour to win power, a talented potential ministerial izam was needed, and especially an energetic and determined would-be Finance Minister. In Australia, that was Mr Paul Keating, straight from one of the toughest political achools, the right wing of the New South Wales Labor party.

In New Zealand it was Mr Roger Douglas, a wealthy businessman-cum-politician, whose reformist real has since gone so far that "Rogernomics" has become part of New Zealand's political and economic lexicon.

Once Labour took over power, the approach which would gain further electoral success quickly

any infringement of civil liber-ties that anyone who wishes to take advantage of the health service and/or the social security system should recipro-cate by thereby making them-selves automatically fall within the ambit of the poll tax net. Roger A. Bickford-Smith,

dynamic conversion

Sir.—There is an interesting parallel between the account-ants versus engineers debate

It is in the wrong form. It has first to be converted into a different form, "dynamic" rather than "static." (How do

a company?)

A new industry is growing up devoted to the needs and problems of creating "dynamic" control information, which is

engineers cease to fall out with each other, but instead find themselves working in close harmony, reinforcing each other's efforts—to use enduring benefit of British (and Ameri-can) industry. No longer is the

tag true that we are very good at inventing things, very poor at turning them into viable businesses. We do both.

Conductors, Grylls Parc, Heiston, Cornwall.

Need for a

At a mundane level, this meant ensuring that party members, especially in the parliamentary party, did not bicker in public. In an environment where the press is freer than in most countries, that is not easy. It is especially hard when the parliamentary party is organised as a caucus which meets frequently.

meets frequently. In Australia, the caucus, like the party as a whole, is divided along clearly identifiable lines into factions: left, centre-left and centre-unity (in fact, the right). Key issues — aven appointments to cabinet — are resolved through shifting alliances and trade-offs among faction heads.

Thus, while Mr Hawke's rise was ultimately the result of a realisation that Mr Hayden could not lead Labor to victory. the change-over was conceived and executed through leading factional figures. Mr Hawke ended up accepting Mr Hayden's shadow cabinet. Bar one retirement, this did not change in more than four years up to the recent election. Mr Hawke's emergence marked the ascen-dancy of his centre-unity faction which, in alliance with the centre-left, could dominate the

Indeed, only in the past year has Mr Hawke moved from virtually disregarding the left through weight of numbers to co-opting it on issues which he perceives as electorally sen-

The resumption of uranium sales to France last August was a particularly heavy blow to

showing more concern over welfare, educational, family and environmental issues.

In New Zealand, Mr Lange's rise also represented victory for nowhere without the party's right-wing. Mr ened leadership. the party's right-wing. Mr Douglas set about implement-ing economic change in a way which put even Mr Keating's aggressive Australian pro-gramme in the shade.

This re-ordering of priorities, in favour of growth over redistribution and of deregulation over intervention, is a distinguishing feature of the two Labour governments. It is gesred partly to jobs, but also to the important role played by the international financial markets. markets.

markets.

If the two leaders are at all pervous about the policies followed by their Finance Ministers, they have not admitted it. If anything, they have come to embrace the strategies wholeheartedly—and made a virtue out of austerity.

Both Mr Hawke and Mr Lange have had to fight rearround. have had to fight rearguard actions to keep their strategies on course, sometimes putting their authority on the line. But they have also used an armoury of other weapons, including patronage.

Mr Lange, for example, knows that his policies will prevail "simply because of the mechanics of power." In his

the left; but he then began harsh. But that is the truth." Cultivation of the trade union movement's leaders has also proved crucial. Mr Hawke and Mr Keating would have got nowhers without his enlight-

Mars Pini.

Mr Bill Kelty and Mr Simon Crean, the two senior officials of the Australian Council of Trade Unions, are linchpins in Mr Hawke's corporatism.

Like Mr Keating, they are economic rationalists. Happy with the path being followed, they enjoy access to him and even win concessions. Above all, unionised workers support

them.

Helping to strengthen
Labour's grip has been the
embarrassing disunity of the
conservative opposition. The
long-standing coalition of
Liberals and Nationals in
Australia collapsed earlier this
year because of divisions over
personalities and policies. In
New Zealand, the opposition
National Party has had two

National Party has had two leaders since Sir Robert Mul-doon, yet the former Prime Minister is still in the shadow cabinet, angling to regain his former position.

None of this means that either Labor in Australia or Labour in New Zealand become the "natural party of govern-ment." At this point, there is no such party in either country. Labour has an increased parliagovernment, he says: "There is mentary majority, while Labour me, a deputy, a further 18 may manage the same next ministers, two whips and I month—but the margins remain appointed six under-secretaries. There is therefore that core which will prevail. That sounds ground.

Lombard

Non-heroes of our time

gramme to a lecture on British minimal vetting on entering the television would be regarded by service—rather less, one susmany producers as the epitome pects, than recent employees at of what the medium should not the BBC received from MI5's be about. Yet last week's own plant in the organisation, Richard Dimbleby Lecture on Brigadier Stoneham. Britain's BBC2 was, in its low-key way, a splendid piece of television drama.

genufiect in the direction of the politicians. And he went on to warn against the packing of boards, both at the BBC and in independent television, with "an undue proportion of mem-bers who are responsive to the views of the government in power."

In contrast the professionals who produced the programmes were given a remarkable accolade. In Sir Denis's view the allround performance of the BBC in the past three years, when its producers have been under unprecedented critical assault, has been as good as in any period since the early 1970s—no mean tribute from a key com-

Part of the appeal of this performance lay in its rarity value. When did you last hear someone from outside the BBC defend it from its detractors? defend it from its detractors?

Come to that, when did you last
see on television a straightforward defence of freedom of
expression against political
interference? The fact is that
the British, unlike the
Americans, are remarkably
casual about preserving their
freedoms. The individual members of the BBC board no
doubt have many merits: but doubt have many merits; but would any of them feature on

meddlesome state?

your own list of candidates to

protect the viewer from a

DEVOTING A television pro- one-time spy was subjected to It would be nice to make a

hero of him: the small man struggling against the forces of There, at the front of the bureaucracy and a vindictive audience, was a po-faced Mr prime minister to alert the Marmaduke Hussey, chairman public to rottenness at the heart of the board of governors of the state. Unfortunately his the BBC; at the lectern, the motivation was less impressive, sprightly Sir Denis Forman, if his own account is to be chairman of Granada Telebitved. When invited by the voung Turks of MI5 in the midchairman of Granada Television. The drama lay in the robustness and humour with which Sir Denis questioned the fitness of the BBC's board to do the job.

They were, he implied, a bunch of amateurs who had shown a marked tendency to genufiect in the direction of the politicians. And he went country.

The risk in all this is that

the Government's own mis-handling of the affair, together with further revelations of MI5's devastating incompetence, will lead the public to regard the whole thing as soap opera. The issue of accountability, scarcely a vote winner at the best of times, is forgotten.

In the United States, by con-In the United States, by contrast, the process of accountability has worked the opposite trick by turning Colonel Oliver North into a media hero. This heroism is admittedly of a vintage that does not travel. Only a nation that had been through the traumas of Vietnam could be dazzled by Colonel North's attempts to run an independent foreign policy from the White House policy from the White House basement. But why did it happen at all.

The humdrum moral simply be that if the political structure is wrong, individuals will inevitably arrive at highly subjective interpretations of the national interest. Certainly in the US an 18th century constitution has manifestly failed to cope with the needs of a 20th century superpower; in Britain counter-espionage can be seen once again as being too dangerous a thing to be left to the counter-spies alone; and a libertarian would no doubt Much the same point could be made about the furore over the publication of Mr Peter Wright's book on the furtive doings of Mib. On his own account this the government of the day.

The hidden manifesto From Mr E. Chalker

Sir,-Peter Riddel has drawn attention (July 13) to the fact that public debate on many of the main Conservative manifesto commitments is only just beginning. He also notes that some "local Tory vested interests" may want a say, too. How right he is!

Far from the party's manifesto having supposed demo-cratic legitimacy because Con-servatives won an overall majority of seats, it cannot even rightly be regarded as having democratic legitimacy within the party. That is not to say that Conservative Party mem-bers are opposed to the mani-festo's contents, it is simply that they have never been

As the election approached, various allegations were made by our opponents that there existed a "hidden manifesto." The irony is that, from the party members' point of view, the "hidden manifesto" was the one that was eventually published, in the name of the party, after the election campaign had actually begun While party, after the election cam-paign had actually begun. While waiting for it, there was a certain entertainment in scan-ning each day's newspaper for the latest leak or guess about what would be "our" policy for the next term, but there was also an absurdity and offensiveness about the process.

Here was a party, with over a million members, constantly proclaiming the virtues of proclaiming the virtues of democracy and even forcing it upon others—"power to the people" and all that—but apparently incapable of involving its members, whether directly or through representatives elected for that purpose, in the process of policy formation. One is even lead to believe that the manifests contents were conmanifesto contents were con-cealed from ministers (who now have to carry it out), as well as from candidates (who are now supposed to be committed

There are Conservatives who do not mind the secrecy. Some even applaud it, because they rather like the feudal nature of the party and ask nothing more than to serve. Democracy is not served by such a process,

If the membership of the Conservative Party has not participated in drawing up the manifesto, then whose manifesto is it? It cannot truthfully be called the party's manifesto, for its members' approval is not sought even after it has been written, nor are any of the writers accountable to those members. Nor was any structured attempt made during the life of the last parliament to find out what Conservative Party members actually wanted in the next.

Letters to the Editor

are all that is expected from them and believe that they deserve something better. The deserve something better. The party is still woefully immature in many aspects of its internal arrangements, of which policy formation is but one. Those who believe in democracy must surely hope that the party will soon find the courage to begin the necessary process of process.

reform. Eric Chalker. 21 Ingleside Close, Beckenham, Kent.

Problems of profit-related pay

From Mr P. M. Brown Sir.—We are involved in discussing the introduction of PRP (Profit Related Pay) schemes with about 50 companies employing from 40 to 40,000 staff.

40,000 staff.

It is already clear that smaller companies are, despite their initial enthusiasm for the idea, inhibited by the time and cost necessary to design and get revenue approved for a properly

No current grants can be

No current grants can be adapted to cover these intuductory costs and the nearest, me MSC Management Extension Programme, would involve the retraining of hundreds of executives with no experience of this technique.

Could we through your columns encourage the DTI and the Treasury to consider grant assistance for consulting fees to smaller companies, who are likely to be major contributors to extra wealth creation and stability of employment if they introduce PRP, while the enthusiasm for this exciting initiative is still all the rage. Peter B. Brown.

Reward Consultants. 9, Savoy Street, WC2R OBA.

The community charge debate

From Mr R. A. Bickford-Smith-Sir. — Some of your corres-pondents (like many other people discussing the matter) seem to be making very heavy weather of the difficulties which they foresee in enurging that they foresee in ensuring that dissident members of the population do not evade registration and thus payment of

poll tax In 1940, I was issued with a National Registration Identity Card, the number of which now serves as my National Health Service registration number. Subsequently, I have acquired National Insurance and Income

Tax numbers. Many unquestionably loyal Surely it is neither beyond members of the party deeply the wit of computerisation nor now exist to help City firms, just as much as industry. Brian Warner.
Mill House, Talbot Place,
Blackheath, SE3.

Jobs and the inner cities

Гтот Мтв М. Стопе Sir, — Referring to Mr A. C. Hollway's letter (June 25), I agree with the points he made. He referred to the need to have help inner cities and the Government's inability to get

it right.
The grants and other financial handouts are proving in-effective. We need a completely different approach to the prob

lem of unemployment and the decay in the inner cities. Many companies are finding it difficult to cope with high rates in the inner cities forcing businesses to close and move to other areas. This is not helping to bring unemployment down, it is just transferring jobs to another area and leaving the inner cities with an increasing number of derelict buildings.

ants versus engineers debate and your report. Too far, too fast (July 14) about the problems of the Wall Street securities firms.

One particular comment rings a bell: "We can see what the numbers say, but are trying to work out what they mean. We have to tern data into information."

Exactly the same applies in business. The "product" people. His suggested taxation ideas would have a better chance of bringing back investment to the inner cities to create more M. Crane.

6 Shorefields Village, Liverpool LS 9XP.

Red tape holds back trees

From Mr P. Wood
Sir,—Earlier this year, a
great deal of publicity was
given to so-called set-aside
schemes to help control agricultural surpluses by encouraging farmers to devote productive land to other purposes,
including forestry.

Many farmers and landowners
have indeed been encouraged
and have prepared schemes to
plant broadleaved trees under
the Forestry Commission's
existing excellent arrangements,
with the set-aside element as

Exactly the same applies in business. The "product" people, the engineers, the marketing men. on whom the whole thrust of a business operation depends, need to acquire a certain mind's-eye perception of how the financials work, before real strength and success can be created. (Most Japanese and German businessmen are engineers.) Given the perception, a business can transform. "It has all fallen into place" is a typical comment.

The problem is that this mind's-eye perception can rarely be acquired from conventional financial information. It is in the wrong form. It has with the set-aside element as part of what is in toto a new

scheme.

They now find the Ministry you measure the acceleration of a car? How do you measure the rate of gain of strength of of Agriculture is still discussing the details of set-aside, that legislation is not likely until the autumn and that those who want to get on and do what the problems of creating "dynamic" Government wants are unlikely to be able to do so until next year different from conventional "static" information. Successfully grasped, accountants and engineers cease to fall out with assisted to some extent by sear to see extent by sear to sear to

servation bodies keen to see more environmental improve-ment, now looks a trifle hollow. Having been invited to see the dawn at Stonehenge, we are back in the barbed-wire en-tanglements. If the Government is to retain the respect of enter-prising people it will have to cut out a great deal more of businesses. We do both.

The same is just as true in the City, on both sides of the Atlantic: witness the Kidder Peabody solution of appointing "a tool and die man from industry" to handle their financial control. The techniques do Cirencester, Glous. the red tape than it has already and take a great deal more care over its marketing of policies. Diuntisbourne Abbots,

NOTICE OF REDEMPTION

Republic of Colombia

81/4% External Sinking Fund Bonds Due February 1, 1988

NOTICE IS HEREBY GIVEN, on behalf of the Republic of Colombia, that on August 1, 1987, \$750,000 principal amount of its \$4% External Sinking Fund Bonds will be redeemed out of moneys to be paid by it to Dillon, Read & Co. Inc., as Principal Paying Agent, pursuant to the mandatory, annual redemption requirement of said Bonds and to the related Authenticating Agency Agreement and Paying Agency Agreement, each dated as of February 1, 1973. Manufacturers Hanover Trust Company, as Authenticating Agent, has selected, by lot, for such redemption the Bonds bearing the following serial numbers:

Coupon Bonds to be redeemed in whole:

| M 43 | 671 | 1120 | 2656 | 3641 | 5463 | 8084 | 8672 | 10264 | 11481 | 12148 | 12793 | 14547 | 15007 | 15841 | 16133 | 16210 | 16289 | 16801 | 16823 | 14837 | 1169 | 2837 | 3542 | 5484 | 8175 | 8373 | 10560 | 11482 | 12147 | 12946 | 14910 | 15012 | 15849 | 16134 | 16211 | 16287 | 16862 | 16824 | 16838 | 2222 | 2943 | 3721 | 5486 | 8205 | 8876 | 10561 | 15011 | 12176 | 12947 | 14910 | 15012 | 15849 | 16134 | 16211 | 16287 | 16862 | 16860 | 168 82 | 2223 | 2943 | 3721 | 5486 | 8205 | 8876 | 10561 | 15011 | 12176 | 12947 | 14912 | 15023 | 15885 | 16144 | 16265 | 16289 | 16884 | 16981 | 168 822 | 2224 | 2443 | 2733 | 5491 | 8808 | 8245 | 10581 | 15183 | 13182 | 13385 | 14625 | 15028 | 15867 | 16144 | 16265 | 16299 | 16884 | 16981 | 168 90 | 2452 | 2944 | 3723 | 5491 | 8808 | 8245 | 10571 | 11505 | 12221 | 13338 | 14625 | 15028 | 15867 | 16449 | 16867 | 17200 | 328 | 5404 | 2373 | 3842 | 5494 | 6384 | 10571 | 11505 | 12221 | 13338 | 14625 | 15028 | 15887 | 16448 | 16287 | 16439 | 16887 | 17200 | 328 | 5404 | 2863 | 2464 | 0573 | 11786 | 12221 | 13399 | 14623 | 15182 | 15180 | 15000 | 16156 | 16288 | 16440 | 16888 | 17201 | 3288 | 9046 | 2464 | 2460 | 2573 | 3162 | 2444 | 2576 | 8365 | 8368 | 9269 | 10573 | 11796 | 72318 | 13370 | 14829 | 15180 | 15900 | 16159 | 162270 | 16444 | 16890 | 17203 | 328 | 965 | 2473 | 3162 | 2444 | 5583 | 8365 | 9657 | 11796 | 72318 | 13370 | 14829 | 15180 | 15900 | 16159 | 162270 | 16444 | 16890 | 17203 | 4525 | 966 | 2474 | 3163 | 2444 | 5583 | 8365 | 9657 | 11796 | 72318 | 13374 | 14920 | 15180 | 15900 | 16159 | 162270 | 16444 | 16890 | 17203 | 4525 | 966 | 2474 | 3163 | 2444 | 5583 | 8365 | 9657 | 11903 | 12320 | 13374 | 14920 | 15180 | 15900 | 16190 | 162271 | 16447 | 16890 | 17203 | 4525 | 16370 | 16390 | 16390 | 16277 | 16448 | 16823 | 17203 | 4525 | 16390 | 16390 | 16390 | 16277 | 16448 | 16823 | 17203 | 4525 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 16390 | 163 Coupon Bonds to be redeemed in whole:

Principal Amount to be Declarate Principal Assessed to be Extracted to be Extra R 439 \$1,000 R 441 1,000 R 445 1,000 R 450 1,000 R 456 il miner R 477...
R 478...
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Bonds so selected for redemption (or in the case of a partial redemption the portion to be redeemed) will become and be due and payable in United States dollars on August 1, 1987, at the office of Dillon, Read & Co. Inc., 19 Rector Street, New York, New York 10006, at one hundred per cent (100%) of the principal amount thereof with interest accrued thereon to the redemption date. Coupon Bonds should be presented for redemption together with all appurtenant coupons maturing subsequent to the redemption date. If moneys for the redemption of all the Bonds to be redeemed (or in the case of a partial redemption on the portion to be redeemed) are available at the office of Dillon, Read & Co. Inc. on the redemption date, interest thereon will cease to accrue from and after such date.

In the case of a partial redemption of any registered Bond, upon presentation of such Bond on or after the redemption date, the registered holder will receive the applicable redemption price in respect of the principal amount thereof called for redemption, and a new Bond for the principal amount remaining unredeemed will be delivered thereof without charge. At the option of the respective holders of the Bonds selected for redemption, the principal amount thereof and interest thereon may be collected upon presentation at the offices of the Co-Paying Agents, Banca Commerciale Italiana, Banque de Bruxelles S.A., Deutsche Bank Aktiengssellschaft, or the Industrial Bank of Japan with offices in Milan, Italy, Brussels, Belgium; Frankfurt, West Germany and Tokyo, Japan, respectively.

DILLON, READ & CO. INC.

DILLON, READ & CO. INC. Principal Paying Agent Attention: Michael Jones

Dated: July 6, 1987

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FINANCIAL TIMES

Monday July 20 1987



The second secon

Roderick Oram on Wall Street

Racy times ahead for 'munis'

ONCE AS pedestrian as the sewage plants and other worthy public works they finance, mupublic works they finance, mu-nicipal bonds have taken on a raciness which must be a little alarming to the widows, or-phans and other conservative. US investors who traditionally tack them away in their portfo-

Squeezed by tax reform and subjected at last to sophisticat-ed Wall Street trading tech-niques, munis are becoming far more volatile and complex. No one doubts they will remain a generally secure source of taxfree income, but investors can no longer take them for granted. Concern has been heightened

concern has been neightened by recent reports that more than \$12bn of bonds, about 1.5 per cent of the \$720bn outstand-lng, were allegedly issued illeing, were allegeoly issued illegally to beat tax reform deadlines. More than 10 top
brokerage firms are under investigation by a pack of agencies ranging from the Securities
and Exchange Commission and
the Internal Revenue Service to
US attorneys in several cities US attorneys in several cities.

Munis are classed as tax-free only if they are put to certain designated purposes. The authorities believe a huge volume of bonds was pumped out just before the August 31 1985 and December 31 1986 deadlines without any such goal in mind. Issuing towns and states are thought to have invested the proceeds to earn arbitrage prof-its illegally, by collecting more in interest income than they

were paying in debt service.
Although the principal is securely invested in virtually all cases, the bonds have suffered in the secondary market. Dealers are finding it hard to trade any bond issued up to a month or so before the deadlines. Investors fear that early redemption of the bonds or advance. tion of the bonds, or adverse rulings on retroactive tax liabil-ities, will hammer prices.

The consequences are likely to include tighter regulations wall Street firms are worried, for example, that they will have to go to the greater cost and effort of registering offer documents. Despite the wide diversity of issuers, from rich states to impecunious school boards, they have so far remained unre-

gistered.
Tax reform had other deep consequences for munis. New issue volume of long-term 1985 to \$147bn last year and a forecast \$95bn this year be cause of a narrower range of eilgible uses, state-by-state vol-ume ceilings, a ban on arbitrage profits and other restrictive

Alternative forms of securities, such as taxable munis, have been slow to develop, leaving local governments with escalating problems from the cost and availability of funds. "Their outrage is in its early stages but will get more dramatic," said

one analyst.

Tax changes also upset the trading environment by with-drawing tax advantages from the only two big institutional players, which before tax re-form together used to buy 50 to 60 per cent of munis. Commer-cial banks are rapidly winding down their positions, while property and casualty insurers

are due to bow out by 1990. Meanwhile, individual inves-tors, who already hold about 35 per cent of the bonds outstand-ing in the market, have been

addding to their holdings of munis, virtually the only tax-free investment left to them.

In the past, investors bought and held. Secondary trading was difficult because of the lack of a national market and the large number of small, littlewn issuers - which was re flected in wide spreads between bid and ask prices.

that with muni mutual funds. Thanks to inducements to inves-tors such as no redemption fees and cheque writing privileges, they now hold about 25 per cent of bonds outstanding, up from 2

per cent in 1980. Individual investors in mutual funds revelled in their new found ease of trading in April Mutual fund managers were deluged by a tidal wave of redemptions as individual inves-tors raised cash for income tax payments or tried to escape the general collapse of bond prices.
But the market suffered liquidity problems because of the lack
of institutional investors and
muni prices plunged more than
12 per cent in a couple of weeks.
Valoritity is also growing be-

Volatility is also growing be-cause sophisticated Wall Stree-ters are increasingly treating munis as just one more trading vehicle by, for example, playing fluctuations in the yield gap between Treasury bonds and mun-

These rapid changes could mean a higher concentration of muni business among big in-vestment dealers at the expense of small regional brokers, for whom it has been their bedrock. Many players are, however, learning to juggle the wide range of factors now driving the market. Clive Wolman looks at Britain's new hard line on corporate crime

Softly-softly crackdown on fraud

THE Serious Fraud Office, centrepiece of the British Governtreplece of the British Government's moves to crack down on sophisticated fraudsters in the City of London and elsewhere, officially starts work today.

There had been hopes that the establishment of the SFO, which will carry out joint investigations with the police into 50 to 100 of the largest and most complex frauds each year, would mark the start of a high-profile, get-tough policy, following the US model.

But Mr John Wood, the former deputy director of public prosecutions, whom the Attorney-General has appointed as the first SFO director, is hardly a

first SFO director, is hardly a figure in the mould of Mr Ru-dolph Giuliani, the US attorney in Manhattan. Mr Wood, 56, is cautious and lacks charisma but is widely respected for his legal experience and his knowledge of fraud cases. He is unlikely to go in for dramatic arrests by handcuffing bankers on City of London dealing floors.

The SFO was proposed by the Government last October as the leading reform to tackle frauds-ters in response to the recommendations of the Roskill Com-mission on Fraud Trials published 18 months ago. It was one of the few proposals in the Criminal Justice Bill to survive the amputations made to rush the Bill through parliament be-fore the general election fore the general election.

In a briefing on Thursday, Mr Wood mentioned as classic SFO cases the suspected frauds at Guinness, the Lloyd's insurance market, Johnson Matthey Bankers and that involving Mr Keith Hunt, the commodity invest-ment manager who disappeared

four years ago.

But will he be any more successful in dealing with such cases than the existing investigative agencies, in particular the Fraud Investigation Group (FIG), a much more limited form of SFO set up in 1985 with Mr



Rudolph Giuliani: Manhattan attorney

prosecuting fraud: 43 independent police forces, the FIG, the Department of Trade and Industry (DTI), the Inland Revenue and Customs and Except cise. There is, we believe, a degree of institutional reluctance among the organisations con-cerned to work fully and effec-tively together," the report said. It also criticised the short-term three-year postings of police of-ficers to fraud squads, which prevented the development of expertise.

The Commission suggested setting up 'a single unified organisation repossible for all the functions of detection investigation and prosecution of serious fraud," to be staffed by law-yers, accountants and skilled investigation officers, which could offer the police a com-plets career structure. But the Government decided that bringing specialist fraud police under the control of the

SFO head would be too radical a constitutional departure and too disruptive of normal police



John Wood: unlikely to go for

but under a separate chain of command. Mr Wood expects to be working with about 50 police officers, who will have fraud squad experience. However, the policeman's loyalty and career aspirations will remain with his local force which will be free to local force, which will be free to

local force, which will be free to redeploy him once a particular case or period of service has been completed.

Contary to another Roskill suggestion, Mr Wood will be recruiting his all lawyers and probably most of his accountants from the senior civil service grades and on the civil service pay scale. This will mean paying maximum salaries of less than £30,000 (\$49,000). Mr Wood believes that sufficient Wood believes that sufficient expertise can be found without expertise can be found without paying the much higher private sector rates or asking the large legal and accountancy firms to second their staff for three years or so. However, the Trea-sury appears willing to grant whatever funds are necessary to make the SWO a success

make the SFO a success.

The biggest question remains over how often the other fraudaof SFO set up in 1925 with Mr too disruptive of normal police
Wood as its first controller? The force lines of authority.

Roskill proposals have been diluted leaves doubt as to whether tants and back-up staff that he er the SFO will be a lion or a is now starting to recruit will mouse.

Roskill criticised the number of bodies investigating and in the same building to hand over their cases to the SFO or at least work alougside it. The Interest with police officers. They will been reluctant to prosecute evaders, provided they pay their debts and pensities, an

approach which could lead to a clash with the SFO. And in cases such as Guinness, Mr Wood accepts that there would be advantages to allowing the DTI to use its investigatory powers at the first stage before the SFO is called in.

Police forces are likely to be a more enthusiastic source of cases. Complex investigations such as that into Johnson Matthey Bankers often absorb large numbers of police with little to show at the end of it by way of successful prosecutions.

An even greater attraction is that the SFO will have much wider investigatory powers than

wider investigatory powers than the police. Those subjected to an SFO interrogation will be de-nied the right of silence and be compelled to produce docu-

However, as a result of pres-However, as a result of pres-sure from bankers and the Law Society, the SFO's powers will be more limited than those of DTI inspectors investigating companies or insider dealing. The evidence that a suspect gives under compulsion to the SFO cannot be used in a crimi-nal prosecution assainst him upnal prosecution against him, un-less he takes the witness box and gives contradictory evi-

Mr Michael Levi, of the University College, Cardiff, a leading researcher into frand, says it is difficult to justify overriding traditional civil liberties in insider dealing, but not in serious freed investigations. How ous fraud investigations. How-ever, he believes that the SFO will use its powers cautiously as a result of ambiguous public attitudes. Despite persistent public and press calls for tougher action against fraudsters, when such action is actually taken for example, the recent attempts to force a journalist to disclose inside information sources - the police-state argument is revived.

sources - the police-state argument is revived.

"There is no political mileage in being a high-profile fraud-buster in this country, the tradition of discretion and caution is too deeply ingrained," says Mr Levi. "But at least for the first time, we have a specialist investigation and measuration butigation and prosecution bu-resucracy with a long-term in-terest in dealing with fraud."

Japanese

property

By Yoko Shibata in Tokyo

speculation

THE JAPANESE Ministry of Fi-

to curb

THE LEX COLUMN

On the value of borders

When roughly 10 per cent of the German market's prospective corporate earnings can suddenly evaporate, thanks to a change in accounting standards. It serves to remind international investors just what a vulnerable traveller econes national hound. investors just what a vilinerable traveller across national bound-aries the "e" (of the p/e ratio) can be. Sophisticated investors have, of course, long been aware of the problems associ-ated with differing taxation and accounting systems when calcu-lating the earning multiples of

lating the earnings multiples of non-domestic markets or comnon-tomestic markets of com-panies. There is, indeed, a small cottage industry dedicat-ed to providing them with stan-dardised accounting systems and various alternative ratios and various alternative ratioscash earnings to share price,
net assets to share price, dividend rates - which seek to provide a more objective comparative evaluation. Investors
should also be helped by the
slow march towards international accounting standardisation and the increasing conver-

tion and the increasing conver-gence of standards among the most international companies stimulated by, for example, US listing requirements.

Doubts

Minefield

However the guardians of itsties in mind and thus undersiste earnings. Analysis who dislike the simple "weight of money" thesis have found in this reasoning an almost sufficient explanation for the level of Japanese and countries employing the most cautious accounting fits - the Japanese continue to undersiste pension liabilities for example; but by at least the slowest depreciations and liabilities for example; but by at least the slowest depreciations from inflation rate to cash Anglo-Saxon standards there is a significant trend to over-provide for future costs.

which are simply the mirror important by already proved expensive to those many fund managers who pulled out of Japan last year, nuless, that is, they switched to the UK.

Gommon sense suggests that international fund managers who pulled out of Japan last year, nuless, that is, they switched to the UK.

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Gommon sense suggests that international fund managers who pulled out of Japan last year, nuless, that is, they switched to the UK.

Anglo-Saxon standards there is a significant trend to over-proving an expanding cluster of quantitative indicators from inflation rate to cash proving for future costs.

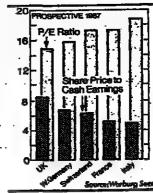
Arguing the toss over different proving for the currently dominant by those many fund managers who pulled out of Japan last year, nuless, that is, they switched to the UK.

Gommon sense suggests that international fund managers of course many fund managers who pulled out of Japan last year, nuless, that is, they switched to the UK.

Gommon reasoning an almost sufficient exception of the level of Japan last year, nuless, that is, they switched to the UK.

Gommon reason many fund managers who pulled out of Japan last year, nuless, that is, they switched to the UK.

For a significant verificant proving for the least cautious and international fund managers who pulled out of Japan last year, nuless, that is, they switched to the UK.



ditional kind in accounting for differential inflation rates; in fact, some accountants believe that taken to its logical conclusion cash p/e analysis leads straight to our old friend current cost accounting.

However, some doubts about

However, some doubts about this alternative are already beginning to creep in. For one thing it does not take account of differing tax rates or, like traditional pie's, the vagaries of extraordinary and exceptional items. More seriously it builds in distortions and volatilities of its own perticularly in relation. However the guardians of international investment strategies should not forget that they in distortions and volatilities of remain in the midst of a theoretical and practical minefield. The traditional p/eratio comparison has been dogged not just by particular national discrepancies in, say, the consolidation of subsidiaries, but by and make car manufacturers of financial reporting. Simply put, US and UK accounts are directed primarily at current and potential investors and thus tend to provide a realistic estimate of earnings, while German and Japanese accounts are drawn up with the tax authorities in mind and thus understate earnings. Analysts who desired a set of the currently dominant process of the currently dominant process.

irredeemable national pecularities in their valuation. These will be based not only on exchange rate and interest rate prospects in a given national economy but also on the particular fancies and foibles of the dominant domestic investors (at least as long as domestic investors remain dominant).

It certainly remains the case that the overwhelming majority of international fund managers continue to take a two-step ap-

continue to take a two-step approach to foreign investment. They first decide on the basis of macro-economic indicators in which economies they wish to invest and subsequently pick on the sector or stock. In that case, the fact that ple ratios provide faulty cross-border information to nething to lear sleep over 100. is nothing to lose sleep over, so long as they are a good guide to relative values within a market.

Global

There has, it is true, been some movement towards thinking of "global sectors", putting the company - and thus cross-border sector/company comparison - before the economy. For that purpose there seems little doubt that, despite its faults, the cash p/e is the best guide, as many Europe-wide equity analysts would concur. But apart from those sectors - like energy or mining - where investors have long been used to picking companies first, there is little swidence of truly supra-nationsvidence of truly supra-national-economy investment even in pharmaceuticals, chemicals or

financial services.

If the Holy Grail of trans-national corporate valuation did exist it would still be of limited use unless everyone used it. But as long as Japanese investors dominate the Japanese market and as long as faith in their own economic adaptability remains strong they will continue to dety western sophisticates and buy their over-rated stocks. Too much faith in an international consensus on market values has

Hence the interest in the alternative "cash earnings to share price" (cash p/e) multiple, a "pure value" independent of a mational market, not to mention which adds back to post-tax earnings not-cash items such as inflows between markets contained and other provisions, thus eliminating the effects of excessively conservative accounting. Cash p/e's are also rather superior to the tra-

EC criticises US plans for world agriculture reform

already been agreed in the General Agreement on Tariffs and eral Agreement on Tariffs and Trade (Gatt), and the European Community will never agree to a total elimination of subsidies on farm exports, Mr Frans An-driessen, EC Farm Commission-er, said at the weekend. The EC was prepared to nego-tiate on agricultural reform but in the touchest Community

- in the toughest Community statement yet on the US proposals calling for a total elimina-tion of production-related subsidies within 10 years - he told a conference on US-EC relations in Copenhagen that they went too far, too fast.

As a wide gulf between the US and the EC developed, Mr Rich-

and the Ec developed, and little ard Lyng, US Agriculture Secre-tary, said the Community was "disappointing". Mr Daniel Am-stutz, under-secretary, said later that Europe's objections were both "bothersome and substantive."

Mr Andriessen told the con-ference that the Community could not be blamed for holding back farm reform by its opposition to the US proposal because it went beyond what had been

THE LATEST US proposals for agreed at the Punta del Este factors such as climate or protection referred beyond the scope of what has agreed at the Punta del Este factors such as climate or production cycles, or from the ergo beyond the scope of what has agreed at the Punta del Este factors such as climate or production cycles, or from the ergo beyond the scope of what has

tion to improve the competitive environment "by increasing dis-cipline" on the use of subsidies, not for their elimination, he

I agree with a good deal of what the US representatives in Geneva have said about the costs of farm policies, which

practical or necessary by the he said.
year 2000."

In a bid to isolate the EC and

with different prices on prod-ucts sold for export and for home consumption.

To put it very simply, Europe says yes to stability of agricultural markets - but at lower price levels, and with greater greater volume of business, room for market forces. Europe with developing countries step-

agricultural markets or world oney markets."

Mr Lyng said the scheme was

a "proposal, and not a demand" and said there was room for ne-gotiation on the timescale for reform which could be pushed out to 15 years. However, he insisted that the US saw the end have escalated dramatically,"
he said.

"We need to reduce these costs. But the question is whether we can bring them down to zero, and I do not think that is and a system of subsidisation,"

year 2000."

He questioned whether it was technically possible for subsidy payments to be decoupled from production as the US suggested, and said that Europe would want to maintain a dual system with different prices of a second to accept the EC rejuctance to accept the EC rejuctan

to developing countries of abolishing subsidies.

Mr Amstutz said that part of the EC reluctance to accept sweeping reform reflected its belief in the need to ensure stabilities for markets while its

nance intends to tighten its sur-veillance of bank landing for property transactions, in an at-tempt to curb rampant specula-tion which has rapidly forced up land prices in the country's urban areas. The ministry will open public the ministry will open public hearings early this week on the question of the banks' role in property lending. It is also considering taking steps to increase the frequency with which banks report to the anthorities on their learns for land

thorities on their loans for land transactions.

Pressure on the Government to take action of some sort has been building up since recent revelations of a scandal in which an executive of Chuo Trust and Banking is alleged to have used the bank's money for

The ministry has asked banks

speculative property dealings. The Government has also been considering measures to put an end to the heady rise of land prices. However, the Finance Ministry finds itself in an acute di-lemma because of the Governsays no to excessive instability, ping-up their activity, both as whether it results from natural buyers and sellers. ment's decision to give top priority to the stimulation of domestic demand, including property development. It now has the delicate task of

It now has the delicate task of devising measures which would effectively restrict only loans taken out for speculative land deals, while allowing an in-crease in lending for property developments that could con-tribute to the stimulation of domestic demand.

on three previous occasions to exercise prudence in lending money for speculative land deals. Since April 1986 they deals. Since April 1966 they have been obliged to make reports every six months on their financing of property deals. The ministry is now considering asking the banks to report on these loans every four months.

Vatican and Craxi in bitter row

Continued from Page 1

Concordat between the Holy See and the Italian state, in or-der to make explicit the right of Italian justice to prosecute Vatican officials accused of finan-

ican officials accused of financial crimes committed on Italian territory.

Although the Supreme Court's
reasoning has not yet been
made public, it is widely believed that the decision was
made on a procedural point
which upheld the Vatican's
claim that the arrest warrants
against Monsignor Marcinkus against Monsignor Marcinkus represented an "inteference" in the affairs of the Holy See inas-much as the Vatican bank is

World Weather

considered a "central organ" of the mini-state under the 1929 Lateran Pacis between Mussoli-

rai and the Church.
Yesterday, in a front-page editorial, Mr Eugenio Scalfari, editor of the Rome daily La Repubblica, argued forcefully that "the crimes attributed to Mgr Marcinkus were committed, without a shred of doubt, on Italian territory".

Mr Scalfari, among the most influential opinion makers in Italy, called for the abolition of the Concordat between Rome and the Vatican, which on the

basis of the Marcinkus decision

appears to allow Vatican officials freely to commit crimes in Italy without any fear of sanc-The flerce rhetoric from Mr

The fierce rhetoric from Mr Craxi, meanwhile, was answered by an equally tough declaration in L'Osservatore Romano, the Vatican official organ, which accused the Socialist Party of intimidation and proclaimed that "no one can challenge the right of the Church to speak out."

Mr Claudio Martelli, deputy socialist leader, explicitly attacked the Pope for backing the Christian Democrats

Christian Democrats

PSD heads for victory

Continued from Page 1 have assumed the lead of the democratic Left that it badly wanted to achieve, leaving the maverick and unclearly-de-fined Democratic Renewal Party (PRD) of Gen Ramalho Eanes, the former President of the Republic, far back in the field

field.
THE PRD, which stole hunthis fall, which stole nun-dreds of thousands of PS votes in 1985 and took 18 per cent of the poll, dropped dramatically in last night's projections, to between 5 and 7 per cent: a re-sounding defeat for Gen Eanes who saw himself as the new leader of the Left and had

sult for the PRD as stepping stone to a further bid for the Presidency in 1991.

The Communists, meanwhile, held their ground with a projection of between 12 and 14 per cent of the vote — down from their 1985 result of 15.5 per cent but enough to make them Portugal's third largest political force.

The PSD's success at the polls pares the way for radical

polls paves the way for radical constitutional reform, negoti-ated from government strength with a weakened opposition— impying drastic pruning of the ovderweight public sector, and far greater emphasis on private enterprise.



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

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£200,000,000

9¼ per cent. Bonds Due 2007

Issue Price 98³/₄ per cent.

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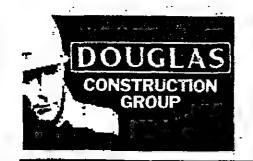
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July, 1987



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday July 20 1987



New lease of life for Swiss franc foreign bonds

THE SWISS franc foreign bond still ease marginally this year, giv-market has enjoyed a new lease of en the sluggish state of the econoafter a long period of low issuing activity and lacklustre investor inter
Clara Pearson in Lon
Declining competition from

Swiss equity market this year has meant that much of the money that life over the past couple of weeks

The increased liveliness is, on the face of things, puzzling, given that this is traditionally the time when high net worth Swiss families, the archetypal stalwarts of the Swiss the supply side. bond market, are piling into their BMWs and heading for the beach. But there are a number of factors which help explain the market's activity which, if not spectacular, is

higher than is usually to be expected during mid-summer. Earlier in the year, investors were put off buying bonds by the lured borrowers away to other mar-clouds hanging over Swiss interest kets. rates. But recently the Swiss Na-tional Bank decided to lift its money supply target in 1987 from 2 per cent to 25 per cent, creating more scope for slight declines in interest

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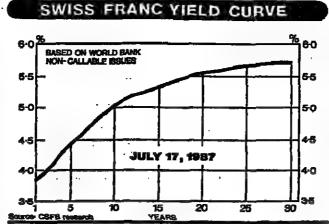
The more stable dollar has lessened concern about the strength of the Swiss franc, which it was feared was choking demand for Swiss exports. But though this may make are drawn away from bonds, and the need for interest-rate cuts less new issue managers discourage

has been waiting in the wings for the interest-rate horizon to clear. It has been met in the first six months of the year with precious little on

Swiss National Bank figures show that foreign borrowing in the capital markets totalled only SFr 14.2bn (\$946m) in January-May. 1987, compared with SFr 19.5bn in the same period in 1986. Falling world interest rates and the growth of the currency swap market have

buoyancy of the market over the last fortnight has been the downturn in short-term interest rates that regularly occurs in Switzerland

During the period when liquidity requirements are high, investors



From the borrowers' point of share carried out by Credit Suisse view, the main reason triggering their return to the market appears to be the intense competition that ing captured 25 per cent of the isat the beginning of July, when end-of-quarter liquidity pressures are ers. Some borrowers are being of-alleviated.

sues, usurping the number one slot that Union Bank of Switzerland had enjoyed for some years. would have been available in the

The main bond issuing syndicate of July reflects concern about marnew issue managers discourage in Switzerland has been shaken up ket share among the other leading borrowers from tapping the market. by the aggressive drive for market players, which do not want to fall

league tables.

It is fortunate for the underwriters that this drive for volume is coinciding with a period when professional investors in particular, who would have baulked at coupons below 5 per cent for any borrower a couple of months ago, are now prepared to consider buying lower coupon bonds.

Meanwhile, when a 5 per cent coupon is available, and provided the name is right, investors now seem eager to buy whatever the issue price or maturity, as the World Bank found with its recent 15-year

Equity linked bonds, however, remain more popular than fixed-rate bonds. Some of these issues for European borrowers have been specularly successful. A recent SFr 250m equity warrants bond for Bayer, the West German chemicals company, for instance, was trading on Friday at 111, 11 points above its

But amid investors' concerns Many dealers suggest that the about the level of Tokyo share rush of issues since the beginning prices, Japanese equity related deals have generally proved less popular, although the Swiss franc

dollar sector for Japanese deals.

The decline of that market has in fact been drawing some borrowers back to Switzerland - where in past

years many companies used to carry out much of their equity related funding. They have met mixed re-Recent convertible bonds for Japanese banks, such as LTCB and

Mitusbishi, have met strong re-sponses. Mitsubishi's bond was bid on Friday at a price 1/2 point over its issue price. But other equity war-rants bonds for Japanese industrial companies have proved less popu-

In the Europond market last week prices of equity warrants bonds for Japanese companies were still mainly under water. Nevertheless, Nomura International made a return to the sector as underwriter after a two-week absence. But the issues that it led for Su-

mitomo Chemical and Mizuno were quoted away from the lead-manag er at levels well outside their fees by the end of the week. This stimulated speculation among dealers that Nomura might be trying to indicate to its headquarters in Tokyo that the market for equity warrants

BankAmerica asks Japanese to buy stock

BANKAMERICA CORPORATION. nese insurance companies to purchase its \$100m issue of preferred

quest to representatives of about 20 in two meetings late last week.

The insurance companies will consider the request individually surance industry executives said.

Mr Newman assured the insurers parent of the troubled US bank, has that BankAmerica had sufficient formally requested some 40 Japa- reserves to pay dividends on the preferred stock but did not specify any dividend rate.

BankAmerica, which has suf-

Mr Frank Newman, BankAmeri- fered heavy losses in recent years ca's vice chairman, made the re- as a result of bad loans to the US agricultural and oil sectors as well life insurance companies in Tokyo as to Latin American countries, plans to raise a total of SIbn in Ja-

It hopes to issue \$250m of suborand decide on their responses, in- dinated capital notes and \$100m of preferred stock shares.

Singapore bank bid wins central approval BY ROGER MATTHEWS IN SINGAPORE

THE SINGAPORE authorities are

SS258m (USS121.6m) takeover bid shareholders' !unds. launched by United Overseas Bank for Industrial and Commercial six publicly listed domestic banks.

A spokesman for the Monetary Authority of Singapore (MAS), effectively the central bank, indicated at the weekend that IDB could be bought only by one of the main four local banks, and that there was no ndication of a rival offer

If the bid is successful, OUB will understood fully to support the move into second place in terms of

The MAS had been concerned for some time about the semi-public Bank, the smallest of the country's dispute between members of the family of the late Tan Kim Cheong, who founded ICB in 1954. Only two of his 10 sons are now on the main board of ICB, following a series of arguments over policy.

ICB last year recorded its worst ever results, with after-tax profit falling by 57 per cent to S\$3.7m.

Relationship banking gives BTR highly favourable terms

ELMONARKET TURNOVES

A GRAPHIC illustration of how hard it is for banks to profit from the international loans market was delivered last week as the terms emerged of the £1bn deal for BTR, the British industrial holding company, writes Stephen Fidler in Lon-don.

Bankers Trust is arranging the financing, a so-called multi-option facility which includes £500m of committed finance. According to reports in the market last week, about which the bank declined comment, the mandate was won at very aggressive terms indeed.

The bank says it was predictable that competitive bidding for a pres-tigious financing would lead to highly favourable terms for the borrower. But the bank already has part of its six-bank underwriting group ready and says it expects the

For the privilege of underwriting one-sixth of this deal, or £83.3m, the reports suggest the banks will each be paid the princely sum of £8,330. That represents a fee of 1 basis point - one-hundredth of a percentage point. After syndication, the these banks is 2.5 basis points.

able portion, for which notice must be given of intended draw-down.

If drawn, the interest rate margin

full group to be in place by the mid-die of this week. Printery Maricet Struights USS 1,345,2 Prev 1,016,1 Other 1,597,9 Prev 2,885,3

on the final commitment of

of a least £200m, and an unavail-The facility fee for the available section is 5 basis points and for the unavailable 2.5 basis points.

The committed financing is directed would be 7.5 basis points. A vided into a so-called available part utilisation fee of 5 basis points is payable if the credit is more than 50 per cent drawn.

Considering the size of the fi-nancing, the deal, extendable from the initial 5% years to 6% years, was being viewed by some bankers as the most aggressive by a British company yet seen in this market,

151.2 266.4 233.3 177.8 4,766.7 4,914.8 456.9 357.0 644.5 US\$ 19,794.5 1,690.7 12,694.2 5,698.0 Prov 21,206.1 1,496.0 8,772.4 7,458.5

> had optimistically predicted that terms had hit their lows. The hackneyed phrase used to justify all this is "relationship banking," which bankers deny is anything akin to loss-leading.

and was small comfort to those who

this year. At the end of the first

half. Crédit Suisse emerged as hav-

18,831.9 1,005.5 4,256.5 9,236.4 21,182.2 618.3 3,429.5 11,104.5

an exclusive objective, however, since competition in international finance is so tough that there are few areas where profit margins have not already been pared to a

Mr Barry Romeril, finance director of the acquisitive group, expects that some of his company's relationship banks will not join the financing BTR would understand, "provided they had good reasons."

This facility, which includes a tender panel to provide advances in sterling or dollars, is of a kind that is useful in building up mutual understanding, he said.

BTR's basic objectives in doing The idea is to suffer a little pain the deal are to ensure it has spare now in order to partake in more in-borrowing capability in hand and to crative deals in the future. This is restructure its existing borrowings,

while at the same time lowering their cost. in other deals, Chamical Bank was awarded a mandate for a \$50m multi-option facility for Woodches-

ter Investments, an Irish finance

subsidiary of British & Common wealth. In the medium-term note market SG Warburg is arranging a \$200m Euro-medium term note pro-gramme for Compagnie Bancaire, the French financial group. The

Philadelphia National was mandated to arrange a \$100m uncommitted Euro-certificate of deposit programme for San Paolo-Lariano. Luxembourg subsidiary of the San

Corneration International.

Fletcher set back by review on competition

BY OUR FINANCIAL STAFF

other dealers will be Merrill Lynch Capital Markets and Swiss Bank a warning from the country's Com- determination by November 9. merce Commission that it intends ther examination.

ried about the potential effects of competitor, the commission said.

FLETCHER CHALLENGE, the the deal on competition in the mar-New Zealand diversified industrial kets for log use, pulp, packaging pagroup, has suffered a setback in its pers and paperboards. The commisbid to buy 35 per cent of New Zea- sion will now review the application land Forest Products, in the form of in more depth and will issue a final

The proposal could strengthen to delay the proposed deal for fur- NZFP's existing dominance in kraft her examination. packaging and paperboard and cer-The commission indicated in a tain fine papers, as it would remove draft determination that it was wor- Fletcher Challenge as a potential

30th June, 1987

This announcement appears as a matter of record only.



US\$300,000,000

Revolving Credit Facility

Arranged by Swiss Bank Corporation International Limited

Lead Managera

National Westminster Bank Group

Swiss Bank Corporation

Australia & New Zealand Banking Group Limited

Bank of Montreal

Credit Suisse

Banque Nationale de Paris

Barclays Bank PLC Commerzbank Aktiengeselischaft

Algemene Bank Nederland N.V.

Canadian Imperial Bank of Commerce The Dai-Ichi Kangyo Bank, Ltd.

Deutsche Bank AG

Orion Royal Bank Limited Westpac Banking Corporation

The Toronto-Dominion Bank

Agent Bank

Swiss Bank Corporation International Limited

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Mitsubishi Chemical Industries Limited

U.S. \$200,000,000

1 per cent. Notes 1992

Warrants

to subscribe for shares of common stock of Mitsubishi Chemical Industries Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Morgan Stanley International

Nomura International Limited

Algemene Bank Nederland N.V.

Daiwa Europe Limited

Generale Bank

IBJ International Limited

Lloyds Merchant Bank Limited

Robert Fleming & Co. Limited

Kleinwort Benson Limited

LTCB International Limited

Mitsubishi Finance International Limited

Mitsubishi Trust International Limited

The Nikko Securities Co., (Europe) Ltd.

Deutsche Bank Capital Markets Limited

Morgan Guaranty Ltd

Société Générale

Swiss Bank Corporation International Limited

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Comsat opts for Texas nets Novel posts rise in three core areas

BY ANATOLE KALETSKY IN NEW YORK

COMMUNICATIONS Satellite Corporation, the leading US operator of appear to have been doomed by the space-based telecommunication recent collapse of Comsat's plans to and broadcasting links, is undergoing a thorough restructuring, resulting a thorough restructuring, resulting in after-tax charges and provides of \$500 in the record superson of \$500 in

would focus its businesses on three core areas - the operation of regu-lated telecommunications satellites, provision of services to government and distribution of entertainment

The first area consists mainly of transmission services for long-distance telephone companies; the second is connected with defence communications; and the third involves the broadcasting of in-room enter-tainment programmes for hotels.

ing in after-tax charges and provisions of \$98m in the second quarter.

Comsat, which has been losing ening of the two companies' manumoney on two unfinished direct facturing businesses. Of the \$98m
broadcasting satellites and on in provisions to be taken by Comseveral unprofitable manufacturing sat, \$46m reflect the decision to sell operations, said that in future it
the manufacturing operations.

A further \$32m in charges are allocated to a reserve against the book value of the two direct broadcasting satellites which Comsat currently has under construction. These satellites have found no boyers and will be disposed of at a minimal value, the company said over the weekend.

An additional \$18m write-off retional operations grouped under Comsat's manufacturing busi- Comsat International Communicanesses, which centre on Amplica, a tions. The company is also writing company making microwave com- off \$3m in costs associated with the ponents for the defence electronics abortive merger agreement with

second quarter

By Our Financial Staff

TEXAS INSTRUMENTS, the big US semiconductor manufacturer, has reported net profits of \$61.9m (equal to 73 cents a share after a previously announced three-for-one stock split) for the second quarter over five times the \$12.3m (12 cents a share) earned in the second quar-ter last year. Sales rose to \$1.37bn from \$1.34bn.

Although the second-quarter fig-ures include a \$12.7m extraordinary gain, the company said the sales of defence electronics products and semiconductors had been strong.

The company said that the pres-ent recovery in the industry "is based on more solid ground than the brief upturn in early 1986." Customers' inventories were low in relation to sales, and orders were in line with resale trends. Texas now plans a "modest increase" in capital

Canada's top two trusts report large gains for first half

BY ROBERT GIBBENS IN MONTREAL

panies have reported major gains in profits for the first half of 1987. Canada Trustco Mortgage, now

owned by Imasco, the fast foods, tobacco and retailing group, had a six-month profit of CS93.1m (USS70.4m), or C\$2.26 a share, up from C\$55.9m, or C\$1.36, on total settle debts to unsecured creditors. revenues of CS406m against

C\$31.2m, or 77 cents, on revenues of ness in Winnipeg, said this was a C\$214m against C\$168m. Assets at crucial step in its restructuring pro-June 30 were C\$25.3bn against gramme. The company could now

CS23.2bn a year earlier.

Royal Trustco, controlled by the Peter and Edward Bronfman interests of Toronto, had second-quarter earnings of CS51m, or 37 cents a share, against C\$43m, or 32 cents, a which has been awarded the con-year earlier, on revenues of C\$557m tract on condition that Versatile

or 68 cents, against C\$80m, or 28

Versatile, which last year sold its Eastern Canada shipbuilding and Fourth-quarter earnings were engineering business and also its CS50.1m, or CS1.22, against farm tractor manufacturing busi-

Vancouver shipyard.

Versatile heads a consortium gainst CS432m.

Six-month earnings were CS94m.

Overcame its financial problems.

Mitel, the Canadian telecommu-

cents, a year earlier, on revenues of cent-owned by British Telecom CS1.07bn against CS845m. Assets at since late 1985, sees its main future June 30 were CS21bn against marketing opportunities in Europe, CS18.5bn a year earlier.

Nersatile Corporation, the big Italy and Scandinavia and soon will

begin selling in the Netherlands.

Mitel has lowered overheads,
speeded stock turnover and cut capacity in line with demand and this year it will upgrade its plants, said Mr Anthony Griffiths, president, after the annual meeting in Ottawa. The Canadian Radio Television and Telecommunications Commis sion will appeal in the Supreme Court of Canada against last week's federal court decision that Bell Canada, the eastern Canada telecom munications utility, will not have to provide a rebate to customers of

The court ruled that the commi sion did not have authority to order Mitel, the Canadian telecommunication equipment producer 51 per 1985 and 1986.

\$61.9m in profits, knitwear sales

BY KEVIN HAMLIN IN HONG KONG

NOVEL ENTERPRISES, a large interests out of the group, and the Hong Kong textile group, posted a semisition of Procco International, 9.4 per cent increase in net profit to a knitwear manufacturer in Mauri-HK\$125.9m (US\$16.1) for the year tius, had been in place for the whole until the end of March.

The group forecasts a net profit this year."

ntil the end of March. year.

Novel, which sold 25 per cent of Novel, which also has factories to its shares to the public in March in Macao and China, makes sweaters a flotation that raised HK\$285m, under the Polo brand name. Mr said turnover had increased 11.8 K.P. Chao, chairman, said Novel per cent to HK\$1.247bm, mainly due wanted to diversify its markets and per cent to HKS1.247bn, mannly one to the increased sale of knitwear, had chosen Japan as the target which represents 80 per cent of market for further expansion. He turnover and which is solid mainly to the US, German and Dutch markets.

When the target wanted we have the target which represents 80 per cent of market for further expansion. He turnover and which is solid mainly to the US, German and Dutch markets.

of not less than HK\$128m for the current year and said yesterday first dividend payments of that last year's profit would have been HK\$135.28m if a reorganisation, involving the acquisition of mimet of HK\$113m. Novel has recommitted in the acquisition of mimet of HK\$113m. Novel has recommitted in the acquisition of mimet of HK\$113m. Novel has recommended. nority interests in two subsidiaries, onamended a final dividend of the transfer of nearly all non-textile HKS0.08 for the year.

Coca-Cola in share buy-back plan

of a strong earnings report for the June quarter, pushing Coca-Cola stock up \$2 to \$4? by the close of trading on Friday. At that price level, the stock repurchase programme the board's review today of our the stock repurchase programme three-year business plan, we be

COCA-COLA, the world's largest erator of cash from its highly suc-soft drinks company, has an-nounced that it would buy back as year raised \$1.8bu in cash from the much as 10 per cent of its common sale to the public of half of its main stock over the next three years.

The proposal to buy up to 40m shares was made late on Friday night and comes hard on the heels half of its Canadian bottling subsid-

would cost the company nearly lieve that this repurchase pro-2bn. gramme is a good use for a portion Coce-Cola, which is a strong gen-of our projected excess cash flow."

New York Times may buy new printing plant

tors has conditionally approved intended for the manufacture of air condition about \$490m on a new printing plant in Edison, New Jersey, AP-DJ reports from New York.

The facility, which is scheduled to be operational in 1990, would print and package the paper's Sunday edition.

edition.

NEW YORK TIMES board of directy, a 21-year-old building originally

unions representing most of its em-The Times signed a long-term ployees reaching agreement in con-lease in March on the Edison facili- tract negotiations

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(h) With 'anomy bank' versunts. Note: Yields are calculated on ASIS banks.

This announcement appears as a matter of record only.



U.S. \$100,000,000 Euro-Commercial Paper and Certificate of Deposit Programme

Dealers:

Chase Investment Bank Philadelphia National Limited Irving Trust International Limited

U.S. \$40,000,000 Standby Revolving Credit Facility

Lead Managed by:

Chase Investment Bank

Crédit Agricole Philadelphia National Limited

WestLB International S.A., Luxembourg

Irving Trust Company BACOB Savings Bank s.c. Banque Continentale du Luxembourg Commerzbank International S.A. Luxembourg Kansallis Banking Group Union Bank of Finland Ltd

Managed by: Union de Banques à Paris

SPAREBANKEN ROGALAND Den Norske Creditbank Kuwaiti-French Bank Credit Industriel de L'Ouest (CIO)

Facility, Issuing and Paying Agent: The Chase Manhattun Bank, N.A.

Chase Investment Bank

June, 1987

Arranger:



minist asserts as a matter of record only.



Cally Chrimmie S.A.

£90,000,000 **Acceptance Credit Facility** with multi-currency advances

and tender panel

Kleinwort Benson Limited

Provided by Kleinwort Benson Limited

N M Rothschild & Sons Limited

Amsterdam-Rotterdam Bank N.V. Banque Nationale de Paris p.Lc. Co-operative Bank p.l.c. Credito Italiano, London Branch S.F.E. Bank Limited

The Bank of New York Continental Illinois National Bank and Trust Company of Chicago The Kyowa Bank, Ltd. The Sumitomo Trust & Banking Co., Ltd. Union Bank of Finland Ltd, London Branch

The Sanwa Bank, Limited

Baring Brothers & Co., Limited Lloyds Merchant Bank Limited

The Taiyo Kobe Bank, Limited

Charterhouse Bank Limited The Mitsubishi Trust and Banking Corporation Morgan Grenfell & Co. Limited

Kleinwort Benson Limited

مِلَذَا مِنه الأصل

US MONEY MARKET RATES (%) US BOND PRICES AND YIELDS (%) may Supply: In the week ended July 6 MJ, resp by \$7.3km in \$741.5m NRI TOKYO BOND INDEX 137.07 5.52 137.00 139.56 132.88

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US MONEY AND CREDIT

Bulls in the ascendant once again

THE US bond market has recently been dominated by two ing prices in opposite directions.

The dollar sems definitely to have turned the corner, according to a market consensus which by the day. The bond rally has gained confidence and breadth with each new setback suffered, and then quickly overcome by the US currency — last Thurs-day's awful trade figures being the most spectacular example. In the present bullish atmos-phere towards the dollar, US bonds would almost seem a oneway bet if only it were not for the other conviction which has gripped the international finan-cial markets: Oil prices, too, seem clearly to be on the rise.

Fears of higher oil and com-modity prices are bad enough at present to frighten investors away from bonds of every kind — not only in the dollar but in other currencies as well. As a

result, there has been an uneasy

FT/AIBD INTERNATIONAL BOND SERVICE

\$.79 \$.144 \$.145 \$.150 \$

by rather more), while mort-gage-backed and muncipal securities ended the week up by a similar amount.

In terms of market sentiment, however, the bulls seem once again to be in the ascendant. The trend towards a stronger dollar seems to be viewed with far more confidence than the turnround in commodities and oil. And, most important of all, the Federal Reserve Board is widely held to be encouraging the market's newly confident spirit.

To use a recently-coined piece of market jargon which sets new records for inelegance and obscurity, the Fed is now believed to be in the midst of a "desnugging process." Snugging, it will be remembered, was the term favoured by Mr Paul Volcker, the outgoing Fed chairman, to describe the viewed with far more confidence

chairman, to describe the tightening of monetary policy which contributed to the bond market's bloodbath in the stand-off between the bulls and market bears in the US bond market, spring.

THE US bond market has recently been dominated by two convictions about historic fat bond prices, with most long trends. Unfortunately, the two supposed new trends are pulling prices in opposite in opposite in the control of the last strengthened there is, according to confirm an easing of policy ing to Mr Philip Braverman of would probably be seen in the currency markets as an endorse-fication for desnugging and mark 8.75 per cent of 2017 fell mounting evidence of "a step-by refer more) while more by sign prices of the three. by-step reversal of the three-quarter percentage points rise in the Federal funds rate from 6 to 6.75 per cent."

Such an implicit endorsement would obviously carry risks. It could set off a dollar-buying frenzy which would only have

ould set off a dollar-buying frenzy which would only have to be reversed in the medium-term. However, there would also be tactical attractions from the fed's standpoint in some microscopic. "Given the dollar's improved performance, monetary authorities may be unwinding part of the second stage of the April-May tightening," he says. Considering this second stage drove the Fed funds rate up by 4 point, from 6.5 to 6.75 per cent, a hedged prediction that this process may now be partially reversed leaves few hostages to fortune.

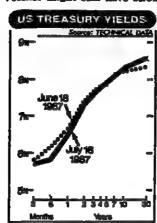
The market hopes that the Fed's attitude may become

Fed's attitude may become clearer tomorrow, when Mr Voicker delivers his six-monthly Humphrey Hawkins testimony to Congress. Under normal circumstances the hopes of a clear statement by the Fed might seem to be in vain, but this time the testimoney could be different

It will be Mr Volcker's final appearance before Congress before he retires as Fed chairman next month—and even Mr Volcker may suffer enough from human vanity to wish to mark this historic occasion with a

public flourish. On a less personal note, the recent strengthening of the dollar, the discouraging trade figures and the general weak-ness of the US economic indicators are bound to generate some pressure from the Congressmen for a clarification of interest and exchange rate

policies. On the other hand, Mr Volcker might still have strong



Such an implicit endorsement

frenzy which would only have

A continuation of the enthusiasm for dollars would also help to confuse the markets and confound speculators. If the US authorities actually want to see the dollar lower next year than it is today — and the trade figures suggest that they probably still do — it is year much in their interests to tempt some speculators to remain as enthusiastic as possible about the US currency.

Only then can they guarantee the continuation of a "soft landing"—and ensure that the biggest losses from the dollar's decline are borne by the Japanese financial institutions which keep rushing into the US bond market just as the cur-rency is being primed for a further fall.

* * * *
The following economic indicators were scheduled for release this week, along with the consensus forecasts as estimated on Friday by Smith

(8.30 am Wednesday) should show a rise of 0.4 per cent. Increases in the previous two months were 0.3 per cent in May and 0.4 per cent in April.

Durable goods orders for June (8.30 Thursday) are expected to remain unchanged, after a fall of 0.3 per cent in May and a rise of 0.7 per cent in April.

 Second-quarter GNP figures (8.30 Friday) should show growth of 2 to 2.5 per cent com-pared with a rise of 4.8 per cent in the first quarter and 1.1 per cent in the fourth quarter of 1986.

UK GILTS

Hints of revival in foreign interest

Employees at Alexanders Laing and Cruickshank, now to be taken over by Credit Lyonnais as part of the agreed takeover of Mercantile House by British & Commonwealth, have already started answering their tele-phones with a delightful "bon-jour."

The news of ALC's new ownership came hard on the ownership came hard on the heels of the announcement of merger talks between Hill Samuel (which includes its giltedged market maker Hill Samuel Wood Mackenzie) and Union Bank of Switzerland, owner of Phillips & Drew.

If the bid goes through, it is almost inconceivable that Hill Samuel's gilt business which

Samuel's gilt business, which has always been modest, would avoid being subsumed by Phillips & Drew, acknowledged to be one of the market's principal players.

In the spirit of structural changes in the London financial world, if not on a European theme, the slashing of Morgan Grenfell's gilts team struck a cautionage acts.

cautionary note.

Some casualties in the gilts market, albeit of an individual, not corporate, kind, might have been expected after Lloyds Bank announced it was pulling

out of market making. There is no doubt other houses which have found the market hard going had already been asking themselves some tough questions about their gilt operations.
The Lloyds decision has removed the embarrassment of

publicly announcing action to put things right, while Morgan Grenfell's slimming campaign could be the first of several. Lloyds apart, the period of flat trading as soon as the election was announced, followed by a falling market when most market makers were long of stock, may prove to have been the straw that broke the camel's back for some houses.

On a happier note, the an-nouncements of new ownership and proposed new ownership

last week were at least proof of vening to cap sterling's strength imense interest overseas in gain-ing a stake in Britain's financial market makers.

rickay) should show to 25 per cent comwith a rise of 4.8 per cent comwith a rise of 4.8 per cent first quarter and 1.1 per the fourth quarter of the fourth quarter of the massives. There were hints by the end of last week of some revival in foreign interest as sterling rose on the back of the fourth quarter of the fourth qua

THERE WAS a distinctly a temporarily vulnerable dollar European feel to the UK governand surging oil prices. Stocks ment bond market last week, which are tax-free for foreigners seemed marginally to outperform others, and there was talk of modest Japanese and US buying.

However, there still seems to

be a great measure of caution towards gilts. West German fund managers, already fruscurrent propensity to hold their cash on deposit and shun their own domestic bond market, seem mostly to have divested their boldings of gilts about three weeks before the election and, at these levels, have little intation of stepping back in. Some talked about yields having to rise to perhaps 9; per cent, a long way from the roughly 9.02 per cent yield last Friday on the benchmark long 113 per cent Treasury 2002/07, before German funds would be prepared to raise the proportion of gilts in their portfolios.

German fund managers' worries seemed to centre on inflationary pressures in the British economy. They appear to have two views on the currency, both effectively negative for gitts. On the one hand, the Bank's efforts to stop sterl-ing rising above DM 3.00 cuts out the currency play. On the

other hand, many Germans continue to see the pound as intrinsically vulnerable.

It may be that these traditionally cautious German views are not shared by other potential investors.

The market (and British

The market (and British monetary policy in general) could be poised for a fascinating time, although much depends on the dollar, Lest week's brief bout of dollar weakness showed how swiftly the authorities could again be faced with the dilemma they faced before the election.

There is a political imperative to stop sterling rising so high as to scupper Britain's export performance. Yet the Bank of England is also worried about the amount of liquidity in the

the amount of liquidity in the Does the Bank go on inter-

boosting liquidity further and at the same time raising its sector, including its gilt-edged need to fund? Or does it market makers.

CANADIAN BOLLAR AIDC 10 91

£250,000,000

This announcement appears as a matter of record only.

Multi-Tranche Tap Programme

for the issuance of

Certificates of Deposit interest payable semi-annually

Merrill Lynch Capital Markets

June 1987

Many applicants rejected by BAA

BAA, formerly the British Airports Authority, has led to large numbers of applicants being rejected and the remainder receiving smaller allocations than in any recent privatisation

Some 2.47m applicants applied for a total of 2.1bn shares in the fixed price offer for sale, just over eight times the 260m shares available to the public and employees. The number of applications was greater than the 2m for Rolls-Royce and 1.1m for British Airways, but well short of the 4.5m for British Gas and 5m for TSB, A ballot has been avoided by A hand has been avoiced by rejecting outright all applica-tions for more than 1,000 shares. These represent nearly

13 per cent of the total.
All applicants for 1,000 shares or less will receive 100 shares regardless of the size of application. This figure compares with a minimum allocation of

THE GOVERNMENT'S desire 150 shares for Rolls-Royce, and to avoid a ballot for shares in considerably higher figures for the other recent privatisation

The scope for speculative profits will therefore be small. If the "grey" market price of 145p for the 100p partly-paid shares prove an accurate guide to the first-day dealing price, collect on heat the state of the first day dealing price, collect on heat dealing price, collect on the collect on heat dealing price, collect on the co sellers can hope to make a profit of only about £25 each after meeting dealing costs of about

£20.
The results of the tender offer, representing a quarter of the total issue, will not be announced until Wednesday. County NatWest, the Government's merchant bank adviser on the issue, said the tender offer had been subscribed about

six times. BAA employees and pensioners applied for 24.4m shares on preferential terms. Those applying for up to 4.082 shares will receive all they sought, and the surplus will be treated as though it was a public applica-

Jacksons Bourne surges

Bourne End almost quad- with prospects, will be outlined rupled to £383,000 in the year in the annual report. ended March 31 1987, compared Turnover of continued operaended March 31 1987, compared with £105,000, as losses on discontinued operations were reduced from \$801,000 to

The figures related to the period prior to the acquisition of a controlling interest in Jacksons by Bugge Eiendoms, a Norwegian property and Jacksons makes inner soles and other components for the shoe manufacturing industry

tions came to £3.17m (£3.21m) nons came to £3.17m (£3.21m) and trading profit to £293,000 (£540,000) after higher cost of sales. Rents receivable totalled £229,000 (£251,000) and interest due £289,000 (£115,000).

Earnings were 16.7p (4.2p) and the dividend is held at 6p net with an unchanged final of 4p.

After tax and extraordinary charges \$477,000 (credits \$402,000) there was an attributable loss of \$249,000 (profit credits) and owns properties in Bourne End and High Wycombe, Bucks,

Thorn has near 5% of USH

SPECULATION ABOUT a possible bid for United Scientific Holdings increased over the weekend following confirmation that Thorn EMI had acquired a 4.9 per cent stake in the com-

pany.
Mr David Fraser, USH's chief executive, disclosed yesterday that the stake had been detected 10 weeks ago. Since then, he said, there had been discusne said, there had been the com-panies and another meeting was due shortly; but he would not describe the object of the dis-

United Scientific, a defence contractor, has gone through a troubled period in which pretax profits dropped from £10.1m in 1985 to £3.3m in the year to last September.

This has prompted recurrent

This has prompted recurrent bid speculation. However, the last interim figures showed a ast interim lightes showed a strong recovery, and last month, USH added a third leg to its electro-optics and military vehicle operations through the 54.3m acquisition of Invertron, a private company making military simulation and training

Victoria Carpet

Victoria Carpet Holdings, manufacturer and distributor of carpets, saw pre-tax profits fall from £1.74m to £1.54m on turnover up from £29.18m at £30.91m in the year to March 21 1987.

However, the directors said that the period had been one of considerable achievement— the UK company more than doubled its profits and the Australian company performed well in adverse conditions—and they propose an inucrease in the dividend from 2.5p to 2.75p. After tax of £550,467 After tax of £550,467 (£739,557), earnings fell from 16.52p to 16.29p.

This notice is issued in compliance with the requirements of the Council of The

International Stock Exchange of the United Kingdom and the Republic of Ireland Ltd.

HOGG ROBINSON plc

(Registered in England and Wales No. 2107443)

INTRODUCTION

of ordinary shares of 10p each

SHARE CAPITAL

Ordinary shares

of 10p each

Application has been made to the Council of The International Stock Exchange

of the United Kingdom and the Republic of Ireland Ltd. for all of the above

Particulars of the ordinary shares of 10p each are available in the Extel Statistical

Service and copies of the Listing Particulars may be obtained during normal

business hours from the Company Announcements Office of The Stock

Exchange on 21st and 22nd July, 1987 and until 3rd August, 1987 (Saturdays

ordinary shares of 10p each to be admitted to the Official List.

Maximum issued and to be

issued fully paid or credited

as fully paid

£6,578,476

Phillips & Drew Limited,

120 Moorgate,

London EC2M 6XP.

Ravensbourne Registration Services Limited,

Bourne House, Beckenham Road,

Beckenham, Kent BR3 4BR.

Debenham Tewson share offer at 170p

Debenham Terren & Chin-nocks today becomes the latest in a series of chartered surveyors to seek a quotation. It is coming to the stock market through an offer for sale which will value it at \$46.1m. Will value at at 240.1m.
Kleinwort Benson, the merchant bank, is offering a
quarter of Debenham's total
equity at 170p, so the value of
the issue is £11m. Broker to
the flotation is Cazenove.

Debenham says it is one of Britain's few major practices of national and international property advisors. Founded in 1853, it now provides advice on commercial property, develop-ment land, and central London

residential property.

Its business is split into three Its business is split into three main divisions: agency, investment and financial services, general consultancy, and property management. In recent years, Debenham says, the group has benefited from its strategy of increasing the integration between the three. The prospectus shows pre-tax profits rising from film to £2.9m in the five years to April 1987. There is no profits fore-

cast, so the company is coming to the market on an historic p/e ratio of 22.9. Other chartered surveyors and commercial estate agents which have come to the stock market include Baker Harris Saunders, Fletcher King, Sin-clair Goldsmith and de Morgan. comment

If it has taken Debenham 134 If it has taken December 134 years to get pre-tax profits up to £2.9m, that does not bode well for earnings growth to the year 2121. More seriously, it is a remarkably low figure for a commercial estate agent employing 410 people: Baker Harris Saunders will likely turn in semewhere omewhere around the same

Wellman in £2.3m cash call

Wellman, the engineering group which has climbed out of heavy losses, announced a £2.3m rights issue along with with only a tenth of the staff. In one sense, that is a plus: it means there is ample scope in doubled pre-tax profits and a financial restructuring. Proceeds of the issue would Debenham's margins to provide earnings growth exceeding the 29 per cent compound increase in pre-tax profits achieved over the past five years. On the downside, an unusual directors' be used to reduce borrowings and to support work on new

contracts.

Recovery of the group had taken longer than anticipated, and while the underlying level of profitability had been encouraging the group had been operating with insufficient financial resources.

The board proposes a financial restructuring, reducing the nominal value of ordinary shares from 25p to 5p and of preference shares from £1 to service agreement provides for 47.5 per cent of earnings growth above the 30 per cent level to be diverted into the directors' bonus scheme, so shareholders will not see the whole of it. Whether the Debenham flota-tion warrants a multiple on a

preference shares from £1 to 20p, and eliminating the cur-rent deficit on distributable

In the sense that both com-panies appear to be newcomers to fast profits growth, it is per-haps somehow appropriate. And at the end of the day, Deben-The one-for-four rights of 6.43m ordinary shares at 40p each, has been fully underwritten by Kleinwort Benson. James Capel and Co are brokers. ham is asking for a rating no higher than those now held by the surveyors which have gone

Citygrove seeks finance for Swansea project -

Citygrove, the USM-quoted lease with Children's World, recialist property developer, the children's clothing and lans to raise £3.5m in a accessories group, Granada lacing and offer to fund a Group, a bowling centre, and L6m contribution to its Toys "R" Us. mecialist property developer, plans to raise £3.5m in a placing and offer to fund a £1.6m contribution to its Swansea leisure complex development to provide interim financing of the project and working capital for expansion.

The 1.26m shares will first be made available to qualifying shareholders at the rate of two

par with the prospective p/e given to Sock Shop is debatable.

offer shares at 280p for every The board has always pre-sold

its retail developments but has decided to retain an interest in the 210,000 sq ft Swansea project, which will cost about \$11.5m to build.

The decided to retain an interest in dividend of 1.5p is expected.

Hill Samuel has conditionally placed the new shares through the company's stockbrokers, ili.Sm to build. the company's lt has signed agreements to Wood Mackenzie.

The group produced pre-tax profits of £715,000 for the year to end-November, 1986, bearing its forecast at the time of its notation by £90,000.

Strong demand for out-of-town retail space has continued and the board expects to more than double the area under construction by the end of the

Final 8.76 Interim 11.5 Interim 7.0 Interim 6.25 Interim 1.76 Interim 10.5 Interim 10.5

on charter failure

Turnbull Scott loss

Turnbull Scott Holdings, the shipping and engineering group, was pulled into loss last year by the liquidation of a company which had chartered two of its vessels.

Ceptional charges of £127,000 for redundancy costs and of £82,000 for the writing down of intangible assets gained through an acquisition. Turnower rese to £17.2m (£16.8m).

A deferred tax charge of

Resulting costs contributed to exceptional charges and that led to a pre-tax loss of £447,000 in the year ended March 31, 1987 (£87,000 profit), despite a trading surplus of £235,000.

Repossession of the vessels cost £120,000 and the company took an additional £353,000 charge to write them down to their estimated realisable value. The vessels are now trading on the spot market. Turnbull also reported ex-

ceptional charges of 112,000 for redundancy costs and of 182,000 for the writing down of intanghic assets gained through an acquisition. Turnover rose to 117.2m (116.8m).

A deferred tax charge of acceptance of the control to the c A deferred tax charge of \$472,000 helped to deepen the year's loss to £963,000 (profit £109,000), or 95p per share (earnings 11p). Turnbull also took an extraordinary provision of £251,000, reflecting the writedown of fishing assets.

An unchanged final dividend of 6p maintains the total at 8p. The results were announced after Turnbull shares had added 5p to 605p on Friday. Nonvoting A shares were unchanged

Park Food rises 15%

Park Food Group, the UK's had provided good growth, but targest supplier of Christmas hampers, announced pre-tax profits up 15 per cent to £2.62m distorted by a duty element of £8m. for the year to March 31 1987. The group made three acquisitions during the year—Lamb & Watt. a wine and spirit bottler, Everfresh, a frozen food distributor and Shaklee (UK), a healthfood and beauty care

TODAY

PUTURE DATES

ndagntal end industrial Tat

The core business remained the hamper and vouchers division, with turnover of £49.12m and profits of £2.39m. Other food activities made a loss of £363,000.

Earnings per share rose by £49.12 \$40.50m.

company. 34 per cent to 16.5p (12.34p).

Mr Peter Johnson, managing A final dividend of 3.25p makes director, said that Lamb & Watt a total of 4.8p (4.2p).

BOARD

D M	ELTINGS	
Speak-	Davins and Metcalle ***Laterconter Jourdan (Thomas) ****Laterconter Benson Lonadale ***** Law Debenture ***** Process Systems ************************************	Aug 7 July 28 Sept 22 Aug 6 Aug 10
July 31 July 27 Aug 11 July 27	Black (Peter)	July 30 July 28 July 30 Aug 4

LONDON SHOP PROPERTY TRUST ple (incorporated in England no 216214) Rights Issue of £37,453,796 7 per cent. Invertible Unsecured Loan Stock 2001/06

peyable in full on acceptan not later than 12 NOON on 10th August, 1987

The Council of The Stock Exchange has granted perm for the above mentioned Stock to be admitted to the Offi

Particulars of the Stock are available in the Extel Statistical Services and copies may be obtained during normal business hours on any weekday (excluding Saturdays and public holidays) up to and including 3rd August, 1967 from

and until 22nd July, 1967 for colf

20th July, 1967

PENDING DIVIDENDS

Collateralized Mortgage Obligations

ML TRUST VI

in accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest has been fixed at 7.4875% for the third Floater Interest Period of July 20, 1987 through to October 19, 1987. Interest secrued for this Floater Interest Period is expected to amount to U.S.\$13.89 per U.S.\$1,000 Bond.

PRINCIPAL PAYING

AGENT Texas Commerce Bank National Association at the office of its agent at Texas Commerce Trust Company of New York

PAYING AND TRANSFER AGENT Citicorp Investment Bank (Luxembourg) S.A. 16 Avenue Marie-Thérèse L-2012 Luxembourg

80 Broad Street New York, New York 10004 Merrill Lynch International Bank Limited Agent Benk

HMC MORTGAGE NOTES 1 PLC £150,000,000

Mortgage Backed Floating Rates Notes June 2017

Notice is hereby given that the Notes will bear interest at 9%4% per amount for the interest period 16th July, 1987 to 30th September, 1987. Interest payable on the relevant interest payment date, 30th September, 1987 will amount to £1,965.07 per £100,000 Note.

Agent State Morgan Guaranty Trust Company of New York

SPONSORED SECURITIES

Price on Week div.(p) % 162 +4 7.3 3.8 175 +2 10.0 5.7 +4 +2 9,559 3,697 108 120 71* George Bisir Jackson Group James Burrough 440xd +10
James Burrough Spc Pf. 4520 +10
Record Ridgwey Ordinary 555 +46 \$1,638 3,397 40,548 2,214 Robert Jenkins 5,400 6,483 1,904 3.4 8.4 1.8 8.7 2.3 22.5 Torday and Carlisle Travisn Holdings 193 +2 . 420sus +8 Unilock Holdings (8E) 122xd +14 81.672 Weiter Alexander 3.1 13.9 8.9 19.5

Granville & Company Limited 8 Lovet Lane, London ECIR SEP Telephone UI-021 121 Member of FIMBRA

W. S. Yestes

Granville Davies Coleman Limited 27 Lovet Lane, London EC3R SDT Telephone 01-621 1212 Member of the Stock Exchange G

6,9

6.5 3.7

188 +2 196xd —

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West Yorks. Ind. Hosp. (USM) 150

* Scrip_issue

20th July, 1987

Authorised

£9,000,000

and public holidays excepted) from:

Hogg Robinson plc,

Church Gate, Church Street West,

Woking, Surrey GU21 1DJ.

Baring Brothers & Co., Limited,

8 Bishopsgate,

London EC2N 4AE,

FINANCIAL TIMES STOCK INDICES												
	July 17	July 16	July 15	July 14	July 13	Juty 10	19 High	87 Low	Since Co High	mpilation Low		
Government Sets	91.20	91.12	90.95	90.70	90.74	90.55	93.32	84.49	127.4	49.18		
Fixed Interest	98_78	98.51	98.29	98.30	98.29	97.90	99.12	90,23	150.4	50.53		
Ordinary	1916.9	1926.2	1908.6	1892.6	1877.8	1868.8	1926.2	1320.2	1926.2	49.4		
Gold Mines	429.7	423.0	414.6	413.4	405.2	407.4	485.0	288.2	734.7	43.5		
FT-Act All Share	1234.49	1238.57	1227.A5	1218.15	1210.66	1206.18	1238.57	835.48	1238.57	61.92		
FT-SE 100	2428.7	2443.4	2419.2	2403.0	2386.6	2382.0	2443.4	1674.5	2443,4	986.9		

RED NACIONAL DE LOS FERROCARRILES ESPAÑOLES EGU 100,000,000 ed Floating Rate Notes due

The Kingdom of Spain Holders of Norse of the above hause in hereby incitified that for the interest, period from 22nd July, 1987 to 22nd October, 1987 the tollowing will apply: L Rate of Interest: 6%% per annum 2. Interest Amount psyable on Interest Payment Date: ECU 177-29 per ECU 10,000 nominal or ECU 1,772-92 per ECU 100,000 nominal Linterest Payment Date: 22nd Octo 1987

Bank of America International Limited

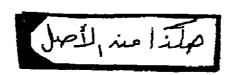
ERA GROUP PLC (Pagistred in England No. 351340) ction by Capel-Cure Myers of 43,179,720 ordina

well of the Ext er 22nd July, 1927,

يندر ركث Ordinary shares of 5p each £3,402,500 22,358,986 E-,07,300 The colorged Era Group PLC's principal activities are the retailing of models, hobbies, sames and tows, the importation and dis

ondon ECIA ZEU. A member of the ANZ Group 20th July, 1967

London EC4A 4HT.



HOGG ROBINSON SHAREHOLDERS

TSB Group's 600p per share cash offer is conditional on the demerger not being approved at the EGM on 27th July.

Hogg Robinson shareholders have been sent a letter from Sir John Read, TSB Group's Chairman, together with a copy of the announcement of the offer and a proxy form.

If you have not received this information by Tuesday 21st July, please telephone 01-606 7070 during business hours. The information will be sent to you immediately.

This advertisement is published by Lazard Brothers & Co., Limited on behalf of TSB Group plc. The directors of TSB Group plc are the persons responsible for the information contained in this advertisement. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts. The directors of TSB Group plc accept responsibility accordingly.

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e (a)(b)(c) bs, Brentwood Desling OZ

STATES SECTIONS STATES STATES

\$45 - 127 - 128 - 129 -

FT-ACTUARIES WORLD INDICES

NATIONAL AND REGIONAL MARKETS		FRI	DAY JULY 17	1987		THUR	SDAY JULY	14 19D	DOLLAR INDEX		
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change	Pound . Sterling Index	Local Cirrency Index	Gross Div. Yletd	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)
Australia (94) Austria (16) Belgium (48) Canada (132) Denmark (39) France (121) West Germany (92) Hong Korg (45) Ireland (14) Italy (76) Lapan (458) Malaysia (36) Mexico (14) Netherland (38) New Zealand (26) Norway (24) Singapore (27) South Africa (61) Spain (43)	152.14 162.00 176.57 127.35 119.51	+08 +29 -08 +01 -118 -04 +12 -19 +05 +04 +01 +019 +03 +03 +03 +03 +12	136.54 85.98 115.85 127.74 194.68 91.06 123.15 131.49 88.81 120.86 171.96 93.90 140.23 149.32	138.77 89.70 119.80 132.32 108.94 104.04 95.45 139.54 139.54 139.24 122.16 143.	2.85 2.32 4.05 2.10 2.57 2.00 2.75 2.00 3.25 1.89 0.54 2.05 3.66 2.95 1.56 3.32 2.03 3.32 2.03 3.32 2.03 3.32 2.03 3.32 3.32	147.03 91.49 126.72 138.45 114.85 114.85 114.94 95.29 132.05 144.04 95.89 133.63 185.76 289.14 127.82 107.18 149.35 160.05 126.40 120.07	133.65 83.16 135.19 125.85 104.35 99.29 90.19 120.03 130.94 87.17 121.47 148.85 242.83 116.18 97.42 135.76 145.98 160.03 114.90 109.09 90.96	137.39 87.18 119.22 132.54 108.87 104.77 94.76 132.38 139.11 95.18 127.13 181.59 120.61 94.10 135.97 156.68 120.85 121.38 120.85 120.85 121.38 94.36	148.14 101.62 126.72 138.59 124.10 121.82 100.33 133.61 145.41 112.11 151.28 186.58 186.58 186.58 152.14 162.00 186.74 127.35 124.06	91.92 85.39 96.19 100.00 91.39 94.89 95.90 92.47 100.00 92.47 99.50 92.49 99.50 90.50 90.00 90.00 90.00 90.00 90.00	76.41 86.82 81.10 95.73 87.55 80.14 91.93 87.93
Switzerland (53) United Kingdom (336) USA (591)	160.01 128.24	-1.8 +0.5	147.49 118.20	147.49 128.24	2.99 2.82	162.87 127.57	148.04 115.96	248.04 127.57	162.87 128.24	99.65 100.00	96.90 98.93
Europe (933) Pacific Basin (686) Euro-Pacific (16.19) North America (723) Europe Ex. UK (597) Pacific Ex. Japan (228) World Ex. US (1826) World Ex. UK (2081) World Ex. So. Af. (2356) World Ex. So. Af. (2356) World Ex. So. Af. (2356)	127.09 131.84 129.99 128.80 106.64 140.72 130.91 126.88 129.53 129.24	-10 -17 -14 +05 -03 +0.9 -13 -05 -06 +0.0	117.14 121.52 119.82 118.72 98.30 129.71 120.66 116.95 119.39 119.12	120.39 127.21 124.49 128.49 103.40 134.45 125.03 124.23 126.33	2.74 0.72 1.51 2.78 2.49 2.71 1.55 1.92 2.03 2.76	128.35 134.06 131.83 128.16 106.91 139.44 132.64 127.48 130.34 129.23	116.67 121.86 119.83 116.50 97.19 126.76 120.57 115.88 118.48 117.47	120.08 127.59 124.58 127.88 102.51 133.07 125.13 123.96 126.14	128.35 158.77 143.65 128.80 107.75 140.72 143.38 133.61 135.02 129.24	99.78 100.00 100.00 100.00 98.02 99.92 100.00 100.00 100.00	87.10 86.94 87.79 98.76 98.76 91.75 91.75 92.31 92.31
The World Index (2417)	129.83	-0.6	119.66	126.38	2.04	130.63	118.74	126.19	135.15	100.00	92.18

EUROPEAN OPTI	ONS EXCHANGE

		Âs	g 87	No	w 87	Fe	6 88	
Seri	e	Val.	Les	Vol.	Last	Vel.	Last	Stock
GOLD C GOLD P GOLD P	\$480 \$500 \$420 \$460	NATI	3.50 1.50 0.60	20 8 10	11.20 4.10	22 5 10	19.50 20.50	5450,30
		Se	s 87	De	e 57	16	ch 88	
SILVER C SILVER C SILVER C SILVER C	\$700 \$800 \$850 \$900	70 20 35	85 40A 25	121111111111111111111111111111111111111	80A 55 50	16 2 —	175A 100	\$753 #
		Jt	1 87	Ā	₽ 87	Si	ep 87	
\$FI. G \$FI. C \$FI. C \$FI. C \$FI. P \$FI. P \$FI. P \$FI. P	FI.195 FI.200 FI.205 FI.210 FI.215 FI.200 FI.205 FI.210	137 157 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7.806 3 0.05 — — — 1.70A	100 1 1 1 1 54	8.308 4.30 1.45 0.60 0.50A 1.10 3.45	17 50 113 2 10 67	13.308 8.80 5.20 2.70 0.90 0.80 4.30	FL208.69
		De	K 87	М	er 88 ve	Jb.	nn 88	
571. C 571. C 571. C 571. C 571. C 571. P 571. P 571. P 571. P	FI.190 FI.195 FI.200 FI.205 FI.210 FI.195 FI.200 FI.205 FI.200	422 50 304 1 1 8 40 60	13.308 9.308 6.50 4.50 2.804 4.70 7.104	15 28 36 11 13 15	18.308 13.308 10.70 7.10 1.70 4.40 9.20A	24 4 1220	14 8 	FL208.69
			July 87	<u> </u>	ct. 87	-	pa (48	<u> </u>
ABN C ABN P AEGON C	FL4	80 I 9	9 0.40ā	淵	27.90 15.20 6.60	33 23 16	30.30 18.50 8.30	FL496 FL97.20

	July 87	Oct. 87	Jan 88	
ABN C ABN P ABN P FL480 ABN P FL480 ABN P FL480	1028 99 0.404 973 1.006 973 1.006 170 0.20 120 0	443 27.90 240 16.20 247 16.40 137 3.30 250 5.80 211 5.70 141 5.70 141 1.30 141 1.30 141 1.30 142 5.80 143 1.30 143 1.40 143 1.80 1.30 1.30 1.30 1.30 1.30 1.30 1.30 1.3	33 30,30 24 18,50 12 4,50 3 6,50 - - 19,50 80 7,80 12 4,20 12 4,20 13 15 15 15 15 15 15 15	FL986 FL97-20 FL108-60 FL17-20 FL19-50 FL99-50 FL39-50 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30 FL39-30
UNILEVER C FI.140 UNILEVER P FI.140	3053 3.20 3053 0.30	1000 E.90 371 3.60	241 11.708 27 5.10	F1_143

TOTAL VOLUME IN CONTRACTS: 106,669

FT CROSSWORD PUZZLE No. 6,382 TANTALUS

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25							,	26				
							7.15		- 5			
27	Γ			100	28							

- ACROSS

- ACROSS

 1 Reloaned variety of shrub (8)
 5 Silly capers make for awkward predicament (6)
 10 Short senior policeman is outstanding (5)
 11 Take the leaves from 1 Across for example (9)
 12 Underworld demand a price to fire a gun (9)
 13 Lariat seen in an area taken over by wild horses (5)
 14 Attitude adopted by going to church (6)
 15 Lad with poet surprisingly find larva of frogs (7)
 18 Drink with kind of specialist—that's an evil omen! (7)
 29 Devout saint and the Italian look at part of flower (6)
 22 Dance with odd scholar (5)
 24 Sent to listener (9)
 25 Russian liberal seen for only one month of the year? (8)
 26 Gets closer to partners entertaining auditor (5)
 27 Way beams show up lost animals (6)
 28 Members of managing board see corrosion in river (8)

 DOWN

 1 Edison upset with part of
- DOWN

 1 Edison upset with part of ericket pitch (2, 4)

- 2 Once I stop changing gold there's an interpreter (9)

- car (5)

 The solution to last Saturday's prize puzzle will be published with names of winner next

BASE LENDING RATES

			%	*
	*	m Charles Back		Mat Bit. of Moveit 9
LBN Bank		Clarterbuse Bask	7	RetWestminster 9
lejser & Company		Citizat II.		
Miet Arab 改 Ltd		City Merchants Gards	7	Northern Bank Ltd
Niljed Dambar & Co		Cyclestele Bank		Horwich Ger. Trest 9
Wiled Irish Bank		Corners, Blk. Nr., Expl		PK Fleats. Ind (UNC)
American Exp. Bl	9	Cosolidated Cred		Provincial Trust Ltd
	9	Co-operative Bank		R. Raphael & Sons 🦻
leary Austracher	9	Cyprus Popular Bk	9	Rozburghe G'rantes 🧌
ANZ Banking Group		Dogazan Laverle	9	Royal Bik of Scotland 9
Associates Cap Corp		Equat'r'i TsiC'p pic	9	Regal Trest Bank
Lethority & Co Ltd		Protor Track Ltd.		Smith & Willest Ses 9
Samon de Billian		Pleancial & Ges. Sec.	9	Standard Chartered
Bank Happalion		First Mat. Fist Corp		TS89
Bank Leuroi (VIII)		Flest Nat. Sec. Ltd.		UDT Mortgage Exp [11
Bank Credit & Comm		e Report Fleming & Co		timited lik of Kinsalt
Bank of Cypres		Robert France & Ptrs		United Miterali Bank 9
		Grobalk		Unity Treat PLC 9
Bank of Ireland		Scioolays Bank		Western Trast9
Barric of India		Sainess Haire		Westpac Bask, Corp
Bank of Scotland				Whitesay Laiden 9
Banque Balge List		HFC Trust & Savings		Variable Back 9
Berniays Bank		Hambry Bank		THIS DESTRUCTION 7
Beachwark Tig (±1)		Heritable & Sex. Tal	-	
Beneficial Trest Ltd		• Hill Sarmel		e Members of the Acor Houses Committee. *
Berlier Bank AG		· C. Hoare & Co		deposits 4%. Strewise &
就没付好区	9	Hongiany & Shangin	9	Top Tier-62,500+ at 3 m
Brown Shipley	9	Llayds Bank		notice 7.97%. At call
Business littge Tst		Megistaj & Sons Ltd		£10,000+ remains dept
CL Back Nederland		Middaed Bank	9 .	# Call deposits £1,000 and \$Pe% gross § Mortgage base
	_			

LONDON RECENT ISSUES

EUL	,,,,	E3			<u> </u>	٠					_
Issue Price	Amount Paid	Resurc		67	Stock	Clasing Price	1 4	HeL Div.	Tieres Cor'd		P.E. Retio
1.00	•	Design	High	Low							
£110	F.P.	148	157	111 114 250 116 111 225 278 114 110 120 120	Babygro 10p	157	+1	R2.A	3.2	21	18.5
155 250	F.P.	7/6	193	156	Britannia Group (59)	193	*******	83.85	3.0	2.7	16.5
250	F.P.	3 <i>V</i> 7	372	250	Carados 5p	366	-	16.0	3.0		18.9
61.20	F.P.	31/7	195	250	#Colorvision 5p	183	-3	R2.2	2.7		30.5
1300	1.9.		121	1776	#Economic Forestry	121	posses	12.1	25		16.1
(1200 6 17 5	F.P.	_	168 251	113	Dgs 50	166		12.1	3.20		24,9
6178	F.P.	17/8	251	223	Chance Group 10p	251 280	+8	≈6.5	17		22.1
11 1135	7.0.	108	285 225	278	Similaris Rist Inc. Tat Sp .	200	M 1017	17.0	= 1	ū	29.3
133	F.P.	13/8	225	184	Harland Simon (20p)	225	+3		43		27.1
6150	F.P.	31/7	190	150	#Hey and Croft 10p	180		13.85	3.4	2.9	19.5 191
105	F.P.	31/7	126	120	ITL laf. Tech.20p	125	10000	R2.0	33		
105	T.P.	548		105	- Knots & Knoden 19p	160	-13		4.60		29.8
6165 6175	F.P.	148	291	145 190	Lancaster	201		12.75	3.5		23.8
F175	F.₽.	22/7	220	190	(Learn'th & Surch 10p	206		1113	5.8	1	30.4
295	F.P.		346	336	Mocerch Res. 109	346	+5	R1.8	42	ū	28.5
1130	F.P.	15/7	216	تهدا	Neocranics 50	216	+1	RIS	13		34.7
1770	F.P.	46	220	163 185 201	#Parkway 59	220	DOC Last	225	27	0.7	18.0
\$300	F.P.		208	201	Primetora	208	860000	135		19	265
\$165	F.P.	31/7	245	163	♦Ross C'sson. Elec. 10µ	245	******		26		210
135	F.P.	_=	47	302	ASEP lead's, Histogs.50	-5	h-dille	> ==	_	27	217
435 433 430 445	E.P.	31/7		76	#25-SERIES (NEEDLES) TAB ****	67	-1	ul.75	23		49.2
- Liso	E-2-	17/7	195	31	#Stanco Exhibition 5p	.2	+1	0.29 R1,1	40		32.6
149	Mar.	17/7	120	147 170	Tie Rack 5p	190 173	_	M1 3		10	
_=	F.P.	_	177			192		R2.66	2.70	70	26.4
F130	F.P.	, –	193	175	Warner Howard 50	176		me.50	92	4.7	

FIXED INTEREST STOCKS

Issue Price	Appoint Paid	Latest Remoc	19	67	Stack	Clasing Price	+ or
£	ap	Date	High	Low		2	_
ı	F.P.	247	114p	105p	Angle Utd. Cor. Red. Prf.	1140	43
100	F.P.		127p	109p	Asta Prop. 51, % Cov. Com. Red Pri. 2012	1269	-2
	F.P.	247	1430	127e	Dencora 64% Carn. Carr. Red. Pf	1430	PROPERTY
	F.P.	7/8	1260	104a	Elliott (B) 7% Cm, Con, Red Prf	126e	
1100	ELO	109	9	7	Essex Water 976% Red. Deb. 97-99	9	-
11	250	11/9	204		Gover, Strategic for Tst 94% Date 2017	49.4	-4
1471	F.P.	30/8	37p	37p	Grahams Riction I.T. Pkd. 20p	37p	+5
	504	_	30%	30%	Lyaton Prop & Rev 104% 1st May Date 2017	30%	
1	NA		16com	10 kbs	Magnet&Sthens5.625%OnrComRedPrf2012.	16pper	+12
200	ĐĐ)	209	742	7	Mid Kent Water 97/% Red. Deb. 97-99	72	412
-	F.P.	-	1004	9913	Nationalde 813 pc Bds 20/6/88	100	-
- 1	F.P.		994	9913	Do. 94 % Bds. 13/7/88	99	400000
_	£25	37/11	270p		North Housing Assoc. 87,% GmLin.2037	20%	3
5.221	525	2710	25	258p 21.1	Peachey Property 92% 1st Mt.Deb.2015	262s 22%	
11	F.P.	-	1450		Smith New Court Criv Corn Red Pri 50s.	1450	-
01.75	500		1012	16	Sunderland & S Sh Wtz 74% Red Prf 97-99	10%	+19
ML 2	F.P.		1220	1200	Unigroup 712% Com. Cav. Red Pri.	1220	
_	510		124	11	Wrestam&E. Dan, Wtr71, %-Red Prf. 96/98	12%	+1/2
			- 24-4		Alterdation (all services 11:30:10 to the	200	722

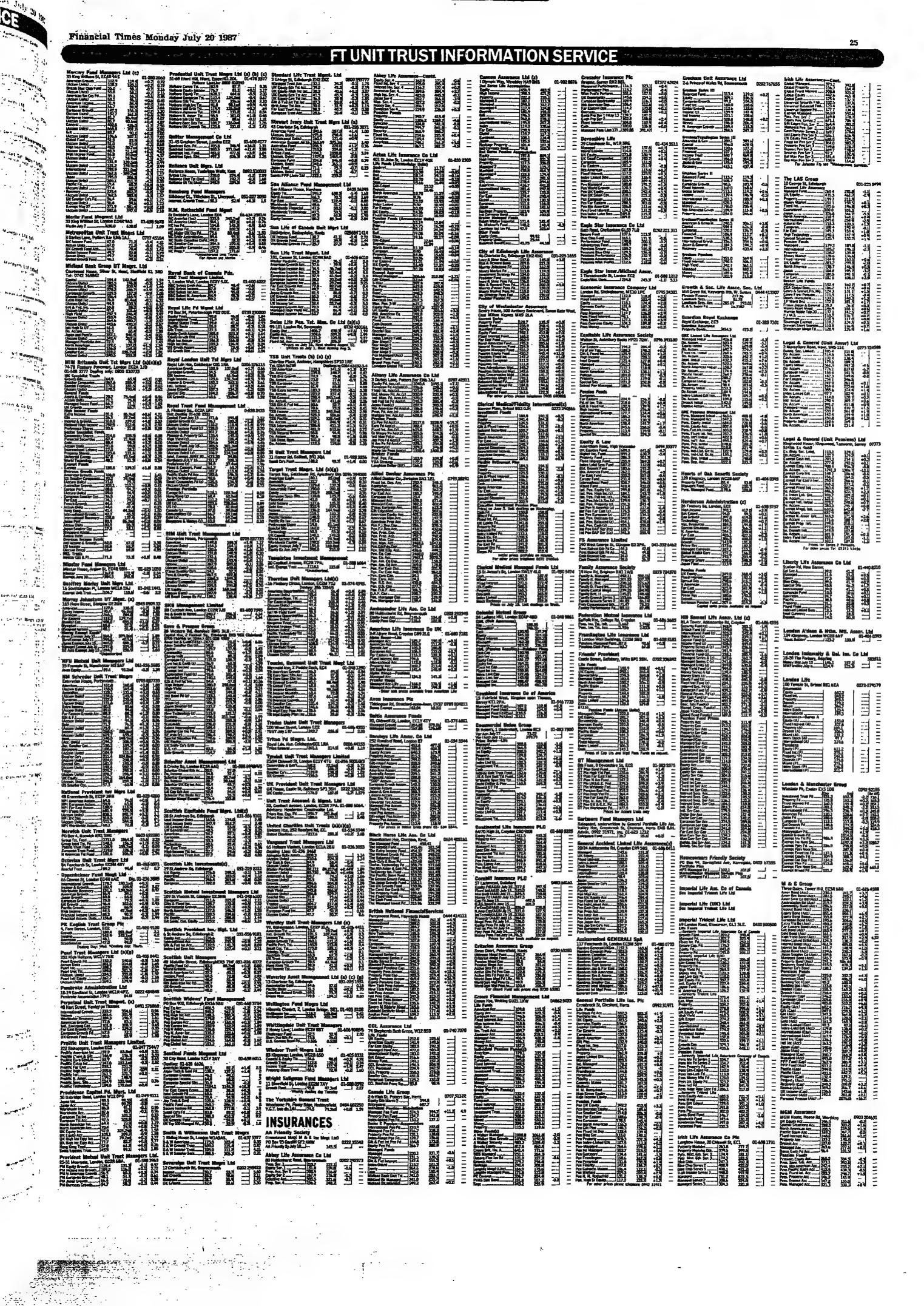
"RIGHTS" OFFERS

issue Price	Pald	Resusc	19	87	Stack	Price	+01			
PINE	ьp	Date	High	Low		P				
375	NB.	2)/7	115om	78aa	#Apgita Secure Homes	113pm				
425	NAT	26/6	43pm	1700	Argyfl Group	34par	! –8 i			
135	Mil	25/8	12000	3cm	Asstralia Inv. Tst. 50p	3em				
265 195 35 20 5	NE	21/8	59pm		BPCC	54pm	-1			
195	NH	148	53pm		Century 10s	53pm				
35	NI	148	49pm	1900	Dares Estates So	49				
20	NA	18/8	161 ₂ 9m	124ors	Eagle Trest 2129	187 ₂ 0m	+4			
5	Ni		27pm	23am	#Entertainment Prod 50	2500		1		
320	Mi	1 _ I	45pm		Frogmore Estates 50p		+5			
33	1 Mile	10/8	3204	28am	Grahams Rietoul Inv. Tst. Units	28om	4 1			
11 33 120	NII	24/8	40000		Helene of Landon 10s.	40om				
126	NH		35pq1		#Hughes Food So	35em				
65	NB	247	35cm	16om	Juliana's Hides, 2n	36cm				
146	244	7	42pm	23om	#Laidlaw Thoragon	42pm	44			
385	ATE	148	138pm	Blom	Mercury Inti	129pm	l–š I			
=	NJI	7/8	228pm	130mm	Merija Intl. Procs. Parcels	217pm				
75	Nei	14/8	34cm		Parambe 10p	34pm				
75 95	NED	22/8	1000	300	Plantation Trest	900				
310	NH	22/8	620m		Ratpers 10p	49om				
400	NII	108	225pm		Transpod Units†					
45	NA	24/8	29pm		Utri Guarantee 50					
875	NT.		400m	2000	WPP Greep 10p	20pm	-15			
300) Nir	13/8	150000	710cm	Western Motor	110em		1		
~	NE R	7/8	Blom		Westwood Davies 123-pg	Blom	[[
190	NE	25/8	118pm		Whiteingles	11000	==			
Renunciation date usually last day for dealing free of stamp duty. a Annualised divident, b Figures based in prospectus estimates, d Dividend rate paid or sayable on part of capital, cover based on dividend on full apital. 3 Assumed dividend and yield. b Assumed dividend and yield ased on prospectus or other official estimates for 19867. H Dividend and Yield based on prospectus or other official estimates for 1987. L Estimates for 1986, and of the property of the property of the professional estimates are not the official estimates for 1987. L Estimated annualised dividend, cover and pire based on latest annual										
	F!	- bd .		E-	D Carrery are allered all-daned a		-II-			

AUTHORISED देश हो। हो। हेई हैं है है। इंटें इस्ता **建链链结旧**[]]] AND THE PROPERTY OF THE PROPER tetel ettet Severatist 111 to the secretary 1111 देवहाँ देवहरे हैं। gers Ltd (g)

01-588 6064 0.42 0.42 1.37 1.32 1.70 0.55

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26 FTUNITRUS	ST INFORMATION SERVICE	
Manufacturers Life Insurance Co (UK) National Provident Inst.—Contd. St George's Way, Strengage 033 556101 For Lest Intel	Contd. Standis Life Assure—Contd. Target Life Assurance—Standis Sarphere Funds 1985	37.5 -1.6 Ot 41, Brokery, February, 140 7 half to help 207.0 2140 1.7
Constitution Cons	1337 - Ersen 1740 1814 -C5 Series 1337 1337 - Este 1753 2015 - Este 1753 2	209.1
	Contract Con	Accomplation units
Stramsteel Int. 157/9 Charter 157/9 Ch	1973 1	Co Little State Communication
Property First Fig.	18.5 18.5	Sharp (Athert E.) & C4 Seriege Management Ltd 12 Neural Screen, Elevindre ES 3ER, 921-216-5801 GPD Sor 590, Hong King 12 Neural Screen, Elevindre ES 3ER, 921-216-5801 GPD Sor 590, Hong King 12 Neural Neura
Calc. Capped (int. 2012 10 10 10 10 10 10	International Inc.	54.5 Christ & street (J. 124) 124 12
Per Wordwide Inc. 1903 + 2.4 United States Food 1923 + 600.9 McKensa Many Food 1925 1923 1927 1927 1927 1927 1927 1927 1927 1927	Page	TOTAL TOTAL CONTROL OF THE PROPERTY OF THE PRO
For least 6 feet 172.0 +0.0 - 22 feet Autore 71 Me	& Pensions) Extra legree 195.7 195.6 +11 Legison Prop Bond 200.5	27 GL Convert St. British 553.547 29.51 40.65 CAL. levestments (1eM) 1.14 0624 2023 1227 129.51 40.65 CAL. levestments (1eM) 1.14 0624 2023 1227 1227 1227 1227 1227 1227 1227 12
GAR For Enterm 176.9 d.11 blassace (Next Ct 124.5 182.9 +1.3 Profund 177.5 d.0.6 Forest Indicate 177.5 d.0.6 Fores	56.1 — Convention States 134.0 136.0 +1.0 Managed Accord 137.0 137.0 +1.0 Managed Accord 137.0 1	195.8 Yorkshire & Lancashire Investment Mgt. Langute Fordals FX5. 96.4
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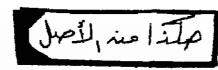
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First stage in River Dee crossing plan

The first stage of the proposed second crossing of the River Dee has been awarded to NORWEST HOLST in a contract worth \$6.6m. The contract—a 49 km length of single-carriageway road—extends the Shotwick Road to provide an improvement to the extends the Shotwick Road to provide an improvement to the infrastructure of the Desside Industrial Estate. Features of the new road include two bridges and extensive embankments and earthworks. To cross the Wrexham-Bidson railway line, embankments held by reinforced earth retaining walls are needed to carry the road to the 21 metres single span bridge. A twin-span bridge—with spans of 30 metres and 23.5 metres—takes the road single span bridge. A twin-span bridge—with spans of 30 metres and 23.5 metres—takes the road over an estate access road and railway spur. Both bridges feature in situ concrete abutments founded on steel "H" piles, with pre-cast, pre-tensioned concrete beams and in situ concrete deck.

been awarded a fillm management contract by Gillow to refurbish the Harrison Gibson department store in High Road, liford. The project involves refurbishment of the ground and first floors of the store, originally built in the 1960s; demolition and stripping out of the shop fronts to be replaced with a glass frontage and installation of high speed lifts and escalators. The four-month contract is due for completion at the end of October.

The contract is first escalator by Gillow to refurbish the Harrison Gibson department in High Road, lifting services with the plan are offices behind an installed. Other elements in the plan are offices behind an edwardian mansion facade in Stafford Place (within the Westminster conservation area), and a new nine-storey building in Palace Street—clad in Portland stone to match existing facades.

The contract is for completion in December 1988.

New escalator at Manor House

W. & C. Pantin, Epping, has been in development for the eyears, has been with its first escalator built by completion at the end of October.

British company for 50 years.

Pantin, a subsidiary of APV BOVIS CONSTRUCTION has

Notice of early redemption

Rowntree Mackintosh International

Finance B.V.

£18,000,000 101/4 per cent. Sterling Foreign Currency Bonds 1988

NOTICE IS HEREBY GIVEN pursuant to Condition 5(C) of the Terms and Conditions of the Trust Deed dated 15th February, 1978 constituting the above Bonds that Rowntree Mackintosh International Finance B.V. will redeem at their principal amount of £8,400,000, on 3rd September, 1987 together with interest accrued to that date against surrender of such Bonds together with all unmatured Coupons appertaining thereto at the offices specified below. Interest will cease to accrue on all such Bonds from 3rd September, 1987. Bonds should be presented for payment together with all unmatured Coupons, failing which the amount in pounds sterting of any missing unmatured Coupons will be deducted from the sum due for payment. Payment will in all cases be subject. Inter alia, to any fiscal or other laws

Payment will in all cases be subject, inter alia, to any fiscal or other laws and regulations applicable thereto.

and regulations applicable thereto.

Payment of interest will be made in U.S. dollars. Payment of principal will be made in U.S. dollars. Payment of principal will be made in pounds sterling or, at the option of the Bondholder. In U.S. dollars. Any Bondholder who elects to receive payment of principal in U.S. dollars must give an irrevocable written notice of such election to any of the paying agents listed below not later than 10 business days prior to 3rd September, 1987. Such notice must be given by completing the form available at the specified office of any of the paying agents listed below and the Bonds in respect of which such election is made must be lodged, together with all temptitied Coursons with the relevant paying access at the time that the lists.

unmatured Coupons, with the relevant paying agent at the time that such

Bonds together with unmatured Coupons should be lodged for redemption on or after 3rd September, 1987 at the offices of Schroder investment Management Limited, Coupon Department, 36 Old Jewry, London EC2R 8BS between the hours of 10 and 2 o'clock or IBJ Schroder Bank & Trust Company, 1 State Street, New York, N.Y. 10015 or Societé Générale de Banque S.A., Montagne du Parc 3, 1000 Brussels or Banque Générale du Lixembourg S.A., 14 Rue Aldringen, Lixembourg or Algemene Bank Nederland N.V., vijzelstraat 32, Amsterdam.

Notice is hereby given of the serial numbers of Bonds previously drawn for redemption and not yet presented for payment. Interest ceased to accrue on these Bonds from the due date for redemption thereof.

Bonds drawn 15th February, 1983

1 Bond @ £1,000=£1,000 Bonda drawn 15th February, 1985

10 Bonds @ \$1,000=\$10,000

32 Bonds @ £1,000=£32,000

Bonds and Coupons will become void unless presented for payment within a period of 12 years and 6 years respectively from the date on which payment in respect thereof first became or becomes due.

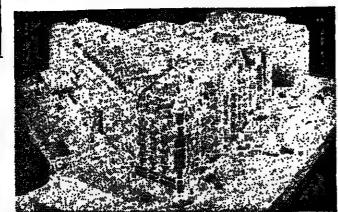
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LONDON: 20th July, 1987.

CONSTRUCTION CONTRACTS

Office block overlooks **Buckingham Palace**



The Rolfe Group Practice are architects and planners for a £29m design and build contract with Lovell Farrow Construction on a 2j-acre site adjacent to the Royal Mews, Buckingham Palace. The developer is Chesterfield Properties. The plan includes 180,000 sq ft of office accommodation with car parking. The redevelopment retains a Grade 2 listed facade overlooking Buckingham Palace on the site bounded by Buckingham Gate, Buckingham Palace Road, Palace Street, and Stafford Place. Behind that facade new accommodation is being created including an arrium with landscaping, circulation spaces, and wall-climber lifts to serve all office levels. Refurbishment of the Victorian James Murray building at 2 Buckingham Gate, which faces the Royal Mews, will involve a new structural steel frame to allow for open plan offices and the addition of a floor at roof level. Many of the interiors are listed for the quality and historical interest of the plasterwork cellings and these will be retained as will some fine examples of Victorian Joinery, While keeping the characteristics of the original design, up-to-While keeping the characteristics of the original design, up-to-date building services with fall air-conditioning will be installed. Other elements in the plan are offices behind an Edwardian mansion facade in Stafford Place (within the West-

Pantin, a subsidiary of APV Baker, co-operated with London Underground on this project, and the escalator has been designed and built to meet London Underground's signed and south to meet London Underground's signed. ground's rigorous operating and safety requirements. The con-tract has a value approaching film and the escalator was delivered on time. It has an estimated useful life of about 40 years.

Loudon Underground has a continuous programms of esca-lator renewal and Pantin is currently negotiating for a number of additional renewal contracts.

New Sainsbury supermarket at Basingstoke

A shopping development for Sainsbury on the south side of Basingstoke at Brighton Hill has been awarded to WARINGS, Portsmouth. The scheme comprises the construction and fitting out of a supermarket, coffee shop and four retail units. Surface car parking for 600 cars, a petrol filling station and associated infrastructure works are included in the £7.1m contract. The completed supermarket will have a sales area of 3,230 sq metres, with a total floor area coffee shop and retail units. The project is due for completion in

Mansell's first airport work

London building contractor MANSELL has won a £1.5m con-MANSELL has won a £1.5m contract to carry out maintenance and building work at London's Gatwick Airport. Work involves maintaining the various buildings, including numerous retail and catering outlets, at the main south terminal, through which 16m passengers pass a year. Included will be maintenance work "air-side," such as aircraft passenger piers, and other building work.

"Although this is our first venture on to the airports scene, we feel this is a potential growth we feel this is a potential growth area for the company," said Mr Peter Hawksworth, Mansell's marketing controller. "We will also be looking at airlines—there are more than 100 operating scheduel and charter services from Gatwick—together with 100 ancillary companies established there."

CEMENTATION CONSTRUCTION has been awarded a substantial sub-contract worth
nearly 22m in London's Docklands from Laing Management
Contracting working for Mail
Newspapers. Cementation has
commenced work on the concrate
floors and superstructure of the
new Daily Mail printing works
in Surrey Docks. The reinforced
concrete floors will have two
500 cu metres concrete foundations for the large printing
presses. Work will be directed
from Cementation Construction's from Camentation Construction's south-east area office at Ton-bridge and will take 28 weeks

London work load for **Lelliott Construction**

Maintaining the buoyancy experienced throughout the year, the JOHN LELLIOTT CONSTRUCTION GROUP has been awarded contracts worth \$50m.

Stud (\$6m), fitting out contracts totalling \$3.65m for Boots at Harlow; TSB Putney High Street; Allied Irish Bank, Uxbridge; Leatherland, Totten-John Lalliott Management Fee

John Lelliott Management Fee has been awarded contracts, value £17.1m, including a new office building for Balfour Warwick Developments in Artillery Row (£3m), creation of Options, an entertainment complex for Granada Theatres at Kingston-upon-Thames (£2m), the redevelopment of £7 Quean Anne's Gate for the Soldiers, Sailors and Airmens Families Association (£2m), fitting out a further phase of Arundel Great Court for accountants Arthur Anderson (£1.7m), further work at Seal & Ebgate House for BZW (£700,000). Work will start shortly on fitting out the upper floors of Michelin House for Cotopus Publishing (£2.7m) and the refurbishment of a terrace of houses, 29-36 Sackville Street, W1, for Sheraton Securities (£4.8m). W1, for (£4.8m).

John Lelliott (DMC), has secured design and build contracts totalling £9.1m; for an hotel at Brands Hatch (£6m); creation of a data centre at Boardman House, Stratford, for Manufacturers Hanover (£2m); the conversion of Heron House, Marylebone Road, into an extension of the Princess Grace Rospital for AMI (£1.1m).

John Lelliott (Ilford) is responsible for £11.8m, includ-ing the creation of a stud farm at Thetford, for the Thetford

ham Court Road; Taxas Rome-care. Chelmaford and the Co-op in Enfield. Further contracts

\$1.4m; fitting out for the Union Bank of Switzerland in the Stock Exchange, £100,000; and a refurbishment on Academy House, 26/28 Sackville Street for Benjak
Benjak
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By State Res Stockley, £450,000. The contract for the redevelopment of 55 Conduit Street for St James's Development Trust is worth £700,000; and the refurbishment of 243/247 Regent Street for Crown Estates Commissioners, £900,000. The contract for further work on the hinth floor of Chelsea Cloisters, Sloane Avenue, is worth £1m.

Commons: Motion on the Channel Tunnel Bill, including Lords amendments. Motions on ministerial salaries and MPs' pay and allowances.

Lords: Western Isles Island Council (Vatersay Causeway)
Order Confirmation Bill. British Shipbuilders Borrowing British Shipbuilders Borrowing Powers Bill, second reading and remaining stages. Motions on building society investment orders, education regulations, the Meat and Livestock Levy Scheme, and social security orders. Unstarted question on inner urban areas, followed by an unstarted question on the way the broadcasting authorities discharged their responsibilities in the run up to the general election.

WERNESDAY Commons: Motion of the Pen-sioners' Lump Sum Payments Order and the Supplementary Benefit (Requirements and Resolution on Ministerial tions. Motion on the Hover-craft (Civil Liability) (Amendation on EC sufficiency in food.

Finance The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based

DIARY DATES

TODAY

Commons: Remaining stages of the Finance Bill. Motion on

TOMORROW,

Parliament

mainly on last year's timetable. COMPANY METINGS—
Ulexon, Salters Hall, Fore Street, BC.
11.00
Ultitot, Chesterfield Hotel, Melida Street, Chesterfield, 11.00
Swriesco, Securities, London House, London Road Soxish, Payntop, Stockport, United Road Soxish, Payntop, Stockport, Witan Inv 1.15p Angio United, Chestarfield, Hotel, Melide Street, Chestarfield, 11,00 Res. Street, Chestarfield, 11,00 Res. Revision, Secritics, 1,00 Revision, Secritics, 1,00 Revision, Secritics, Revision, Secritics, Revision, Secritics, 12,00 Revision, Secritics, 12,00 Revision, Secritics, 12,00 Revision, Secritics, 12,00 Revision, 12,30 Revision COMPANY METINGS—
COMPANY METINGS—
Statistic Care Services Royal Society of Medicine.
Medicine Witnesses Royal Society of Medicine.
Medicine Royal Society of Medicine Royal Society of Medicine Royal Society of Medicine Royal Society of Medicine Royal Research Society of Medicine Royal Research Royal Accountants, Moorpals Floor, Deserved Accountants, Moorpals Floor. Succeptive Superminants Interins:
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Dividence a interest Payments' in the Interest in the In EC. 11.30
Resident Intol. Institute of Directors, 118. Pall Mail. 12.30 Inn. EC. 3.00
Wasdington Habertsahers Hell, Schalle Lane, EC. 12.00
BOOAD MEETINGS... Staining Lam. RC. 12.00
BOARD MEETINGS—
Finals: D. A. D.
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Walkingst. D. A. D.
Free Construction
Walkingst. D. G.
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DIVIDEND & INTEREST PAYMENTS—
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York Mount Gro 18
York Trust Gro 18
York Trust Gro 18
York J. All March 18
York J. S. ATURDAY
JULY 265 TOMORROW

COMPANY MEETINGS—
Chepman lags, Parwig Lane, Bromley, t, W, 10.45 and Agency, institute of Directors, Pall Mail. SW, 12.00 Management, institute of Char-Accountants, Mooreste Place, EC. 30 it Fortland Estates, Cafe Royal, 68, sent Street, W, 12.00 ion inv Tst, ironmongers Hall,

Fund Bill, second reading and remaining stages. Finance Bill,

Resolution on peers' secretarial

allowances, and motion for approval on Ministerial and

Other Salaries Order 1987. Un-

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2000 £121.88
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Exchequer 101.66 1998 \$1600
Firming Pedging Int Tet 64.00 Deb

documents related to research Current and development in telecom-munications. Lords: Debate calling attention to the pro-posals for establishing family courts, followed by a debate on the report of the Metropolitan Gift Trade Fair (0282 867153) (until July 23) Harrogate Exhibition Centre Polica Commissioner for 1986.
Infant Life (Preservation) Bill, second reading. Unstarred question on compliance by local authorities with current civil protection regulations and guidelines.

THURSDAY

Connoissenr and Collectors' Fair of Antiques and Memorabilia (021-780 4171)

NEC, Birmingham

2514)

September 14-18

September 14-18

International Welding. Cutting and Metal Fabrication Exhibition
—WELDEX (021-705 6707)

NEC, Birmingham

Commons: Motions on Northern Ireland orders re-lated to water fluoridation, charities, latent damage and August 23-25
International Craft and Hobby
Fair (04252 72711)
Wembley Conference Centre

September 20
Antiques Fair (01-883 7061)
Alexandra Palace
September 23-27 enduring powers of attorney.
Opposed private business at
7 pm. Lords: Western Isles
Islands Council (Vatersay
Causeway) Order Confirmation
Bill, third reading, Consolidated August 30-September 1
Scottish Industry and Commerce
Trade Fair (0202 767073)
Scottish Exhn Centre, Glasgow second reading and remaining stages. Motions for approval on orders related to hovercraft, bunk bed safety regulations.

September 24
September 24
IMB System User Show and ConSeptember 26-October 1
Automotive Trade Show (01-235
Farls Court

Oversess

July 22-25 British Products and Services Fair (0206 240668) July 24-27 Electronic Products Exhibition
— INTERNECON (01-940 8777)

Knala Lomper

August 11-14
Brazilian Summer Fashion
Collection — BRASIL FASHION
FAIR (01-499 0877)
Rio de Janeiro

August 11-17 International Jewellery and Watches Exhibition—JEWEL-FAIR (01-464 4129) Singapore

July 28-36 Microwave Association: cating the educators (01-229 8225) Royal Holloway and Bedford College, Egham fully 29 Industrial Society: Profit related pay (01-839 4300) 3 Carlton House Terrace, SWI August 10-12
Frost and Sullivan: Managing the data centre as a business (01-730 3438)
London

September 7-8 IBC: Broadcast radio into the 90s (01-236 4080) Landon Press Centre, EC4 September 10-11
Financial Times: World Motor

Beptember 16
Tollay Publishing Co.: Your company pension scheme — time for action (01-680 5682)

London Press Cantre, EC4

Bendamber 18-16

Hotel Inter-twin 29-October 2
RMDF: EPoS with EFTPoS congress and exhibition on computers in retailing and dispribution (0273 203581)

Barbican Centre, EC2 September 15-16
Euromoney: Short term and medium term financing alternatives (01-236 3288)
St Regis Sheraton, New York

September 16 IRRG; Financial Services—today

Trade fairs and exhibitions: UK

ference (01-608 1161) · Olympia September 4-6 Money Show (0895 53431) July 23-28
Acorn Computer User Show (01836 2441)
Barblean Centre
July 28-August 2
British Music Fair (01-385 1200)
Olympia
Olympia
Conference (01-549 5831)
Aberdeen September 6-10 Autumn Gifts Fair (01-855 9201)

August 25.

BFM Furniture Show (01-724 September 8-19
Chelsea Antiques Fair (04447 O851) G-Mex Contra Manchester Chelsea Antiques Fair (04447 O851) G-Mex Contra Manchester Chelsea Antiques Fair (04447 O851) G-Mex Contra Manchester Chelsea Chelsea

Personal Computer World Show (01-486 1951) Olympia

sumer Goods) (01-734 0543) Frankfurt September 3-6 Specialised Fair for Clocks, Wathces and Jewellery — JUWELIA (01-977 4551) Vicons

September 6-9 International Exhibition of Sports Goods and Leisure Equipment (01-255 5566) Paris September 5-12 International Autumn Fair (01-Lelpzig Sentember 8-13

Watches Exhibition—JEWEL-FAIR (01-464 4129) Singapore International Computer Tech-nology and Communication Equipment Exhibition—TELE-International Autumn Fair (Con-COMP (01-486 1951) Belling

Business and Management Conferences and tomorrow (01-236 2175)

September 20-22 Metal Bulletin Conferences: Turkey's industrial minerals (01-330 4311) Istanbul

September 24
Tolley Conferences: Payroll manager's review — first annual updating (01-680 5682)
London Press Centre, EC4 September 29 Information for Energy Group— Energy statistics (01-636 1004) 81 New Cavendish Street, W1

September 29-30 Acquisitions Monthly/Business Research International; How to buy and sell companies (01-637 383) Hotel Inter-Continental, WI

Barbican Centre, EC2

October 4-9 IPM: Selecting managers—advanced interviewing and assessment skills (01-846 9100)

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange, It does not constitute an invitation to any person to subscribe for or to purchase any securities in Harold Ingram P.L.C. ("the Company").

Application has been made to the Council of The Stock Exchange for all of the Ordinary Shares of 10p each in the Company, both issued and to be issued pursuant to the proposed acquisition of Readson Group Limited.

Harold Ingram P.L.C. (moorporated and registered in England No. 580898)

to be renamed.

CoxMoore plc

13,500,000 new Ordinary Shares as consideration for the acquisition of Readson Group Limited Cox Moore Holdings Limited

Placing by Lazard Brothers & Co., Limited in conjunction with Rowe & Pitman Ltd. οú

5,357,143 new Ordinary Shares at 140p per share

SHARE CAPITAL

Authorised £3,000,000 Ordinary Shares of 10p each

N ...

Listing Particulars relating to the 13,500,000 new Ordinary Shares to be issued as consideration for the proposed acquisition by the Company of the whole of the issued share capitals of Readson Group Limited and Cox Moore Holdings Limited ("the Acquisition") and the 5,357,143 new Ordinary Shares to be issued pursuant to the proposed placing ("the Placing") are available in the statistical services maintained by Extel Financial Limited.

Resolutions, inter alia, to approve the Acquisition and the Placing and to change the name of the Company to CoxMoore plc will be put to shareholders at an extraordinary general meeting of the Company convened for 22nd July, 1987.

On 22nd June, 1987, the existing Ordinary Shares of the Company were suspended at the Directors' request pending completion of the Acquisition and the arrangements for the Placing. It is expected that dealings in the new Ordinary Shares to be issued pursuant to the Acquisition and the Placing will commence, and that dealings in the existing Ordinary Shares will recommence, on 23rd July, 1987. The second distributor to the Placing was Anderson & Co., 62 London Wall, London EC2R 7DQ.

Copies of the Listing Particulars are available for collection only during usual business hours from the Company Announcements Office, The Stock Exchange, London EC2P 2BT until 22nd July, 1987, and may be obtained during usual business hours on any weekday (excluding Saturdays) up to and including 3rd August, 1987 from—

Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT.

> Harold Ingram P.L.C. 82-84 Highcross Street, Leicester LE1 4NN.

Rowe & Pitman Ltd., 1 Finsbury Avenue, London EC2M 2PA

Robert Fleming & Co. Limited, 25 Copthall Avenue, London EC2R 7DR Dated 20th July, 1987

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have moved offices to:

London W1P 7AA

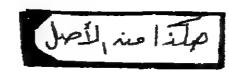
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NEW YORK ACTIVE STOCKS



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Dow Industrial Div. Yield	TYALY Brica Core, Ind (1972)	They are all regular readers of the FINANCIAL TIMES • European Edition For further information about subscription rates in Scandinavia, please contact K. Mikael Heiniö in Copenhagen:

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YORK STOCK EXCHANGE COMPOSITE CLOSING PRI

Closing prices, July 17 ### 2047-12 x 5447-12 x 54 Stock Div. Tel. E

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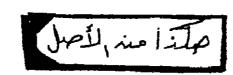
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NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES Closing prices

	NYSE COMPOSITE CLOSING PRICES	AMEX COMPOSITE CLOSING PRICES Closing prices July 17
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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar's bull run ignores bad trade figures

May had little lasting impact on the dollar. After falling sharply Wednesday on news the trade deficit was \$144bn. compared with expectations of about \$13.250, the dollar recovered on Friday to its best levels since mid-

This was at least partly technical, with the dollar continuing its two-month upturn after about 11/2 years of steady decline. To this extent the US currency is trading chart resistance points, but there

1.6285-1.6295 0.32-0.31 am 0.86-0.84 pra 2.60-2.52 pm

£ IN NEW YORK

STERLING INDEX

am am am

pm pm pm

CURRENCY RATES

16.4444 48.5653 8.87794 2.3415 2.63621 7.7971 NVA 192.55 8.54265 160.531 8.15020 1.95148 177.003 NVA

CURRENCY MOVEMENTS

OTHER CURRENCIES

Sterling
U.S. Dollar
Canadian Dollar
Austrian Schilling
Belgian Franc
Danish Krone
Denische Mark
Swiss Franc
Guilder

FALLING INTEREST rate differentials between the US and Japan have so far failed to end the dollar's recent bull run, and there is also no sign that disappointing US statistics are doing too much harm.

A high level of oil imports was regarded as a major reason for the rise in the May trade deficit. Oil prices have now climbed back above \$20 a barrel, and Japan's Last week's US trade figures for the dollar. After falling sharply Wednesday on news the trade deficit was \$14.4bn, compared to a clash between the US and the figures.

A some last week there is little reason to believe this week's economic news will have any more impact.

The fact that oil is unlikely to suffer from any lasting shortage of supply, and that any explosive rise in prices will be short lived, is being ignored at present.

Another factor helping the dollar's recovery is the timing of various trade figures. Japan's in the first quarter.

This is all very speculative, but indicates the market's pre-sent view. At the same time it is hard to see why rising oil prices should benefit the dollar when the US is a large oil importer. The reason is that the US is also an oil producer, unlike Japan, which is expected to be even

EXCHANGE CROSS RATES

EMS EUROPEAN CURRENCY UNIT RATES

3.006

EURO-CURIVENCY INTEREST RATES

Yen per 1,000: French Fr per 10: Live per 1,000: Belgian Fr per 100.

POUND SPOT—FORWARD AGAINST THE POUND

1.680-1.6090 2.1215-2.1225 3.36-3.37 61.90-62.00 11.334-11.344 1.1165-1.1173 2.982-2.992 231.20-222.15 204.80-205.10 2161\2-716279 10.88-10.89 9.944-9.954 10.374-10.384 2451-2464

amounts against Ecu July 17 43.0865 7.88975 2.07821 6.91830 2.33927 0.775649 1503.91

YEN F Fr. S Fr. N FL Lim

2.503 3.383 1.351

0.740 1. 1.152 1.556

3.32? 40.48

73.03 2.956 113.7 4.601

Another factor helping the dollar's recovery is the timing of various trade figures. Japan's June data were published before US May figures. Japan's to a clash between the US and trade surplus, including that with the US, declined in June, and with the Canadian surplus

also falling, the market is pre-pared to believe there could be a significant cut in the June US deficit.

After the dollar's perform-

Money Market Services is foreeasting 3.4 per cent, but several other economic researchers

to be optimistic.

Nomura Research Institute expects the growth rate to be almost flat, because of the slow-down in stock building Kleinwort Grieveson Securities forecasts a flat GNP figure, and agrees this

will be the result or swings in inventories.

Another important figure is Wednesday's June Consumer Price Index Expectations centre on a monthly rise of 0.4 per cent, bringing the year-on-year inflation rate down to 3.7 per cent from

According to Notatra a differential of 5 per cent should keep the dollar at around Y145 to Y150, but Friday on it was above Y152 Interest rates and economic fundamentals suggest this trend cannot last.

LONDON SE E/S OPTIO £12,500 (combs per £1) -128 Dec. App. - 16.25 OF 11.25 1.25 OF 11.25 OF 11.25 OF 11.25 OF 11.25 OF 11.25 OF 12.25 OF Pats—Last legt. Oct. Dec. 215 315 415 346 455 525 370 650 750 755 860 905 290 10.60 3140 230 — 1350 430 — 1550 1.45 2.85 5.00 7.25 9.50 12.10 17.10 Sept. 2.15 3.65 5.70 7.55 9.90 12.30 14.80 CHICAGO Close 0.6567 0.6608 0.6660 0.6720 149k 0.6609 0.6650 0.6695 0.6750

LONDON Close High Low Pres, Sept. 124-29 124-29 124-10 124-21 Dec. 124-25 124-17 124-10 124-16 Estimated usbure 24,268 (34,591) Previous day's open let. 29,561 (29,954) 6% NOTIONAL LONG TERM JAPAN BOND Y100m 100ths of 100% Close High Low Prov. Sept. 207.77 207.97 207.95 208.25 Dec. 107.00 107.00 107.40 107.40 Previous skeld C.2821 Previous sky's open Int. 2.283 (2,003) THREE-MONTH STEALING \$500,000 points of 100%

FT-SE 100 INDEX 625 per tull imbex point Supt. 240.50 247.20 245.16 Ouc. 250.40 247.20 245.16 Estimated volume 1,451 (1,303) Previous day's open inc. 6,146 (6,241)

1.6200 1.6227

0.90-0.85 pm 0.31-0.19 pm 34-3 pm 44-35 pm 22-34 db 1.05pm 0.15 db 4-35 pm 374-457 db 374-422 db 7-10 db 132-144 db 31-24 pm 3-24 pm 33-34 pm 33-34 pm 0.34-0.31c pm 2.42 0.15-0.05c pm 0.57 11-1c pm 4.01 18-13c pm 4.01 1-1 ore dis -0.66 0.04-0.05p dis -0.05 11-1 lupi pm 5.52 104-154c dis -6.67 123-175 dis -6.72 2.4 line dis -1.67 48-5 ore dis -5.17 11-1c pm 1.43 14-1 y pm 5.49 98-2 gre pm 5.49 11-1 c pm 5.49 1.600-1.6250 2.1213-2.1437 1.36-3.37°₂ 61.90-62.13 11.331-11.37°₄ 1.1140-1.1200 2.981-2.991₄ 231.20.234.02 204.62-205.76 216.15-21.705 10.85-10.944 9.941-9.38 10.371-10.442 2056-21.06 2.18 9.47 2.55 -0.97 -0.13 5.10 -7.17 -7.57 -1.57 -1.57 -1.58 1.08 9.19 4.79 5.22

Correction for July 15 US Serend 1.6110-1.6355

DOLLAR SPOT FORWARDS ACAMET THE BOLLAR

DOLLO	3501	ATTIONU !	inger march 11	1E L	on the same	
July 17	Day's spread	Clase	One month	% p.z.	Three monds	% 9.2.
UKt	1,6080-1,6250	1.6080-1.6090	0.34-0.31c pm	2.42	0.90-0.85 pm	2.18
Irelandt	1,4425-1,4541	14425-L4435	0.33-0.26c pm	2.36	0.97-0.85 pm	2.51
Canada	1.3165-1.3200	1.3180-1.3190	0.19-0.22t ds	-1.86	0.55-0.58 ds	-1.71
Netherlands .	2.0735-2.0920	2.0910-2.0920	0.25-0.2% pm	141	0.54-0.79 pm	1.57
Belglum	38.18-38.55	38.45-38.55	ptt عراج 21	0.47	6-2 pm	0.42
Denmark	6.994-7.054	7.05-7.05%	1.15-1.85ore dis	-2.57	4.90-5.60 ds	-3.00
W. Germany .		1.8580-1.8590	0.46-0.43pf pm	2.89	1.40-1.35pcs	2.98
Pertugal	144-144%	1441-1441	90-120: ds	-8.74	300-350 ds	-9.02
Spain	126.45-127.10	127.00-127.10	100-150c dis	-11.84	300-350 des	-30.26
140	1333-1345	13431-13441	3.80-4.800re dis	-3.86	11.00-14.00ds	-3.74
Norway	6.73-6.77	6.761-6.77	3.95-4.45ore dis	-7.47	11.90-12.4045	-7.21
France	6.16-6.18%	6.184-6.184	0.40-0.60: 46	-0.98	150-180 ds	-1.07
Sweden	6.42-6.46%		0.80-1.10ore dis	-177		-1.90
Japan	151.35-152.85	152 70-152 80	0.39-0.36y pan			2.87
Austria	12 95113 071.	1107-11076	3.10-2.70gru om		9.00-8.00ast	2.62

Switzerland .. 15340-15485 15470-15480 0.41-0.37c pm 3.04 118-1.13 pm

MONEY MARKETS

FORWARD RATES

AGAINST STERLING

Varying forecasts on UK trade

INTERVENTION by the Bank of England kept sterling below DM 3.00 last week, as dealers found renewed attraction in the toms and Excise comput pound, because of rising oil

Economic news had little
Impact. The repayment of £800m in the June UK Public Sector Sorrowing Requirement was below the average market forecast of £500m, and after invisible earnbelow the average market forecast of £500m, and after invisible earnbelow the average market forecast of £500m. and May average earnings were in

May UK trade figures, delayed by industrial action at the Customs and Excise computer centre. are expected Wednesday. The dis-pute should not cause any distor-

County NatWest Gilt-Edged Secur-

FT LONDON INTERBANK FIXING

(11.00 a.m. July 1	(7) 3 months U.S. dollars	6 membs U.S. dottars		
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diered rates for \$10m	the arithmetic means, round inquoted by the market to five all Westminster Bank, Bank agranty Trust.	reference banks at 1	L1.00 a.m	n, each working day
arts and Morgan Gu	paranty Trust.			qar 142222

BANK OF ENGLAND TREASURY BILL TENDER

WORLD	INTEREST RATE	S	
Comple	NEW YORK	17 ولعال	charge
Unch'd	Prime rates	84	Upch'd
+13	Federal Funds	63	Upch'd
1	3 Mth. Treasury Bills	5.73	-0.05
	6 Mith Treasury Bills -		+0.18
		6.67	-0.06
		5.0	Unch'd
	One mth. leterbank		+0.075
	Three month	3.775	+0.075
	PARIS		
J	Intervention Rate	75	Unch'd
11-44	One mit, Inserbank	75	Uncb/d —L —Δ
Unch'd	Three month	712	-4
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11-44	One month	105-	
		11	÷4g Unch'd
Hartra		95.	-7-
		95	
	+ 13 + 15 -0.0151 Unct's Unct's Unct's Unct's + 16 Unct's	Unch'd + 13 + 1	Unch'd Hill Prime rates 8\(\)

ities expects a deficit of 2850m and a payments short-fall of £50m. Greenwell Montagn Research forecasts a trade deficit of forecasts a trade deficit of £1,050m, because of a sharp rise in the non-oil deficit, and a current account deficit of £350m, but

plus of £83m.
Today's June money supply figures are expected to show growth in sterling M3 of 1 per cent James Capel expects a current account surplus of £150m, thanks to a rise in manufacturing output and an increase in the US deficit support for sterling after last month's election. Bank lending should remain buoyant, rising with the UK. Morgan Grenfell forecasts a small payments sur-MONEY RATES

Frankfurt	NEW YORK (4 pm) Prive cate Broker from rate Fed. funds Fed funds at intervention and	74 St	re year		5.19 Three 5.26 Four 5.72 Flue 5.86 Seve 5.50 10 ye	Bonds year	7.92 7.99 3.17 3.36
Parts	July 17	Overnight					Londord Intervention
Linky 17 Over- slight 7 days Steath Three Six Ower- slight sudice Steath Shouth Shouth Shouth Steath Shouth Steath Shouth Steath Shouth Steath Shouth Steath Shouth Steath Shouth Shout	Parts Zurich Aussterdan Tokyo Milan Brusset Dublin	7-7% %-1% 5-3-5-3 3.15625 10%-10% 6-30 9%-9%	7.8-7.8 33-35 5.4-5.3 3.53125 103-103 63-63 ₂ 74-92	74-74	71-74 5-37- 5-3-5-3 3.71875 101-114 6-64	8484	72
Sterling CDs				Month		Şir Months	
Local Authority Sonds	Imarbonic		92.4	9-89	92-92	92.93	95-94

Malayan Banking Berhad

US \$60,000,000

Negotiable Floating Rate Dollar Certificates of Deposit due 1987 Tranche B

in accordance with the provisions of the Certificates.

notice is hereby given that the rate of interest for the period from 21st July 1987 to 15th October 1987 has been established at 71/4 per cent. per annum. The interest payment date will be 15th October 1987. Payment, which will amount to US \$4,255.21 per Certificate, will be made against the relative

Bank of America International Limited



The Mortgage Bank and Financial Administration Agency of the Kingdom of Denmark

Guaranteed Floating Rate Notes due 1999, Series 99 Unconditionally guaranteed by

The Kingdom of Denmark
Issue Price 100 per cent.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 16 July, 1967 to 16 October, 1967 the Notes will carry a Rate of Interest of 99ta% per annum. The amount of interest payable on 16 October, 1967 will be CL,173.63 per £50,000 Note. COUNTY NATWEST Agent Bank

U.S. \$300,000,000 FLOATING RATE CAPITAL NOTES DUE 1996 Notice is hereby given to the holders of hotes (the above-mentioned Notes (the "Notes") of Den norske Creditbank (the "Bank") that, in accordance with the terms of Condition 1 of the Terms and Conditions of the Nooss, the Bank has determined that, as from August 21, 1987, in the event of the distribution of assets of the Bank upon any winding. up, liquidation or reorganisation of the Bank, the claims of Noteholders and Couponholders will be suborument to the prior payment right of payment to the prior payment of claims of depositors and all other creditors of the Bunk, other than subordinated creditors. Accordingly rank pari passu with any subordinated indebtedness, o

Bank then outstanding

Notice To the Holders of the PACIFIC DUNLOP LIMITED

7% Subordinated Convertible Bonds Due 1996 Convertible Bonds Due 1996
NOTICE IS HEREBY GIVEN that the conversion price of the above Bonds, initially adjusted and changed. effective 15th November. 1986, from A\$4.00 to A\$3.61, has been further adjusted and changed, effective as of 18th June. 1987, to A\$3.29 by virtue of a one for ten Bonus Issue on all outstanding Ordinary Shares of Pacific Dunisp Limited which were issued on 29th June, 1987, to shareholders of record 18th June, 1987.

PACIFIC DUNLOP LIMITED

July, 1987



Nippon Shinpan Co., Ltd.

U.S.\$400,000,000

1% per cent. Guaranteed Bonds 1992

Warrants

to subscribe for shares of common stock of Nippon Shinpan Co., Ltd. Payment of principal and interest being unconditionally and irrevocably guaranteed by

> The Sanwa Bank. Limited (Incorporated with limited liability in Japan)

ISSUE PRICE: 100 PER CENT. (EUROPEAN TRANCHE)

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ANZ Merchant Bank Limited Baring Brothers & Co., Limited

Robert Fleming & Co. Limited

Merrill Lynch Capital Markets

Morgan Grenfell & Co. Limited

Sanyo International Limited Taiheiyo Europe Limited

Towa International Limited ...

Universal (U.K.) Limited S. G. Warburg Securities

Norinchukin International Limited

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IBJ International Limited **KOKUSAI Europe Limited**

Nomura International Limited

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Mitsubishi Trust International Limited The Nikko Securities Co., (Europe) Ltd.

Sanwa International Limited Bank of Tokyo Capital Markets Limited

Berliner Handels-und Frankfurter Bank Crédit Commercial de France Dresdner Bank Aktiengesellschaft Fuji International Finance Limited Kleinwort Benson Limited Maruman Securities (Asia) Limited Mitsubishi Finance International Limited Mitsui Trust International Limited New Japan Securities Europe Limited Nippon Credit International Limited Salomon Brothers International Limited Shearson Lehman Brothers International Taiyo Kobe International Limited Toyo Trust International Limited Wako International (Europe) Limited Wood Gundy Inc.

Yamaichi International (Europe) Limited

SECTION III

FINANCIAL TIMES



Banking '

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Dr Mahathir Mohamad, who visits the UK this week, is prime minister of a country which is rich in natural resources

and in diversity. It has had to contend of late, however, with the effects of lower world prices for its commodities and potentially serious political divisions at home. Roger Matthews, South East Asia correspondent reports

Obstacles to success rise

IF MALAYSIA LTD had been per cent Chinese and nearly 10 floated on the world stock per cent Indian. They are Mosexchange a few years ago the prospectus would have made attractive reading and the offer oversubscribed many times, ral Chinese dialects, Tamil or Surveys, such as this, could scarcely have been more supportive to the underwriters! cause. They tended to wax lyrical bout a land almost literally flowing with milk and honey at a weight. The two communiflowing with milk and honey, a near Utopia garlanded by fran-gipani and hibiscus.

The presumably more sober language of the prospectus would have emphasised the richness of Malaysia's natural resources the buoyancy of its resources, the buoyancy of its commodities—exports, the development of the oil sector, and the strengthening of its manufacturing base. It would also have mentioned political factors are the manufacturing base. factors such as the manageable size of the population, the capacity of its racial groups to live alongside each other, the solidity of its Westminster-model parliamentary system, and its relative freedom from

external threats:
But, had it sought greater balance, it might have explained more fully the characteristics of Malayala's racial and religious composition. About 50 per cent are Malay Bumiputras (literally the "sons of the soil"); roughly 33 external threats.

English The Bumputras, traditionally a rural people, hold political power. The Chinese, mainly city dwellers, have the greater financial and commercial weight. The two communities clashed briefly, but violently, in 1960.

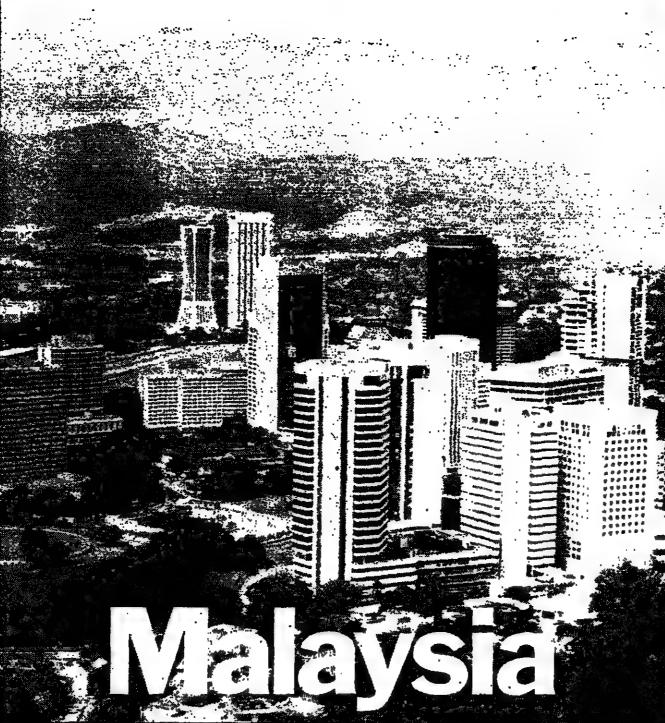
Malaysia is also a physically divided country. Peniasular Malaysia, in which sits the capital Kuala Lumpur, is just a little

tal Kuala Lumpur, is just a little smaller than England and Wales. But it is separated by 400 miles of the South China Sea from East Malaysia, the two states of Sabah and Sarawak, which together are larger than Great Britain.

Great Britain.

Overall, however, Malaysia has been one of the great postcolonial success stories with a still strong economy and a functioning democracy. It is genuinely non-aligned but retains good relations with the superpowers. It is still—if a little scratchity—a member of the Commonwealth and belongs to the Islamic Conference the Islamic Conference Organisation, which it helped to

found.
Yet the international and domestic self-sasurance this.



ncial district of Kuala Lumpur, Malaysia's capital city

the collapse of commodity prices which caused the economy to contract in 1985 was a serious blow to the self-confi-dence derived from a decade of

should generate is difficult to discover in today's Kuaia Lumpur. The world recession and the collapse of commodity prices which caused the sconomy to contract in 1985 was a respectable in the collapse of commodity prices which caused the sconomy to contract in 1985 was a respectable in the collapse of commodity prices which caused the sconomy to contract in 1985 was a respectable in the contract in 1985 ates, began to climb more steeply.

UMNO and its coalition part-ners in the ruling National

The issues are closely related: first, the future of the New Ecoates, began to climb more steeply.

ates, began to climb more steeply.

The pressures revealed fissures, frauds and mismanagements raised doubts about the solidity and administration of the banking sector. Land values, on which paper fortunes had been made, suddenly plummeted Leaving, buildings half. nomic Policy which in 1971 set a

CONTENTS

The political scene; the economy profile of the Prime Minister Interview with Dr Mahathir Mohamad;

foreign policy

Industrial policy: ministerial profile 5 Banking and finance; the stock

Foreign Investment; peronality profile

Commodity exports; East Malaysia 8

Pictures by Terry Kirk and David

The national language; London business seminar on Malaysia 12

Minerals, oil and gas: Kuala Lumpu Commodity Exchange

reduce, if possible eliminate, the identification of race with economic function. The aim was to ensure that at least 30 per cent of corporate equity was owned by Bumiputras by 1990, 40 per cent by other Malaysians and not more than 30 per cent by foreigners. At the start of the programme Bumiputras owned just 1 per cent of equities, and provided less than 6 per cent of

the country's professionals. It was not to be a case of robbing Peter to pay Paul. The increase in the Bumiputra participation in the economy would come from a fairer share of the new wealth created through increases in the country's GNP.

There was also to be positive. There was also to be positive discrimination in favour of Bumiputras in certain jobs, education and housing. The real problems arose when there was little or no growth in the eco-nomy and this was coupled with rising unemployment. They were exacerbated by the split within the party which repre-sents those interests, with both sides seeking additional sup-port from their constituents.

Dr Mahathir said during the Dr Mahathir said during the course of an interview that because there was no growth in the economy that part of the NEP which sets targets for Bumiputra equity participation was obviously in abeyance. It currently stood at 18 per cent and could not possibly reach 30 per cent by 1990. He thought perhaps target dates should be perhaps target dates should be dropped in favour of a less timesensitive statement of intent.
Ghafar Baba, his deputy, had
only a few days previously
speculated publicly that a 50-50 share should be the target. Mr Daim Zainuddin, the Finance Minister, subsequently sald in Parliament that the NEP was fine and urged everyone to stop talking about reforming it.

But, however much the Government wishes the issue would go away, the private sector seems unlikely to co-operate. This would have mattered a This would have mattered a great deal less in the late Seventies and early Eighties when the Government, flush with cash and foreign borrowings, provided most of the country's new investment. Today, as it continues to tighten its belt and seeks to reduce its budget deficit, it is the private sector which is expected to be the which is expected to be the main motor of growth. "But would you invest, commit large

sums of your capital to a company which in a few years' time you might not fully control or even own." said a banker, referring to the deputy Prime Minister's suggestion of 50-50 Bumiputra corporate ownership. " Most people in the private sector will need to be rather more confident of the future than confident of the future than that, especially with financially, more interesting investment

opportunities abroad."
The measures the Government has taken to attract foreign investment should equally be applied to Malaysian investors, prominent members of the private sector argue. 'We want elements of the NEP to continue but they should con-centrate more on the professional and educational aspects of Bumiputra development. That way the Bumputra community will grow with the economy. The alternative is little growth and less wealth to share, which will not advance the Bumiputras in the least."

Some members of the Government, including the Prime Minister, tend to view such arguments as yet more special pleading. "Businessmen every-where complain," said Dr where complain," said Dr Mahathir. "Literally what they are asking for is total deregula-tion, but you know, when you have deregulation, that is when they ask for regulation." He said he wanted the private sector to be free, but to be free it had to control itself.

He rejects no less emphatically the criticism of his Government's decision to invest heavily in large scale industrial and infrastructure projects, which some of his opponents viewed as an ill-fated attempt to follow the inappropriate examples of South Korea and Taiwan. But Dr Mahathir also concedes that the Government has failed to make several of them profitable and will eventually be prepared to turn them over to the private sector. Whether he will find any buyers is another matter.

Politically, it would seem almost impossible to take the toughest of decisions and shut down the least viable. Investments such as that in the Proton Saga car plant were ultimately more than an industrial or commercial decision. They were intended to be, and are, a symbol of Malaysian, and more particularly Bumiputra advance—Continued

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Political tensions within the United Malays National Organisation

to restore party unity New moves

about the United Malays National Organisation and very little else. It may be one of 13 parties which make up the ruling National Front, but it is also the party which has dominated the country since independence, has provided each of its four Prime Ministers, and expects to provide the next four after that

UMNO is much more than the natural party of government. In the Musa Hitam, deputy president in the general election and yet in the general election now believed that he had totally secured his position within the electorate may propose, but it is certainly UMNO which disposes And within aix months it had come very close to choosing a new leadership. The seeds when Musa Hitam, deputy president may be a some in February president may be a some into the general election and yet in the general election may be a secured his position within the party. However, in Melaysia the electorate may propose, but it is a some interest may be a some interest.

n atural party of government. In-sofar as it is possible within a parliamentary democracy, UNINO is the institutionalised UAINO is the institutionalised par ty of government. Its number of systs in Parliament may vary, its proportion of the national vote may rise or fall, but few votemay rise or fall, but few votemay rise or fall, but few votemay rise or fall, but few votems in Malaysia would happivotens in Malaysia would happivotens in Malaysia would happivotens in Malaysia would happivotens in Malaysia would happivote which his supporters rightly identified as being more impor-UMN() has played a paternalis-tic role, representing the aspirations of the Bumiputras yet co-existing reasonably com-fortably with those parties within the coalition which promoted the views of the Chinese and Indian communities. Within UMNO itself the leadership tended to the patrician. The membership was generally re-spectful and business was done spectral and business was done with an eye to consensus, oiled where necessary by the dispensation of patronage.

Generally the system worked,

generally the system worked, perhaps not always very dyna-mically but the party main-tained a high degree of cohesion and survived both the early tenand survived both the early ten-sions of independence and the riots of 1969. When the leader-ship changed it did so politely and was arranged out of public

It is against that background that the challenge in April to Dr Mahathir, president of UMNO and thus Prime Minister, was launched. Although there had been token opposition to pre-vious presidents, the party had never witnessed, nor probably contemplated, a full-blooded, gioves off struggle for the

leadership.
It also spotlighted the uncomfortable fact that UMNO elections matter a great deal more than general elections. The electorate, or more precisely the Bumiputra part of it, had only a few months before reaf-firmed its faith in UMNO. Under Dr Mahathir's leadership it won 83 out of 84 seats it contested nationally, and 228 out of 240 seats at state level.

The general election was, in the final speeches and voting, the national context, a triumph for Dr Mahathir, and once again appeals for unity, for the

FOR THE PAST 12 months dent predictions. Those who about the United Malays thought Dr Mahathir would do hadly in the general election ittle else. It may be one of 13

when Musa Hitam, deputy presi-dent of the party, deputy Prime Minister and Minister for Home Affairs, brought out into the open his rift with Dr Mahathir

identified as being more impor-tant than a seat in the government. The UMNO tradition is for deputy presidents to become Prime Ministers.

"All Muss had to do was go to sleep for a few years and he could have woken up in the top job," commented one of Dr Mahathir's closest aides just be-

fore the party vote.

Instead Muss, who claimed he had been shut out of government decisions, formed what seemed intially to be an unlike-ly alliance with his long time rival Tunku Razaleigh Hamzah, the respected Minister for Trade and Industry. Razaleigh was to challenge for the presidency, Musa to defend his deputy presidency against Ghafar Baba, his replacement as deputy Prime Minister.

The intensity of the struggle between what was known popularly as the "A" and the "B" team forced the party to take sides and eventually distributed the party to the party to take sides and eventually distributed by the party of the party to take sides and eventually distributed by the party of the part vided it almost exactly down the

Mahathir នភពិ squeaked home by majorities of 43 and 40 votes respectively out of a total of 1,479. What would have seemed to be an intolerably narrow margin of authority for older style UMNO members was hailed as an endorsement by the victors. At the same time Mahathir supporters established a comfortable majority in the party's Supreme Conneil and the man many people be-lieve to be the Prime Minister's chosen successor, Anwar Ibra-him, was elected as one of the party's three vice-presidents.
As the delegates gathered for

wounds to be bound once the decision was made. It was either that or a period of attrition, during which the losers and their supporters would be consigned to the political wilderness.

Dr Mahathir says that he wishes to rectore the unity of UMNO and would like to be conciliatory. He does not believe

UMNU and would like to be conciliatory. He does not believe that the party should have to go through a similar experience again. His opponents, however. He unconvinced. The principal ones resigned their government positions after the defeat, others were sacked, and others say they are planning to keep a say they are planning to keep a low profile in the months ahead But there are also suspicions that the victorious "A" team will not be securing harmony in

the party through offering the olive branch, but rather through progressively weeding out known, or suspected, disloyal "Mahathir and his men are going to make very sure that there is no repeat of this April," said one experienced diplomatic observer. "They are well aware what was being planned for them if they had lost."

If that assessment is correct then UMNO faces a difficult future. Dr. Mahathir's connected.

ture. Dr Mahathir's opponents are too numerous to purge with-out considerable bitterness. Equally they came so close to victory in April that the plat-form exists for a renewed challenge in three years time, although any element of sur-prise will have been lost.

bitterness of the contest is that ship from all ethnic groups, and the Malaysian Indian Congress.

bitterness of the contest is that the country has lost a number of its most skilled politicians and able administrators," commented a leading businessman. "The pool of ministerial talent within UMNO is not so great that it can easily afford such a loss. There are people now in the Cabinet who owe their position more to their loyalty than to their ability."

However, others argue that the election stimulated real debate within UMNO for the first time in many years. "They were actually discussing the issues the politics of race in the election stimulated real debate within UMNO for the first that affect the country. It was should not be one way traffic. It should not be one way traffic. It should not create greater inequalities. The government has the stimulant of the country of the more way traffic. It should not create greater inequalities. The government has People have become more aware of the role of government, of mismanagement in govern-ment, the industrialisation issue and a range of other topics which must be a healthy thing in an evolving democracy," said another businessman.

But he also feared that the competition for support within UMNO could lead to a political genuinery issamic state in which all races would live in equality and harmony. Despite its lamentable showing at the last election, when it secured only one seat in Parliament, PAS asserts that it is the only possiauction, with each faction seek-ing to outbid the other in the promises they would make to the Bumiputras. "At a time of low growth that would be a very alarming development for the country as a whole," he added. The concern which he voiced is shared by the other main parties within the National Front— the Malaysian Chinese Associa-

tion (which has been having its

domestic difficulties).

Gerakan, predominantly

Clerks tallying up ballots during the general election. The United Malays National Organisation is only one of 13 parties which make up the rating National Front, but the UMNO is the inet party of governme

should not create greater ine-qualities. The government has to find a way to accommodate that large section of the popula-tion which is disaffected by its The best way to achieve that according to the other main opposition party, the Pan Malaysian Islamic Party (PAS), is through the treation of a genuinely Islamic state in which

in the national context, the general election was a triumph for Dr Mahathir

Profile: Dr Mahathir Mohamad

A man in a hurry

"The way forward for Malaysia is not through maipractices, nepotism, favouritism and corruption, it is through real Islamic justice which applies equally to all people. We may not be able to create an Islamic state at the next elec-tion but the trend will certainly be towards Islamic government The government has been trying o steal some of our clothes, but to steal some of our clothes, but the people will realize they are being cheated by these non-practising Moslems." There is some evidence of an Islamic drift at the higher levels of UMNO, although it could as easily reflect political pragmat-ism as a growth in religious sentiment. All three party vice-presidents have Islamic back-grounds but most attenion is likely to cause despondency among some, and severe resentment among most others. No apologies are offered. What I sought to accelerate the prosence written is written with sincerity." And so it has continued: the controversey, no apologies, and the sincere pursuit of what he has described as almost all categories the Prime Minister has failed. The warmen are to push to push to accelerate the prosent the controversey, no apologies, and the sincere pursuit of what he has described as almost all categories the Prime Minister has failed. grounds but most attenion is concentrated on Anwar Ibrahim

weloped a reputation for using religion as a political tool. The danger perceived by other politicians is that during a dards and prosperity of the indi-genous Malay population.

Time has always been the enemy. Writing his book soon after the 1969 communal riots

Dr Mahathir concluded that other politicians is that during a period of intra-UMNO stress that competing factions will seek to use all—the weapons in their armoury regardless of the lon-ger-term impact on the country. Perhaps the most encouraging aspect of the past 12 months is

that this has not happened and, despite the ending of one tradition, UMNO has remained more or less faithful to an important

who in his earlier career de

ble alternative to UMNO.

Our real fight is with them

We are appealing to all races in Malaysia for their support. UMNO has absolute power and it has computed absolutely.

They have developed a feudal mind," said a member of its cen-

Mahathir Mohamad, people doubted that he would Malaysia's Prime Minister, has be a man in a hurry. One West-always been a controversial politician and would not have it days other way. His approach to politics was perhaps best summed up in the concluding paragraph of the introduction to his once-banned book. The Malay abroad to finance major industrialisation schemes, it looked once-banned book, The Malay abroad to finance major indus-Dilemma. He wrote: "The trialisation schemes, it looked publication of this book is not East rather than West, it shook calculated to endear the writer up the special relationship that to any particular section of had existed with Britain, it Malaysians. Indeed, it is most attempted to establish a time to cause descendent

"an orderly, creative revolu-tion" to raise the sights, stan-

revolution, not evolution, had to be the goal. Evolution, the more traditionally. Malay quality, cedented depended far too much on leadershi circumstances and a multitude in April of factors difficult to detect and How Dr

almost all categories the Prime Minister has failed. They argue Minister has failed. They argue that he was in too much of a hurry, that he ignored professional advice, took decisions on issues he only partially understood and as criticism mounted sought refuge in an ever decreasing circle of political friends. The inevitable result,

of factors difficult to detect and the longer term to that almost latter, but whichever way it will control."

Tow Dr Manathir will react in march forward? Probably the therefore difficult to utilise and the longer term to that almost latter, but whichever way it will control." Roger Matthews Prime Minister in 1981 few to re-establish party unity, but

over its shoulder at a divided ruling party, but as a doctor may be debating whether healing cintments or surgery offer the better solution. Whichever option, or combination, that Dr Mahathir chooses, he empha-sised that he is a fighter who

will not give up easily.

Talking to the Prime Minister in his office in the Parliament building offered flashes of some of the qualities with which he is credited. Irritation at being asked, yet again, about policies he thought he had explained sensitivity to a perceived lack of foreign understanding; a con-viction that many of his critical decisions affecting the economy had been correct; a hint of disappointment that others have failed fully to respond to sought refuge in an ever his vision; and perhaps that decreasing circle of political touch of weariness which foliations. The inevitable result, lows a bruising political battle, they say, was the unpre- A mellowed Dr Mahathir with cedented challenge to his half in eye on settrement, or a leadership which was mounted Prime Minister catching his harfil headership which was mounted by the control of the control of the catching his headership which was mounted by the catching his his vision; and perhaps that the catching his wision; and perhaps that the catching political battle. breath before resuming the march forward? Probably the

HARRISONS MALAYSIAN PLANTATIONS BERHAD (Incorporated in Malaysia)

PROGRESSING STEADILY FROM STRENGTH **TO STRENGTH**

arrisons Malaysian Plantations Berhad (HMPB) is one of the largest plantation companies in Malaysia. Besides owning and managing over 102,000 hectares of prime plantation land, it also manages an additional 24,000 hectares of plantation land owned by other companies and corporations.

With a workforce of more than 25,000 employees, HMPB is the biggest single employer in Malaysia.

As the Company's origins date back to the beginning of the rubber industry in the then 19th Century Malaya, it claims unrivalled experience in the plantation industry. HMPB's primary produce palm oil, rubber, cocoa and coconut - have consistently enjoyed a fine reputation for quality in markets throughout the world. This is mainly due to the Company's stringent standards of crop cultivation, processing, quality control, and continuous research to further improve the qualities of its produce.

HMPB is a strong advocate of research and development. Its wellknown research establishments, namely Prang Besar Rubber Research Station, Banting Oil Palm Research Station, as well as the cocoa research units at Flemington and Giram Estates, have contributed substantially to research and development not only to the Company but also to the plantation industry as a whole.

In line with the priorities of national development, HMPB is also aggressively pursuing downstream activities in the manufacturing and marketing of rubber, palm oil, cocoa and coconut products for the consumer market through subsidiaries and associate companies.

As part of a long term strategy to be the leader in the plantation industry. HMPB will concentrate its efforts to expand and consolidate its plantation activities to achieve the highest level of efficiency possible. Simultaneously, the Company will also continue to diversify its activities particularly in the field of agro-based and food-based businesses.



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Economic scene

More signs of optimism now

isin are being test in manaysia this summer, although little of it appears yet to have percolated down to the majority of the population, still shocked by the suddenness and depth of the 1985.85 recession. 1985-86 recession.

Whatever the statistics may begin to show, the scepticism created by the retraction in the economy will be slow to disperse, especially with unemployment nudging 10 per cent, consumption flat and land ralues heavily depressed.

During the past few months, forecasters have been gradually revising upwards their growth estimates for the year. Bank Negara opened in April with a cautious 1.5 per cent figure, the Malaysian Institute of Economic Research (MER) has believed Research (MIER) has followed with 2.4 per cent, while Merrill Lynch remains ahead of the field with a bullish 3.2 per cent. Mr Daim Zainuddin, the Fi-nance Minister, said in a recent interview that he was confident that the economy would grow this year by 2 per cent.

this year by 2 per cent.

Much depends on the continued improvement of the commodities sector and the extent to which higher export prices will feed through into the rest of the economy and thereby encourage investor confidence, particularly in the private sector. MIER is anticipating a 21 per cent reduction in public investment during 1987, leaving a huge amount of slack for the private sector to take up.

Government officials express

Government officials express confidence that the measures taken in the past 12 months to stimulate private sector investment will lead to an increase of 45 per cent in the current year, a view not fully shared by much of the country's husiness coma view not fully shared by much of the country's business community. It would like both additional deregulation and greater reassurances on the targets to be set for the racial ownership of corporate equity following the review of the New Economic Policy which has to be completed by 1990.

Certainly the outlook for commodities prices is better than it

modities prices is better than it has been for some time. The Organisation of Petroleum Exporting Countries has enjoyed some success in holding to its target price of \$18 a barrel and

est increases in other commodities, export receipts and the balance of payments are looking much healthier than the government forecast last autumn. This the private sector may have to has in turn helped to bring interest rates down and steady the some of the Non-Financial Pubcurrency. All the indications lic Enterprises into profitable are for a current account surplus this ware for the first time and some industrielists over

At the same time Malaysia has the government's capacity to benefitted from a sharp rise in tundertake fresh investment is foreign portfolio share investment which has been largely There would be less cause for responsible for the over 100 per cent increase in the Kuala Lum-

responsible for the over 100 per cent increase in the Kuala Lumpur Stock Exchange industrial ystagnant for the past five composite index in the past 12 months. Rather more problematical is the much sought after increase in direct foreign investment, particularly in manufacturing.

The government appears confident that Malaysia will be a major beneficiary in the years ahead as countries such as Japan, South Korea and Taiwan seek a lower-cost manufacturing ing base. However, as MIER recantly commented: "Although it has been reported that funds have been flowing into the countries were no significant signs of recovery in real private investment even after the landseek a lower-cost manufacturing base. However, as MIER recently commented: "Although it has been reported that funds have been flowing into the country to boost the private sector, there were no significant signs of recovery in real private investment even after the land-slide victory of the Barisan National Government."

For many members of the business community it is the decline in public sector investment coupled with the apparent reluctance of the private sector to respond significantly to either political or other stimuli which causes the most concern

either political or other stimuli which causes the most concern in the short and medium term.

"Commodity price fluctuations are something which every primary producer has to live with They may come as a shock when they fall as rapidly as they did over the past couple of years," commented a banker, "but nonetheless they are a fact of life and our capacity to influence such movements is necessarily limited. The same is not true of investment in which government decisions and aftitudes play a major role."

hirings in the expectation of continued low growth prospects in the economy.

"The most critical issue from the political point of view is graduate unemployment which is expected to turn out more unfavourably than is acknowledged at present," says MEER your absorption, put the graduate unemployment which is expected to turn out more ledged at present," says MEER your absorption, put the graduate unemployment which is expected to turn out more product to tur

THE FIRST stirrings of palm oil has also recovered major industrial and infrastruc-reswakened economic optim- well. Together with more mod- ture projects. Dr Mahathir ism are being felt in Malaysia est increases in other commod- Mohammad, the Prime Minister,

plus this year for the first time and some industrialists ques-since 1979. concern if private gross capital formation had not been virtual-

eroment decisions and attitudes
play a major role."

The was referring to the very large increase in public sector gross capital formation during the late 1970s and early 1980s when the government borrowed heavily from abroad to finance 1988."

One consequence of this has been to depress dramatically the expected starting salary levels for graduates entering the private sector which could in its turn assist the government in its own efforts to reduce public sector costs. A banker said

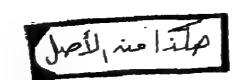
that he could today employ a newly-qualified accountant for about 500 ringgit a month, com-pared with three times that figure before the recession and had heard of cases where ex-isting graduate staff were hav-ing to accept sharply lower sal-

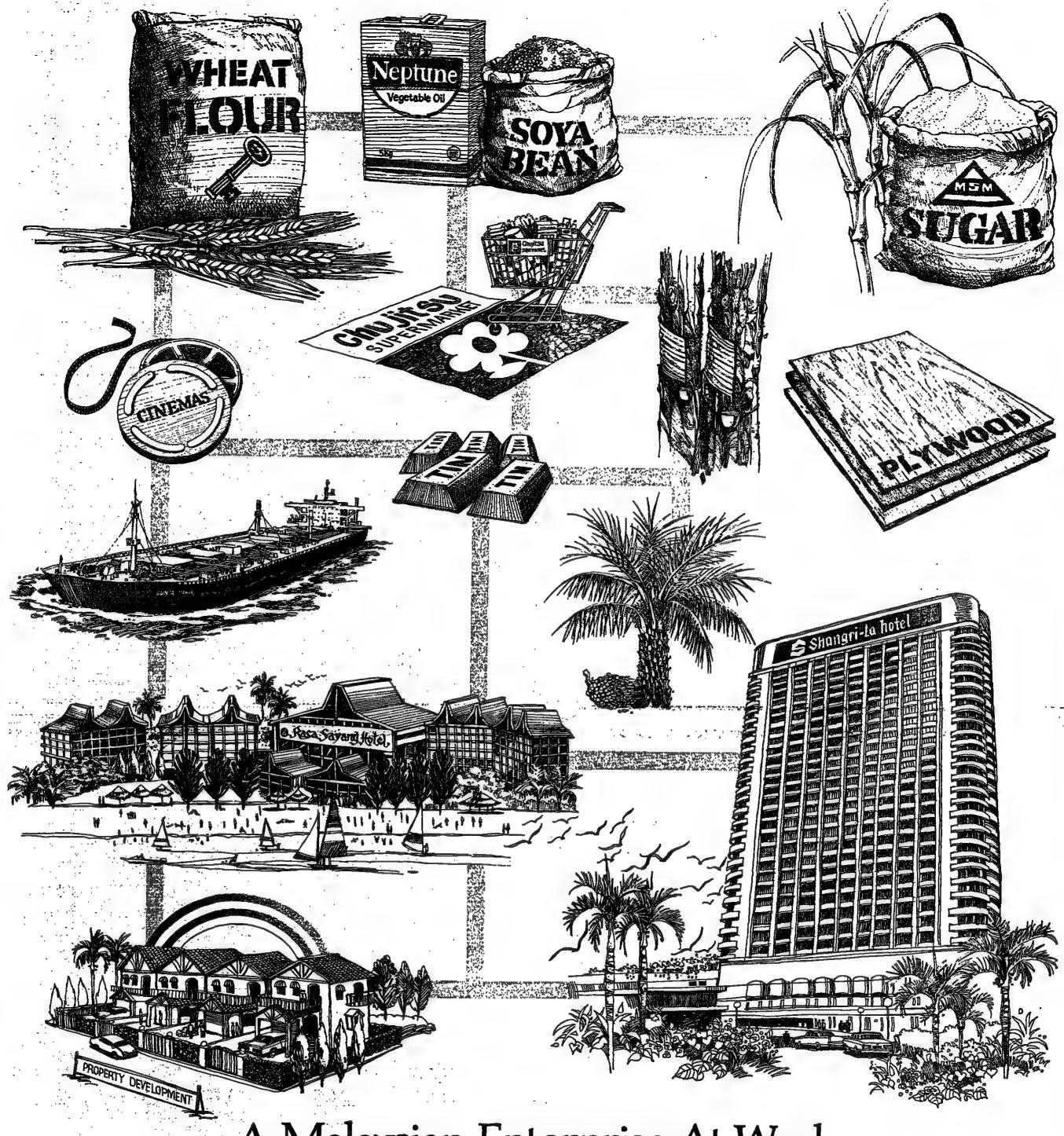
Although this could have political implications, it must also assist Malaysia to reverse the earlier trend of rising wages, virtually nil inflation and little or no productivity gains. With the country expecting to enter a period of increasing competition with the newly industrialised countries of Asia, for both event markets. for both export markets and foreign investment, it is clearly going to be vital for it to maintain tight controls on wages and start matching some of the pro-ductivity gains demonstrated elsewhere in Asia.

According to those Malaysians arguing for more radical changes to the New Economic Policy, these factors make it all the more imperative to undertake additional reforms in the months ahead. They point to several positive factors which provide a sound have for economic provide a sound base for economic expansion but which cannot be fully exploited under the present official constraints. In present official constraints. In particular they stress the improvement in the balance of payments, strong foreign reserves which at the end of 1986 stood at US\$6bn (the equivalent of nearly seven months' imports), low inflation, a savings level which has stood up well to the decline in incomes and an inflation level which is unlikely to rise above 2 per cent in the next 18 months.

The government believes that with these fundamentals, and the range of incentives it has introduced, there is no reason introduced, there is no reason why the economy should not enter a period of sustained and more broadly based growth. The private sector responds that while forced restructuring of the economy in favour of the Bumiputra population is a central plank of official policy, investment confidence, both domestically and externally, will remain at a low level. And that is a political issue which goes to the heart of the Malaysian dilemma.

Roger Matthews





A Malaysian Enterprise At Work

It started in early 1949. The Kuok Group's first company, Kuok Brothers Limited, was founded in Malaysia and commenced trading in rice, flour and sugar.

The Group's business began to expand steadily and rapidly. 15 years later, it had built a large and modern sugar refinery in Prai, Malaysia, in a joint venture effort with Japanese partners.

This was quickly followed by ventures into other industries and businesses throughout the country: plywood and

plywood adhesive manufacturing, flour milling, soyabean crushing and vegetable oil refining, feedmilling, ship management and ship owning, insurance, engineering, tin mining and property development.

In 1968, the Group went into the hotel business and by early 1971 the first Shangri-La Hotel, located on a choice site in Singapore, began to receive its first guests. This soon led to the development of fine beach resorts with the Rasa Sayang and Golden Sands hotels, on the holiday

island of Penang, and the Fijian Hotel in the South Pacific island of Fiji. By 1985, the Shangri-La Kuala Lumpur opened its doors. Situated in the heart of the city's business centre, it is already rated by local and international businessmen as the country's finest.

Today the Group owns and manages a total of 14 top-rated hotels in the Asia-Pacific region.

The Group's main activities and interests are in Malaysia although it has

diversified into multinational activities that stretch from a sugar plantation-cummill in the Indonesian Province of Lampung, South Sumatra, to the massive urban project known as the China World Trade Center in central Beijing, due for completion at the end of 1988.

The Kuok Group is a Malaysian enterprise at work. Its activities, spreading across Asia and spanning over nearly 40 years of progress, can only mean one thing: the Kuok Group means business.

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Right: commodity goods being loaded at Port Kelans Dr Mahathir Mohamad, the Prime Minister of Malaysia, answers questions put to him by Roger Matthews

Big drive to attract more foreign investors

QUESTION: What are your hopes for your first official visit to Bri-tain—and what comment have tain—and what comment have you to make about relations with the UK?

My visit will cover quite a number of areas, particularly bilateral and economic rela-tions. There will be a strong emphasis on economic matters. Of course, we are also in-terested in Britain's perception of the international situationeconomically and politically. We hope that as a result of the visit that relations between Britain and Malaysia will improve and become more mutually beneficial

I think that we have very few problems now with the British overnment Our main problem is really the apparent lack of understanding on the part of the British as a whole about Malaysia. I think that this needs to be corrected because, if not, it becomes a constant cause of irritation which is not good for

We perceive the British as being unduly critical of Malaysis, its economy and politics, forgetting, it would seem to me, that this is not Britain. Malaysia is a developing country. It has problems which are

to one side or the other, or any encouragement for such a tilt, will just make things difficult

Britain has no experience of having half its population of a different ethnic group. You are only now beginning to experi-ence this, but still only a minute fraction of Britain is made up of unassimulable immigrants. Already you are finding prob-lems. Just imagine how big a problem it would be if 50 per cent of Britain's population was made up of Pakistanis, Indians and Bangladeshis, all of them claiming the right to retain their own language, not to speak En-

These are problems which we expect Britain to understand, because it was partly created by Britain during the colonial days. Instead, we find that there seems to be a lack of understanding and this aggravates the situation. So perhaps understanding is one of the major things that we need. Malaysia's Buy British last cam-

paign.
This ended a long time ago.
We ended it because Mrs
Thatcher appeared quite sincere in her desire to correct the

now. But, of course, some people do not believe it simply because they are not competitive enough. Not buying British last does not mean we are going to buy British first. It simply means that you have to compete and if you lose in the competiand if you tose in the compedi-tion then that's it.

Foreign policy and Malaysia's

"Look East" emphasis,

When we said Look East we

did not say stop looking West, but nobody seemed to notice that We do look West, but there are certain things which we think we can learn from the East. What we are talking about is learning the work ethics of the Japanese, the Koreans and the Taiwanese.

Learning their management styles and new technologies that they are introducing. Learning about their dedication, their nationalism and about their desire to compete with the West and beat the West at their own game. If you are going to succeed you must follow the winner and it seems to us that the Japanese are winning hands

You can see that from the cars in Malaysia. We used to buy Morris, Austin and Wolsley. They have all disappeared. Britain seems to be getting out of partly the result of having been problems which caused this tain seems to be getting out of a British colony. We have a multiple thing in the first place. So there car manufacturing as far as we ti-racial population and that reliance is no question of Buy British last can see. This does not mean that

we are favouring the East. If was, in fact, very lucky for us Japanese are very keen to come those countries win contracts that we shifted into industry here. The Koreans have now hard it is because they are more fairly early. competitive. The threat of protectionism, par-

ticularly from the US.

I am worried about this because we believe that the world is interdependent. No country can grow rich all by itself, not even America. It is interaction which will bring richness to America. It is not true to say that America is helping other countries to be rich and those other countries are not helping America. I think Malaysia is helping America. We give them business, we pay money to them. It is only fair that we should trade with America, authough we cannot balance our trade with all countries.

The Malaysian economy and the halance between commodities and industry.

In the past we used to depend almost entirely on commodities. Now we have to balance trading commodities with manufacturing, whether it is heavy or light industry. If you cannot sell commodities then you have to produce something which you can sell. We have tried to create a balance, although we are still very dependent on commod-ities. It had never happened before that all commodities prices went down at the same time. It

If we were trying to shift into tal, so we e industry now it would be very them, too. difficult because we would have Our mair difficult because we would have very little money to spend. We invested when commodity prices were high, and although our industries may not all be making a profit, the investment is in place ready when the economy picks up. We know that commodity prices will never regain their previous levels. So we will have to depend more and more on industry and we have to export that which we produce. We need a world market. We do not want protectionism.

The performance of Malaysian industry.

I am satisfied with it. A lot of people think that it was a mistake to go into industries. It was not a mistake. What has happened is that there has been a

Industry.

I am satisfied with it. A lot of people think that it was a mistake to go into industries. It was not a mistake. What has happened is that there has been a worldwide recession. People and the people of are not buying things. But, once people begin to buy things again, the industries which we

worry about our industrialisa-tion? If we can sell 100,000 cars tion? If we can sell 100,000 cars then the amount of work we can will take a much longer time. We are presently studying how skills we can acquire would be fantastic for a developing country.

We also want to move into the

years ago we made the decision but people advised us against it because there was going to be a cided on anything. I think that because there was going to be a cided on anything. I think that glut. Now the newspapers say cided on anything. I think that there is saying to be a shortest of 80 per cent is a good figure. But, plastics, the price will so up, and we import 300,000 tons a year. The money that costs us could, within two years, buy us a factory. So it was a mistake not to go into petrochemicals.

the Japanese, and even the Ko-resus and Taiwanese, cannot keep on manufacturing in their own countries. They have to move out if they wish to remain competitive. This they are doing and we mean to attract a lot of that sort of capital.

tal, so we expect to benefit from

Our main attraction is that we

into consideration our lower rate of growth. That is alright by us. But there are aspects of the NEP which are not always noted by some people. Most people think of it as a distribution of corporate wealth. But it also means the training of the state o wealth for this country.

For example, we would be happy to sell 100,000 cars in America which has a market for 10m cars. Why should anyone work about our industrialization further increase the normalization of the properties of also further increase the por-tion for the Bumiputres, but it

of course, wh gure like that it becomes a con- The reasons for the split in troversial issue in itself while in fact it is quite meaningless. We targeted for 30 per cent (Bumitargeted for 30 per cent (Bumiputra ownership) in 1990. We
have got 18 per cent now. We
have got 18 per cent now. We
will never achieve 30 per cent
(by 1990), so the target itself is
not so important. What is impornomy had been badly managed, This is what we are now connot so important. What is important in going and that the economy had been badly managed, but we particularly interest which are export more competitive in every way, oriented. It is quite obvious that the Japanese, and even the Fe we think that there is still hope we can achieve our targets. The role of the private sector and

the privatisation programme.

The emphasis now is going to be very much on the private sector, but the public sector will play its part. We have to increase economic activity. For In a sense, yes. Partly be accounted to the sense of the sense increasing polarisation in Malaysia? We have amended the conditions to make it more attractive to invest in Malaysia. The crease economic activity. For In a sense, yes. Partly because initially people thought that the does not have the money to NEP would not work, that it was

sector to invest.
We also want to diminish state activities. It is very much like what is happening in Britain. We thought that if we started state industries we would take 100 per cent of the profits, but we found that we lost money all the time.

In the private sector they

were making money, so the best thing to do is pass these things on to the private sector. Let the private sector make the money private sector mate the money and we will tax them. So we also will get the money. That is the idea behind privatisation. If the private sector does well, we will privatise more. However the private sector can also some-times be very inefficient.

The UMNO elections in April.

If was quite a shock to a lot of the people. While it was fun to be able to practice democracy in the same way as Western countries, the results have been very traumatic. The split in the party can be mended given time, but the disruption is not something we like to see. We are a developing country and we need to be stable, to have a strong government We cannot have a government

which is continually having to look over its shoulder to see whether there are people be-hind supporting it or not. We eannot afford it. The time-may come, of course, when we can have the kind of free-for-all that you find in America and Europe But a developing coun-try needs a firm hand if it is

UMNO.

It is a very tricky question to managing the economy. It was not bad when we were working together. Why should it then be bad when you are competing against each other? However, all I can say for myself is that I do not give up easily. Maybe the other side is the same.

build the north-south highway we will give it to the private sector. If they need help in any way, we will provide it. We will make it possible for the private sector to invest to invest. Malays might become over ambitious and want everything

for themselves. When that happens attitudes do change a little. But that is just looking at one area—the business people who are the most affected. Non-business people are not that much affected. We see, for example,

much more usage of the national language.

People are more fluent. There are elecution contests in Chinese schools where the standard at times is higher than that achieved even in Malay schools These are among the more positive features which indicate that the polarisation is not all that bad. Provided the government stays on its present course, tries to be fair to everyone, I think that we should be able to manage, not integration, but a degree of harmony that cannot be achieved by many communities in the serve corrections. ties in the same sort of situation.

Here we may glare at each other, say nasty things about each other, but we also sit around the same Cabinet table together and run the govern-

The threat of increasing Islamic

andementalism in Malaysia. The result of the last general The result of the last general election is a much better indicator, than all those stories about increasing Islamic fundamentalism. Malaysian Moslems are largely moderate. They are used to living in a multi-religious control of the largely moderate. gious, multi-racial society. They need to get along with other people, not too closely, but they

That is why, despite very strong extremist propaganda from the opposition islamic party they won only one seat at the last election. It was their worst performance ever. We consider than to be deviationists. If they studied Islam properly they would have known that for a long time Jews have lived in Moslem countries.

The best refuge for Jews when there was a pogrom in Europe was to run to Algeria or Morocco, and they are still there. The history of oppression of Jews in Europe is much worse than the history of Jews in Moslem countries. There is no need for any non-Moslem to fear a country that has a Moslem population of only 50 per cent. It does not cause any problem here.

Foreign policy

Boost for inter-Asean trade

to pursue a foreign policy of its own choosing, unfettered by the demands of regional conflicts or superpower rivalry. It has been allowed the option of non-alignment and to place whatever weight it chooses in its relations

with both East and West.
If, at times, this good fortune If, at times, this good fortune appears to be less than fully appreciated by some of the country's political leaders, it is probably because of the sense of dependence which still persists. Despite the impressive political and economic strides taken since independence taken since independence, Malaysia has reason to feel vulnerable to world economic trends and to the policies pursued by the industrialised nations.

It is also extremely sensitive to any hint of political interfer-ence in the country's delicate racial balance, particularly if it comes from governments or people with a colonial past The cornerstone of Malaysia's external relations remains its membership of the Association of SouthEast Asian Nations, which links it to Indonesta, Thailand, the Philippines, Singapore and Brunel. The six members, although differing widely in their political systems, share the same broad approach to scrambling for a larger share of the same broad approach to scrambling for a larger share of the same broad approach to scrambling for a larger share of the same broad approach to scrambling for a larger share of the same broad approach to scrambling for a larger share of the same broad approach to seven put as a same process. In particular, Malaysia hopes that the summit and the subsequent meeting with the Prime Minster of Japan will provide the framework for a more structional and the subsequent meeting with the Prime that the summit and the subsequent meeting with the Prime that the summit and the subsequent meeting with the Prime that the summit and the subsequent meeting with the Prime that the summit and the subsequent meeting with the Prime that the summit and the subsequent meeting with the Prime that the summit and the subsequent meeting with the Prime that the summit and the subsequent meeting with the Prime that the summit and the subsequent meeting with the Prime that the summit and the subsequent meeting with the Prime that the summit and the subsequent meeting with the prime that the summit and the subsequent meeting with the prime that the summit and the subsequent meeting with the prime that the summit and the subsequent meeting with the summit and the subsequent meeting with the prime that the summit and the subsequent meeting with the summit and the subsequent the same broad approach to market economies and are all opposed to whatever threat still

MALAYSIA HAS been more co-operation, are highly valued, fortunate than many countries. In particular, Asean provides a lin order to resist attempts by and benefits of Commonwealth other nations to make South membership. Dr Mahathir is after the Second World War, disputes and for more equal East Asia fit into their global known to be irritated by what he

competing with each other. Only about 20 per cent of Assan's total trade is done within the organisation itself. Indonesia, with by far the largest market, is independently secutival at this understandably secretical at this stage of its development about common market propsals.
However Malaysian officials are
confident that the leval of interAsean trade will increase in the years ahead and are looking to the December meeting of heads of government in Manila to make substantive progress in that di-

rection.
"This is a very important meeting for us", said a senior official in Kuala Lumpur. "It is important because political decisions can be taken about the future of Asean and for our relations with our dialogue part-ners. We have to be sure that this meeting will make the correct impact and will not be seen just as a jamboree. In particular, Malaysia hopes

the franework for a more struc-tured economic role for Tokyo in the region, rather than de-generate into six nations scrambling for a larger share of whatever cake may finally be on offer

after the Second World War. disputes and for more equal East Asia fit into their global contact with Japan, the US and concepts. "We must have our the European Economic Community.

The real problem handlesponde we have to enhance our economic opursue a foreign policy of its own choosing. Unfettered by the most is that its members are The real problem handicapping Asean's economic development is that its members are competing with each other. Only consider more formal military consider more formal military total trade is done within the work of mainly bilateral defence understanding and appropriate to the constant of the constant o

security co-operationn.

The posture of the U.S. since its defeat in Vietnam had left a vacuum in the region and in attempting to fill it Asean should look primarily to its own resources. This view, according to Malaysian officials is strong. resources. This view, according to Malaysian officials, is strongly supported by Indonesia but less wholeheartedly by Singapore and Thailand. The Philippines is meanwhile seen in Kuala Lumpur as looked into a love-hate relationship with the U.S., the outcome of which remains highly uncertain.

U.S., the outcome of which remains highly uncertain.
Meanwhile changes in the leadership of Vietnam and in the approach of the Soviet Union to international relations is raising still very qualified hope within Asean of progress towards the settlement of the Cambodia issue. The visit of Dr Mahathir, the Prime Minister to

exists from communism. Their This in turn could assist exercises in social diplomacy. achievements, although modest Asean politically, Maisysia The Foreign Ministry has drawn in the field of internal economic argues that Asean must have its up at the Prime Minister's re-

known to be irritated by what he sees as the lack of benefits which derive from membership and can be expected to put his views forcefully to Mrs Thatcher when the two leaders meet in London. However he is also understood to appreciate Britain's support on Cambodia and Mrs Thatcher's effort to promote the liberalisation of trade. The problems encountered by a relatively small country in large international organisations are not limited to the Commonwealth. Malaysia is known known to be irritated by what he

monwealth. Malaysia is known also to be disappointed by the also to be disappointed by the lalamic Conference Organisation which has spent large amounts of time and money on organising showpiece summits but which rarely produce concrete measures designed to assist many of its members. One of Dr Mahathir's aides said that as a general rule the Prime Minister: preferred small forums such as Asean, which concentrated on common problems and the best means of solving them.

ving them. However membership of the United Nations, Asean, the Non-Cambodia issue. The visit of Dr Mahathir, the Prime Minister to Moscow could provide further insights into the Soviet Union's willingness or capacity to bring the Vietnamese occupation to an end. Aligned movement, and the Islathe Vietnamese occupation to an end.

Elsewhere Malaysia can be expected to press its case for international organisations to be more than talking shops and exercises in social diplomacy.

The Foreign Ministry has drawn up at the Prime Minister's respective to more effective use. In return there is no little to be learned from Malaysia's experience in the political, economic and social fields. On the international stage it has plenty of which to be proud.



Protegé destined for high office

ANWAR IBRAHIM is the man to warnacular education). On Islawatch in Malaysia. He is Dr mic extremism, too, there have Mahathir's protege, and at 40, is already one of the three vice-presidents of the ruling UMNO party, holding the influential education portfolio.

His rise has been meteoric, but from now on the climb will

but from now on, the climb will not be easy. Anwar attracted attention as a

student leader at the University of Malaya and was detained for more than two years without trial under the internal security act in 1974 for organising anti-

government demonstrations.

He was head of the influential Malaysian Islamic youth move-ment, ABIM, when Dr Mahathir persuaded him to join UMNO in 1982, to counter the growing in-fluence of the opposition fun-damentalist party Islam. Yet, many of his friends in the

days when he was outside the government have expressed disappointment that he has not lived up to his principles.

"At the level of rhetoric, he seems to be saying the same things as before, for example on

poverty and corruption, but when confronted with actual up to expectations, "Dr Chandra and Islamic champion—is a Muzaffar, head of Aliran, the comfortable one. But in multi-

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claims, spoken strongly against corruption and injustice to the prime minister and in the

"As a minister, I cannot speak publicly on many issues. Airing

publicly on many issues. Airing views in public is not always the most effective way of getting things done," he said.

He argues, too, that he has played an important role in getting the repeal of the offensive societies act. He is in favour of reviewing the universities and colleges act which severely recolleges act, which severely re-stricts academic freedom and political activities on the cam-puses, but ironically, the vice-chancellors are against it. The late Tun Dr Ismail, UMNO's theoretician, once re-

marked the party had the gift of picking up young talent, and putting them on a pedestal. There, they must prove them-selves and wait. The pedestal Anwar is cur

"On ethnic issues, he is he needs to prove himself as a mational section 21 b of the education act. (**Traceadine**)



Final inspection at the Sheh Alam car plant for Malaysia's first national car, the Proton Sagi

Industrial Policy

Proton project hits problems

MALAYSIANS TODAY are just coming round to the idea of buying a car second-hand. For many people it has been a pain-many people it has been a pain-ful adjustment, a measure of sector, which remains pitifully how deep the current economic recession has cut into dispos-technologically illiterate and

salutary for a government, which still appears hellbent on producing its own homegrown automotive industry, sometimes it seems at whatever cost. It is barely two years now since the first Proton Saga rolled off the assembly line at the company's brand new plant outside Kuala

Lumpur.
Proton, a project closely associated with the prime minister Dr Mahathir Monager was to have been the vanguard of Malaysia's industrialisation, a way to diversify the country's economic base, and at the same time reduce its dependence on the increasingly uncertain commodity sector.

In the event Proton is in danger of being written off, in more senses than one, as just another white elephant, a project which promised to stimulate growth but which has merely served to

some respects unique, throw light on other areas light on other areas of Malaysia's still small industrial recession has cut into dispos-able incomes.

It should prove even more funds, at great cost to the exche-depreciated its fixed costs, can

Rubber products, meanwhile, have thrived with increased de-

mand for condoms and surgical gloves on the back of the Aids scare. However, for those in-volved in domestic markets the recession has had a dramatic

Japan, has suffered from the original agreement.

market's collapse. Total sales
fell from 90,000 units in 1983 to has taken the brunt of the pubaround 45,000 last year, of which lic criticism, recently over its 22,000 were Protons. audscious plan to tackle the US
Cement and steel works have and European markets—some-

downturn in construction activity has meant cement factories are now working at less than half their installed capacity which is around 7m tonnes a year.

Only plant which has already to the government's "Look east" policy and when the pro-

too often sustained by public dunds, at great cost to the exchequer.

Some sectors, particularly electronics and resource-based industries have made gains. Semiconductor assembly, which increased in volume by 28 per cent in 1986, has taken advantage of the recent relocation of the sectors.

Only plant which has already ject was hirst cranacular, sive funds were needed. The Government turned to yen dominated loans. With currency fluctuations, these integral part of Proton and other heavy industrial projects, have been hadly joited by world increased in volume by 28 per cent in 1986, has taken advantage of the recent relocation of the sectors.

Perwaja steel works, a joint Heavy Industries Corporation venture with Nippon Steel of (Hicom) the government's co-Japan, was put on hold earlier this year in the face of shrinking With the car still dependent on knock-down assembly kits

impact.

The "Malaysia car," as it is ing sponge iron to standard, be revised, owing to the more commonly known even though more than 50 per cent of to pay compensation to the govits parts are imported from the original agreement.

The "Malaysia car," as it is ing sponge iron to standard, be revised, owing to the appreciating yen.

"We had a choice," says Mr Sandard from the original agreement.

audacious plan to tackle the US

Saufi, vice-president of the Heavy Industries Corporation

With the car still dependent on knock-down assembly kits domestic demand.

The plant, a prototype direct reduction blast furnace, has faced all sorts of snags productions have had to

> Proton route, shrank the market available to the consumer and hopefully produced a healthy automotive industry." Starting with basic assembly

amble medical equipment for export being made in Malaysia et the subsidiary plant of Braun Meisingen of West Germany the plan was to increase by the World Bank, the project has stages the local content in been somewhat scaled back manufacture, deleting the number of imported components. From today's simple body press-ing, the plant was to develop its

own engineering capability, making transmission systems and engine blocks. The country's forging works hitherto concentrated on supplying the mining industry with large parts, like the bucket wheel for an offshore tindustry.

"Ultimately to be competitive, even in the home market, you have to produce the major parts here in Malaysia," says Mr Sauf. Hicom is now going ahead with a 200m ringgit integrated engineering works to be housed alongside Proton.

Following a suggestion from

Nonetheless Hicom officials say negotiations are under way with two Malaysian firms, Sime Dar-by and Malaysian Mining Corporation MMC to come in as partners.

Sims are keen to use the plant to make the undercarriage of the Caterpillar tractor, which they currently assemble under licence in Malaysia. The long-term costs of con-

tinuing to support the heavy in-dustry sector are hard to esti-mate. However, in the present public mood, where privatisa-tion is the word on the lips of civil servants and politicians alike, Hicom, and particularly Proton, look rather out of

fashion. John Murray Brown





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The dust begins to settle

THE WORST now seems over for Malaysia's banking and finance industry, hit by the trauma of the recession and the collapse of property and share markets during 1984-86. A few more financial institutions may yet have to be rescued, but public confidence is being restored.

Bank runs have ceased.

The announcement earlier this month of a solution to the year-long, politically sensitive, issue of the US\$300m losses sufissue of the Ossidom lisses sur-fered by depositors in the de-posit-taking co-operatives (DTC's) is seen as signifying the close of a sordid chapter in Malaysia's corporate and finan-

cial history. Even so, bankers agree the next two years are difficult ones for the banking industry. The problem of non-performing loans needs to be ironed out; banks will have little choice but banks will have little choice but to reschedule many business loans or even take equity in pro-ject of borrowers. The industry has to cut down costs, which had

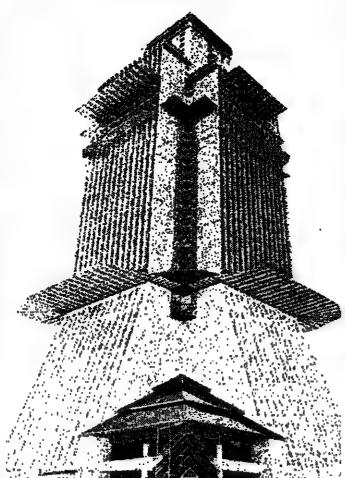
risen steeply during the 1970s and early 1980s. The much talked about government policy of bank dereg-ulation has been shelved for the time being, as Bank Negara, the central bank, assumes extensive power to direct the industry to ensure there would not be a repetition of the banking crisis

The extent of the shocks can be gauged by the following bank rescue operations that the gov-ernment had to undertake:

Bank Bumiputra: in September 1984, the Government ordered Petronas, the national oil company, to inject 2.5bn ringgit into the state-owned Malay bank Bank Bumiputra had suffered losses amounting to more than 2bn ringgit because of bad loans to Hong Kong property speculators. The bank is currently in the process of raising another 450m ringgit to sions in its domestic operations.

losses of 140m ringgit in 1964-83. It had to raise 152m ringgit through a rights issue in which Bank Negara injected 135m ringgit for a 39 per cent stake. Perwira Habib bank it suffered lesses of 673m ringgit in the control of 150m ringgit for a 150m ringgit for a 150m ringgit for a 150m ringgit in the control of 150m ringgit in 150m rin fered losses of 673m ringgit in 1984-86. Bank Negara had to in-

ject 600m ringgit to bail it out in return for a 49 per cent stake. Sabah bank: it suffered losses of more than 100m ringgit during 1984-85. The central bank had to put in more than 100m ringgit and took up 63 per cent



New banking headquarters (ise in Kusia Lumpur, Ba

tral bank said its equity hol-dings are temporary. The stake would be sold to "competent organisations and individuals."

proved economy, and a shift of deposits away from the non-cenwould be sold to "competent organisations and individuals" tions as a result of the DTC's conce these banks are profitable.

From a situation of tight scandal. There has also been a sharp decline in borrowings, particularly from the construction industry.

This is attributed to the Government injection of funds, better commodity export prices and the substantially by between 4 commodity export prices. commodity export prices, an in-

len substantially by between 4 to 5 per cent to an average of 4 flux of foreign funds into per cent for 12 months' deposits.

Malaysia to take advantage of At the same time, the base lenthe rising stock market and imding rate has fallen, though less

sharply by 3.5 per cent and is currently at 7.75 per cent. It is likely to drop again.

The Government wants lending rates to go down so as to stimulate business activity. However, businessmen complain that actual lending rates are still high, in most cases pegged at between 11 and 14 per

Depositors and consumer organisations charge the banks with making extra profits at with making extra profits at their expense, because of the widening spread. But bankers have another story to tell: "Yes. For banks which can lend out their funds, they should be making better mar-

gins because of the spread. But right now, many banks have difficulties in finding good bank-able projects. For them, accepting deposits, even at 2 per cent interest is not very attractive," says one banker. Mr Daim Zainuddin, the Fi-

nance Minister, rejects the com-plaints about the shortage of

phase resulting from the banks' recent experience whereby many banks' good customers found difficulties in repaying their loans as they were directly affected by the recession. And the banks in turn have become the banks in turn have become very cautious. We have always told the banks to look for poten-tial viability of projects rather than the value of collaterals,"

he says.

Mr Daim also rejects suggestions that there is increasing politicisation in the banking industry, which many bankers say is the single most important stumbling block in promoting professionalism and supervi-sion of the industry.

Late last year, the banks suc-ceeded in persuading the government to drop its proposal to give alling companies protection—along the lines of chapter 11 of the US Law—in exchange for a promise that they would positively help ailing corpora-tions which are inherently viable.

As the banking industry learns the bitter lessons about lending to "quality" names without adequate collaterals, and over-exposure to property and shares, Bank Negara sees the fitter that the sees the the future challenge of the in-dustry as raising the level of professionalism and innovativeness, aiding economic recovery, and encouraging national pro-ductivity and international competitiveness.
It feels it is time for banks to

MALAYSIA

participate actively in the development and expansion of the capital market. Arab Malaysian merchant bank is aiready active in the securities industry through its stock-broking sub-sidiary, and its participation in the New York-listed Malaysis

stages of buying into stock broking firms.
A National Mortgage Corpora-

A National mortgage corpora-tion, Cagamas, has been in-corporated with the central bank advancing 500m ringgit to it for working capital. It is hoped the secondary mortgage market will be launched before

the end of the year.
The bailout of the 580,000
DTC's depositors has removed a source of friction between the Malay and Chinese partners in the coalition government and an area of instability in the finan-

area of instability in the financial system.

Malay leaders had initially refused the ballout, but then recoknised the sensitivity of the issue. Under the rescue plan, the depositors, most of whom are Chinese will get at least 50 cents for every dollar in cash by 1990 at the latest.

The rest will be in shares either in a financial institution or publicly listed company. The

or publicly listed company. The rescue will cost the government a substantial amount of money, though the exact sum has yet to



making extra profits at their expense between 11 and 14 per cent

Stock Exchange

Excitement running high

TO ENTER the dealing room of one of Malaysia's leading brok-ing firms is to witness the financial fever currently gripping the Kuala Lumpur stock exchange,

While traders sit glued to computer screens offering real time pricing, behind a glass partition, punters watch pro-ceedings with a mixture of pain and pleasure like supporters at

a football match. The Kuala Lumpur stock ex-change is seeing the strongest bull market in its history. On the back of better prices for the country's main commodity ex-ports, particularly palm oil and petroleum products, demand for Malaysian blue chip stocks has pushed the composite index up 150 per cent in little over 12

Most analysts believe it has some way to go. Of all the small markets in Asia, the KLSE was the last to attract the foreign investor, keen to diversify his portfolio in What has been the increasingly bectic traffic be-tween the world's capital-markets.

Enlike previous booms on the KLSE, this time the fun-dementals look strong and sustainable. Both plantation and manufacturing sectors are showing improved earnings. Now like any classic bull market investors are busy switching into consumer stocks

One broker estimated that

been a significant relocation of Japanese capital into Malaysian plant, particularly in the elec-tronics sector. Where a few years ago Malaysian industry suffered huge overcapacity, to-day firms can increase output without substantial new invest-

Plantations bhd, and the large further

of the stock exchange of Malaysia and Singapore. Though now separately incorporated the two exchanges have a direct telephone link and en-

direct telephone link and engage in Singapore are Malaysian companies.
This, together with the changes in supply and demand, and the fluctuations between the Malaysian ringit and Singapore dollar provides plenty of scope for srbitrage. The one inactive area is that of government securities. They tend to be held by banks and financial institutions and are treated as stitutions and are treated as part of its asset base by the

central bank.

Little more than 18 months ago, the KLSE was rocked by a series of financial scandals, including the Pan-Electric crisis which saw the exchange sus-pend trading for three days.

If anything, the experience appears to have bolstered the

market. There are now regula-tions protecting minority share-bolders. The government has also laid down new rules for corporate disclosure for listed companies. To top it all the stock exchange rule book is now being radically revamped. In addition, unlike Singapore, broking firms adjusted well to the crisis, with no bankruptcies reported to date. Indeed some

with paim oil prices at current now talk of the day when Malay-levels, a company is enjoying a sian stocks will be delisted from 40 per cent profit margin. The the Singapore exchange, in line strength of the yen has also with the government's current made Malaysian manufactured policy. strength of the yen has also made Malaysian manufactured exports more competitive.

At the same time, there has should do much to further the been a significant relocation of process. Top broking firms have large particularly in the clock.

Japanese capital into Malaysian plant, particularly in the electronics sector. Where a few years ago Malaysian industry suffered huge overcapacity, to-day firms can increase output without substantial new investment.

The KLSE, which was capitalised at June 30 at 103bn ringgit, has an average daily turnover of 120m ringgit. It currently lists 291 stocks, including Sime Darby bhd, Harrison Malaysian investment instrument, was a list for a period of consolidation. They look for new factors to further prime stocks, like a to further prime stocks, like a disastrous soya bean crop in the stitutional demand. Many now US to push up palm oil prices. Large overseas clients, already well invested in blue chip companies, now sit on handsome paper profits.

The successful launch on the led," said one broker. "But then so was the crash."

Plantations bhd, and the large further indication of confi-minerals group Malaysian Min-ing Corporation mmc. dence—at least from the US. If the market can now woo the Until 1973, the KLSE was part of the stock and analysis of the stock. ers see the index reaching new heights.

heights.

However, much of the momentum today is sustained by local investors. While domestic interest rates remain low, and with no capital gains tax to worry about, people are happy to gamble away sayings on this bull market. Newspapers now run dispans and charts and buy and sell "tips from noted firms.

firms. Even the state-run television provides a three-minute market report at the end of the evening news, delivered with all the specialist jargon. "With the in-dex at its height," said one brok-er, " men take time off work to sit in our office to make a quick

Speculative interest has focused on the rash of new issues, some of them state firms privatised by the government, others private companies keen to raise money for acquisitions. Both new issues and rights come to the market hugely underpriced.

Prices are set at such a large discount by the government-run capital issues committee, in part to give Malays a chance to invest. This is in line with the new economic policy (NEP) under which 30 per cent of the country's corporate wealth is to be owned by Walava, the Rumi-

putras, by 1990.
In practice Malays often "sell names" to Chinese, who then subscribe for shares, sometimes

Some analysis say the market is set for a period of consolida-tion. They look for new factors to further prime stocks, like a disastrous soys bean crop in the US to push up palm oil prices. Large oversess clients, already well invested in blue chip companies, now sit, on handsome

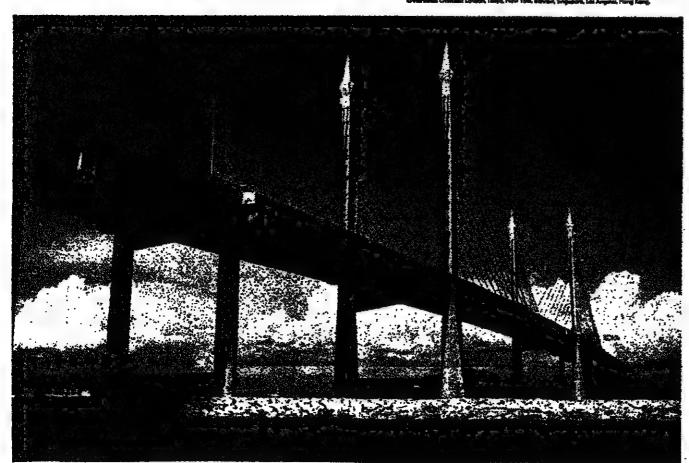
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visions of today to their realization tamorrow. As the country's largest bank, Bank Burniputra's large extensive funding capabilities and financial sourcing have helped and will continue to put dynamic ideas into motion — accelerating the country's shift towards a new era of technology and industrialization.

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New rules help rekindle confidence

IT IS ironic at a time when Malaysia is moving towards a more liberal investment regime that there is a considerable hardening of attitudes among foreign investors towards the country. Once bitten, twice shy is perhaps the apt description.

"Depending on the product, I would say Malaysia still comes out top or near the top in Southeast Asia" says the head of one large foreign group in Kuala

"But if Malaysian leaders want investment, they must sell the idea to their own people in

the Idea to their own people in the kampongs (villages), and check this dangerous trend of Islamic intolerance."

"My advice to a potential foreign investor is to be to very certain of what you want and stick to your guns."

The introduction of the new economic policy in 1970 and the

rise of economic nationalism saw a vigorous government policy of "buying back the farm." Many foreign investors were treated as if they were neo-colonialists holding back Malaysia's economic independence of the power actions of the power ac Buoyed by strong economic growth, firm commodity prices and rising government revenues, the authorities were able to implement their ambi-tious social and economic restructuring programmes so that by the end of the decade, most of the foreign plantations

and tin mines were under local ownership.

To be fair, the foreign owners who sold out did not do too badly. They were paid market prices. In retrospect, some of the prices paid were too high. To Malaysia's chagrin, some of these investors had re-invested to neighbouring searches. in neighbouring countries, at substantially lower costs, aggravating competition for Malaysia's commodities.

The collapse of commodity

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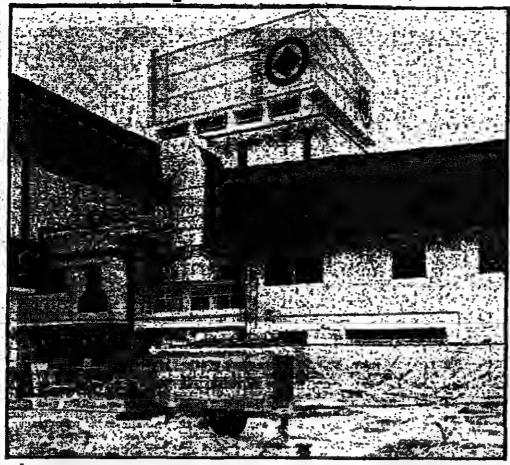
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prices, and the worst-ever Malaysian recession for 50 years Malaysian recession for 50 years in 1984-86 has forced the government to backpedal on many of its economic policies. A hig push is being made to regain foreign investors' confidence and significant changes in policies and incentives have been introduced during the past two introduced during the past two

years.

For most new investments, the 30 per cent foreign equity restriction no longer applies. Foreign investors are allowed to hold up to a 100 per cent share if the company exports 80 per cent of its production.

A 51 per cent foreign equity with major losses because of holding is permitted if the pro-



ject exports more than 51 per cent of its production or if the products are high technology ones. And investment applications received from October last year to 1990 will be allowed any level of foreign equity if the company exports more than 50 per cent of its production or employs more than 350 Malay-

What foreign investors look for, apart from profits, is control of their operations. I think this message is getting through," said a senior Western diplomat. He pointed out that corporate scandals and disasters of recent years have shaken the confidence of many foreign partners. There have been a number of cases where the foreign investor, having relinquished equity and management control to comply with government policy, later found themselves saddled

Foreign investments have

Foreign investments have always played a crucial role in the Malaysian economy. The foreign-owned sector is also the most dynamic. Most of Malaysia's oil and gas are produced by Shell and Exxon. Foreign banks control a third of the nation's deposits. American, Japanese and German electronics factories have made Malaysia the world's biggest exporter of semi-conductors. Exact figures of the scale of foreign investments are hard to come by. The Malaysian Industcome by. The Malzysian Industrial Development Authority,
MIDA, puts total foreign investments in the manufacturing and at 10bn ringgit Current market value of foreign investments is probably in the region of between 20 and 24 ringgit.

MIDA puts Singapore as to biggest investor with 2.23

ringgit, followed by Japan with 2.17bn ringgit. Britain is third with investments of 1.59bn ring-git, followed by the US 950m ringgit and Hong Kong and the Netherlands with 676m ringgit

Existing foreign investors welcome the more liberal government corporate policy, but feel rather unhappy that the are not extended to them. "If the government wants new investment wants new investment the bast corporate a manufacture of the post corporate of the post corporation agreements have exploration agreements have exploration agreements have been signed with Agip of Italy, and several consortium of the post corporation agreements have exploration agreements have exploration agreements have applicable of the post corporation agreements have exploration agreements have explorated or post corporation agreement agree people who are already here one businessman commented.

Investments in Manufacturing = --

1984 1985 431 355

existing investors are being looked after by the broad range of new incentives and, in any case, the government's emphasis is on growth, rather than

They say the Government should be judged by its action, and investors should take heart from three recent major restructuring exercises. In all three, the foreign owners, Nestie, Rothmans of Pall Mall and Imperial Chemical Industries, were permitted to retain both equity and management control. Their submissions that such control was necessary because of the crucial importance of trademarks and patents, and their worldwide research and markets were accepted by

the authorities the authorities.
"If political inflighting is con-tained, and if the Mahathir Gov-ernment checks the extremists, I would say Malaysia is a pretty good place to put your money,"
said an American banker. "The
economy is turning around, the
incentives are attractive, and
operating costs are low."
According to the Malaystan
authorities, investment interest

Is particularly high among the Japanese, who are considering relocating some of their manufacturing because of the high yen, and recently also among the Taiwanese and South Koreans, whose currencies are beginning to feel the pressure of revaluation.

Five Japanese companies, Sony, Fujitsu, Matsushita, Toshiba and Clarion are to invest 200m ringgit this year in

plants.

After a lull of four years, foreign interest in oil exploration in Malaysia is picking up again, helped partly by better oil prices and also by the more attractive exploration and production sharing terms.

In the first few weeks, three exploration are agreements, here

ernment wants new invest more exploration pacts are due ments, the best source is among to be signed later in the year.

The breath of experience has obviously served him well. He can speak with authority, and empathy, on problems and issues facing the worlds of busi-ness, banking and government. His ambition for Arab-Maiay-sian was easily summarised—

ONE OF Malaysia's refreshing "to turn it into a good merchant qualities is the apparent ease bank." In particular he wanted with which professionals can to build up the corporate change careers in mid-stream. Sinance activities and to Apaper he delivered in Kuala and Capital markets," he said with a smile.

Apaper he delivered in Kuala and Capital markets, he said to apaper he delivered in Kuala and Capital markets, he said with a smile. Professors of economics develop the capability of its become captains of industry, investment department. Both government officials go on to goals have been achieved, head successful banks.

although the limited opportuni-An example of the latter is ties offered by the Malaysian Dato Malek Merican, presently market caused the bank to

Profile: Dato Malek Merican

Two goals achieved

managing director of Arab- develop from fund management Malaysian Merchant Bank and a into services tailored to indireluctant but effective contribu- viduals. tor to the national debate on It also became the first Malayand two years as alternate director at the Diff in Washington, Mr Malek took what he admit to be a difficult decision. He washington, and difficult decision. He washington, when the same to be a difficult decision. He washington to be a difficult decision. He washington to be a difficult decision. nomic policy.

be a difficult decision. He Mr Malek. joined the Asean consortium with A With Arab-Malayslan now firmly established at the top of the local merchant banking bank before moving on to Sime Darby as finance director, and then five years ago to his cur-rent job at Arab-Malaysian. tree, the problem for Mr Malek is how to sustain the 30 per cent

fee income requirements imposed by the Government during a perhaps extended recession. It is at least partly because of that concern that Mr Malek has been persuaded to stray into the political arena. "I try to stay

Lumpur earlier this year enti-tled The New Economic Policy from a Private Sector Perspec-tive, was widely considered to be one of the most balanced presentations of the case for presentations of the case for economic reform that has been heard in the capital. The essence of Mr Malek's argument was that the forced restructuring of the NEP should be replaced by a national growth and include a realistic programme to assist Bumiputra advancement

advancement.
If the emphasis was placed permanently on restructuring this, "will only mislead the Bumiputras to a path of national economic stagnation, with all the implicit consequential ten-sions and risks," he concluded. From a man anxious to keep clear of politics, it demonstrated how deep is the concern within the profitable part of the private sector over the direction of the country's economy.

Roger Matth

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One serious problem after another

ONE CRISIS over, and, it seems, another is always just round the corner, at least that appears to have been the story of Malaysia's commodity sector, today slowly recovering from its worst-ever recession.

First was tin. The collapse of prices for the metal not only dealt a resounding blow to the government's coffers, it also raised serious questions about the judgment of the prime minister Dr Mahathir Mohamed, who in part brought on the who in part brought on the catastrophe by trying to corner the London market.

Today another storm is brew-Today another storm is brewing, this time over paim oil, now the country's major plantation commodity, which last year earned 3.6bn ringgit. Having carefully steered past the EC, which decided only last month out to impose its contraversial. not to impose its controversial oils tax, Malaysia is on course for a full blooded confrontation with the US, or more parti-cularly with the US soya bean association—soya being palm oil's main competitor in this increasingly cut-throat world vegetable oil market. Malaysia's minister for prim-

ary industries Mr Lim Keng Yaik has been a tireless crusader for the cause of palm oil, visiting not only European

tory "campaign waged against sions, and more, palm oil by the powerful US for anyone se soyabean lobby, they have now for the first time in notice the row up. Knowlton, a US public relations

as it was, to lodge a complaint Israel and South Africa, with the authorities over logging in their east Malandary



ernment is going to have to address the problem in the fore-stry sector, pulled one way by an oil, visiting not only European countries but also the US and South America.

Officials are so riled by what they say is the "discriminatory" campaign waged against close and more

For anyone seeing Malaysia for the first time it is hard not to notice the row upon row of palm oil and rubber trees as the firm, to counter the "fight the fat" propaganda.

And, if that was not enough, in June a band of trate dayaks from the jungles of Sarawak countries on the so-called black took to the streets of Kuala Lumpur's Subang airport. And once down in immigration it is now customary to find three took to the streets of Kuala Lumpur's some south American and the little countries on the so-called black list.

mie to Brazilian and other Whether or not the stunt pays plantations takes hold in

Malaysia, where a lack of n ral immunity could result in the decimation of its rubber and

palm oil crop. It is perhaps ironic that south America provided the first rub-ber sapling, smuggled by an enterprising young botanist from the Amazon jungles, its natural habitat, and trans-planted in Malaysia, where under British rule it was to become the mainstay of the

Malaysia has never lost its world market supremacy in rubber, accounting for 35 per cent of world output

largely by immigrants from Sri-Lanks and India who now make up 9-10 per cent of Malaysia's 23m population. Chinese coolie labour meanwhile worked the tin mines, which today account for 35 per cent of the world's

The growth in Malaysia's palm

off, which now is 60 per cent of world supply, was a later phenomenou, taking over from rubber as the major plantation crop only in the past decade.

Malaysia produced a record 4.5m tonnes of crude palm oil (cpo) in 1986, exporting 4.3m tonnes, an increase of 33.9 per cent on the previous year. on the previous year.

on the previous year.

"People who say the plantation industry is dying are
wrong," said one planter, with
more than 30 years experience
in Malaysia." We've got expertise and research that no one

It is often to the chagrin of other sectors of the economy that the budget for research and development into commodities, keeps rising despite the depressed state of prices. Kuala Lumpur is now estab-

lished as the world capital of palm oil—a claim reinforced by the recent international confer-ence in the capital, which brought together producers and consumers, multinationals and private research chemists.

For all that the commodity sector remains very preca-rious—vulnerable to the weather and the more fickle ways of consumers in an increasingly proctectionist world market.

Domestically the industry faces the dual constraints of a searcity of good new land for development, as well as a serious lack of manpower, an odd phenomenon in a country which is suffering worsening rates of unemployment.

The problem is particularly

The problem is particularly pressing in plantations growing rubber, which is tapped in the early hours before the heat of e sun forces the latex to dry

Many of the original immigrant tappers have moved to find jobs in the city, a trend which is actively encouraged by the gov-ernment in its bid to hasten Malaysia's industrialisation.

The problems of labour shortage in the plantations was an unforeseen headache, which ministry officials estimate now curtally production in the sector by as much as 20 per cent

This already sensitive prob-lem is compounded by the pre-sence of a burgeoning illegal workforce of Indonesians, said to number as many as 100,000.

"It's like Europe," says Mr
Dato Wong Kum Choon, secretary general at the ministry of
primary industries. People are
now choosy about jobs and no
one wants to get up at 5 o'clock every morning to work the plantation.

"If you've read Somerset Maugham, its a familiar complaint"

cultivated in Malaysia

GDP Growth Forecast, 1985-88

-2.5

37.6 28.7

8.9

-10.7

-1.8

7.6

Economic indicators GNP at market prices

GDP at market prices

GDP at 1978 prices

Merchandise exports Merchandise imports

Merchandise balance

Current account deficit

Unemployment

Consumer prices

Federal government revenues

Federal government overall deficit

Consolidated public sector deficit

Total external debt outstanding

Debt service ratio (% of exports)

Services

1986

1.0

35.5 27.1

8.4

-9.6

-1.2 19.2

-12.2

51.0

17.6

8.7

1987

37.8 27.4

10.4

-9.3

-11.0

17.0

10.0

1988

7.7

7.2

3.9

38.8 28.2

10.6

-9.0

-7.2

-10.1

10.6

Chief Minister of Sabah,

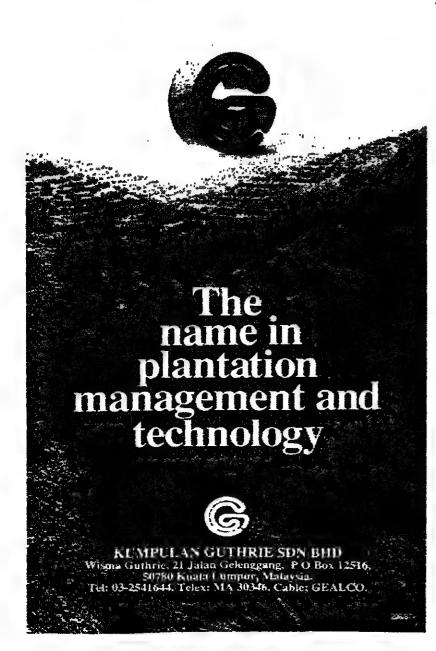
Malaysia. The province now

accounts for 60 per cent of

the 285,000 acres of cocos

Kumpulan Guthrie Sdn Bhd, Malaysia's largest plantation group, is backed by 166 years of experience in the growing, processing and marketing of tropical crops. Today, its holdings in oil palm, rubber, cocoa, coconut and tea span a total of some 290,000 acres. With its emphasis on research and product development,

Kumoulan Guthrie's diversification into new areas of tropical agriculture as well as biotechnology creates new growth opportunities for itself, and for the country.



East Malaysian states

A chance for investors to spread their risks

IN BRITISH times, Sarawak was famous for its White Rajahs. Today the state is better known for its pepper, both white and black, now one of the world's leading brands. With nearby Sabah, these two outposts carved from the jungles of Bornes are increasingly important as centres of agricultural pro-

Sarawak grows 95 per cent of US. In turn, this has helped Malaysia's pepper. Sabah produces over 70 per cent of the country's cocoa. Together these mers, which should stimulate two east Malaysian states constitution of the country's country's country's constitution. tain a majority of the country's tropical timber, which in 1986 was the single, largest export earner in the primary commod-

earner in the primary commodity sector.

East Malaysia remains one of cocoa being cultivated in Malaysia. In 1986, cocoa exports the last unexplored regions, earned 646.3m ringgit, a 21 per offering virgin territory for the cent increase on the previous first time investor as well as the chance for companies already together with good technical involved in plantations on the peninsula to diversity, spreading their risks into other products.

80 per cent of the 285,000 acres of cocoa being cultivated in Malaysia. In 1986, cocoa exports earned 646.3m ringgit, a 21 per cent increase on the previous per cent of the 285,000 acres of cocoa being cultivated in Malaysia. In 1986, cocoa exports earned 646.3m ringgit, a 21 per cent of cocoa being cultivated in Malaysia. In 1986, cocoa exports earned 646.3m ringgit, a 21 per cent increase on the previous per cent increase on the previous

ducts.

Pepper production in Sarawak is a source of income and employment for over 40,000 with about a third under small
John Murray Brown employment for over 40,000 families, but recent conditions for them have not been easy. In 1979 Malaysia was the world's largest producer of this valu-

largest producer of this valuable spice, with output reaching 42,000 tonnes. But more recently poor prices have forced growers to abandon their farms with the result that production slipped to a low as 15,000 tonnes in 1864. Pepper is cultivated by small holders, and requires small initial financial outlays on fertiliser and poles used to stake out the plants. Each pole costs around 8 ringgit, with the plant maturing within 3 years and fruiting for another two. Tight world supply conditions have recently encouraged renewed activity in pepper in Sarawak. With prices better than for 30 years, a farmer can currently expect to make doucurrently expect to make dou-ble his investment from 12 months of cropping. According

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as a result of the downturn in picked up, with particular interest being shown in Dark-Red Meranti and rubburwoods. Red Meranti and rubbarwood.
Log exports were down with
lower offtakes by South Korea
and, more particularly, Japan
which takes 60 per cent of
Malaysia's log exports. Plywoods and veneers performed
better with increased exports to Cocoa production in Sabah Is a more recent development. But the province now accounts for 80 per cent of the 285,000 acres the UK and Singapore and higher demand from India for hard wood veneers, especially those from Sabah.

Greater efforts are now being made to step up re-afforesta tion, and also to develop down





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MALAYSIA 9

Minerals, oil and gas

Tin casts deep shadow over mining sector

THE SAD state of the tin industry continues to cast a deep shadow over the mining sector. While still the world's biggest tin producer, in the last 18 months Malaysia has suffered a national retreatment with the months Malaysia has suffered a painful retrenchment with the closure of mines and the layoff of a large part of the workforce. Production contracted sharply last year, down 21 per cent from 1985 to 29,135 tonnes. Less than half of the country's 41,060 mines were still in operation by the year end. Equally dramatic was the extent of the redundancies, with 11,800 in work compared with 23,000 a year earlier. Malaysia's export earnings Malaysia's export earnings from tin were down 60 per cent on 1985 to 649.6m ringgits, this reflected the sudden collapse in the market after the International nal Tin Council failed in its efforts to support prices in late

In recent months prices have firmed to around 16.50 ringgits a kilo. At the time of the crash, the metal fetched 29 ringgit on the Kuala Lumpur tin market. Malaysia has since been instrumental in winning support from fellow members of the Association of Tin Producing Countries for a plan limiting exports this year to 96,000 tonnes. It is hoped this will further stimulate prices and so reduce the estimated 80,000 tonnes of

The Government has intro-duced a series of measures. including soft loan facilities to help mining companies many of whom are small privately-owned concerns. There have been efforts to increase domestic consumption in the tinplate, solder and pewter industries. However, this still accounts for barely 5 per cent of total production. Tariff rates on diesel and electricity have also been cut in a bid to reduced produc-

The result is a marked increase in the number of companies applying for licences to re-open mines, previously thought uneconomic. Any increase in current output largels would not not apply the state of the state o

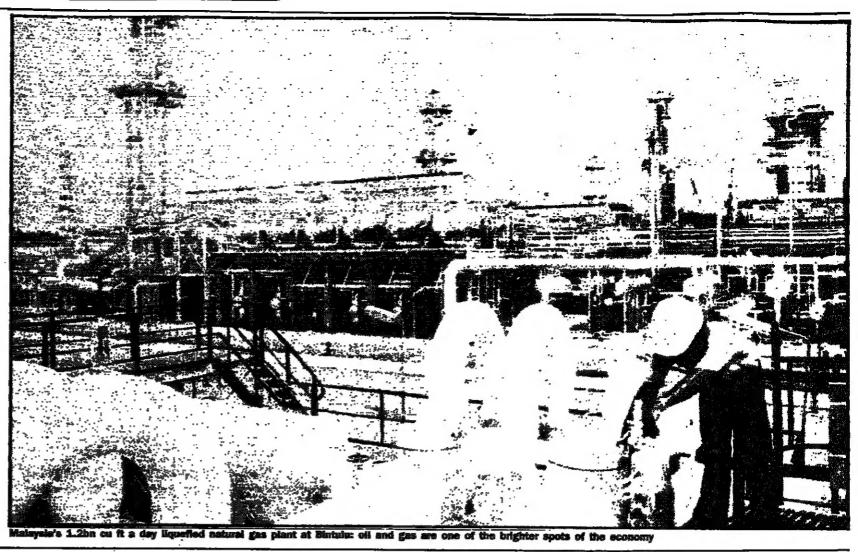
increase in current output levels would put unwantd strain on the ATPC export agreement.

Over half of Malaysia's tin is produced from gravel pump mines. However, any expansion would likely to be from dredges, which enjoy lower operating costs. Malaysian Mining Cosporation (MMC), the country's largest tin company, has succeeded in keeping 22 of its 42 dredges operating, many working richer seams of the metal. An altogether brighter prospect is Malaysia's oil and gas sector, which earned 7.3bn ringgits in 1936, accounting for 15 per cent of total exports. Only

ign oil companies to the govern-ment's new production sharing contract. Among other things, the new agreement will give producers increased allo-

Organisation of Oil Exporting Countries (Opec), Malaysia has nonetheless played its part in the latest accord on production the latest accord on production levels. Output is expected to be cut back by 10 per cent this year to 450,000 barrels a day. The country still has substantial reserves estimated at 3bn barrels, which at present extraction rates would last 15 years. About half Malaysia's produc-tion is from Sabah and Sarawak. These two states also contri-bute a large proportion of Malaysia's output of liquefied natural gas. This increased by 17.8 per cent last year to 5.3m tonnes, all of which was shipped

The Government is now looking at a major-pipeline project to supply domestic and industrial consumers in the Malaysia peninsula, the pipeline is also expected to supply Singapore and Johan.



Commodity markets

Kuala Lumpur exchange plans a new life

THE KUALA Lumpur Commodity exchange, buried away in one of the city's many new shopping malls, looks more like an ill-attended university lecture hall than a market place where millions can change hands.

Carpets on the trading floor now muffle the excitement of the "open outry" system and, in any case, today more than half the 50 broking booths stand empty.

However all that may be changing The KLCE, under its chief.

However all that may be changing. The KLCE, under its chief, executive. Mr. Syed Jabber, However all that may be changing. The KLCE, under its chief executive Mr Syed Jabber, 10 tonnes, and permit delivery plans to expand the number of of the commodity in bulk contracts traded as futhres. Resiving the market for rubmaking Kuala Lumpur the key duces many of the world's traded commodities.

In October a tin futures contract will be launched. A new stock index futures contract is being considered and officials are looking at ways to improve high costs of synthetic substi-

trading in palm oil kernel futures and rubber.

The ELCE currently deals only in crude palm oil futures, palm ternel futures and two grades of rubber, RSS and SMR20. In a bid further to internationalise the market, trading recently went over to a com-puterised real time pricing sys-tem. The KLCE is also to allow individuals to trade on the floor on their own account, much like "locals" do in the US.

"locals" do in the US.
Since the massive palm oil contract default in 1984, which forced the market to close, the KLCE has been seeking to rebuild its reputation. Relaunched in 1985, the KLCE has undergone a major restructur-ing. The system of clearing and guaranteeing contracts has been tightened up, and govern-ment directors have been appointed to the board.

high costs of synthetic tutes is also a factor.

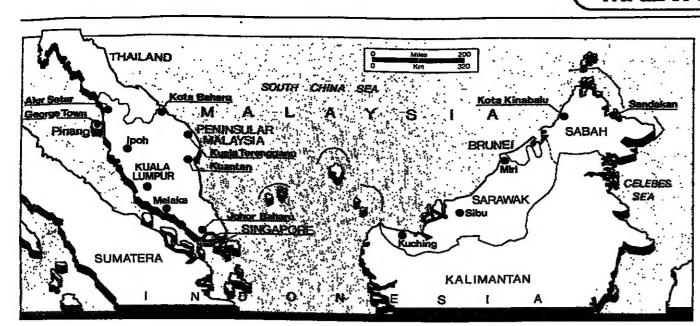
However, much of the trade is still conducted away from the floor of the exchange, through direct deals between consumers and producers. As a result in Kuala Lumpur, the dealing com-munity, which has traditionally been Chinese, has shrunk dramatically.

The move into tin futures

could turn out to be more prob-lematic still. Despite efforts by the Association of Tin Produc-ing Countries (ATPC) to boost prices by limiting exports, over-hang stocks continue to depress hang stocks continue to depress the market. However, Mr Jabbar says the KLCE could provide a badly needed hedging facility once prices improve, bringing speculators again to the floor. "Everyone tries to attract the speculator," he says. "With a futures market we offer some-thing for the bulls and hears." thing for the bulls and bears."







Nation celebrates 30 vears of independence

this year celebrates 30 years of country changed its name from Malaya to Malaysia in 1963 with the addition of the two Borneo states of Sabah and Sarawak and Singapore, although Singa-pore left the Federation and became an independent country

The Federation of Malaysia today comprises the 11 states of Peninsular Malaysia. The coun-try is a constitutional monarchy whose king, the Yang di-Pertuan Agong, is elected every five years by a conference of nine

With the ending of the colo-nial era in 1967, changes were introduced relatively slowly until 1970 when the then-Prime Minister, Tun Abdul Razak, unveiled a "New Economic Policy" to force the pace of change, following racial riots in 1969 which had ultimately led to the early departure from office of the country's first prime minister, Tunku Abdul Rahman. None of these upheavals were foreseen in 1957 during the optimism of the Merdeka (Independence) Day celebrations.

Among the many regional publications that marked the transition was the Merdeka Souvenir, an impressive 48-page supplement produced by the Singapore Staudard. The publication enthused about the hopes of "the new Malaya"

THE FEDERATION of Malaysia with articles on the evolution of the Federal Legislative Council, Malaya's royal rulers and the new country's "architects of freedom."

freedom."
It profiled, in particular, the first prime minister, Tunku Abdul Rahman Putera, describing him as the Father of Malayan Freedom and the new nation's " man of destiny."
Other leading personalities who were featured included Sir Donald MacGilliyaya the last of Donald MacGilliyaya the last of

who were featured included Sir Donald MacGillivray, the last of the line of British High Commissioners in Malaya, who, with Lady MacGillivray, boarded a plane for Britain at Kuala Lumpur airport on August 31 1957, as Malaya became the seventh country freed from British control following World War Two.

Also featured in the Merdeka Souvenir was Dato Sir Chenglock Tan, the Malacca-born educationist "who rose to become an elder statesman after 40 years of active public life."

In a nostalgic look at the

In a nostalgic look at the various regions of colonial Malaya, the Merdeka Souvenir also described the island of Penang as "the oldest British trading post in the Far East." Ipoh-" the hub of Malaya "was described as the country's "best-planned town and capital of the 'Silver State' and the heart of the richest tin-bearing valley in the world."



State and federal relations

Regional stirrings put strains on federation

RELATIONS BETWEEN- the east Malaysian states of Sabah and Sarawak and the Federal Government are in a delicate phase as a result of the emergence of nationalism among the

Ence of nationalism among the Kadazans and Dayaks.

The Malay leadership in Kuala Lumpur is now confronted with a fundamental political dilemma that has been inherent when the two states joined the Malaysian federation in 1963.

Unlike in periodical Malaysia.

Unlike in peninsula Malaysia, the Malays-Moslems simply do not have the numbers in the two east Malaysian states to ensure political dominance.

In Sabah, of the one million citizens, the largest single racial group are the Kadazans, who form nearly 30 per cent. They are mainly Christians, with a sprinkling of Moslems and animists. Next come the and animists. Next come the Chinese with 21 per cent. Ethnic Malays and other Moslems constitute about 40 per cent. This delicate balance is complicated by the presence of between 150,000 and 200,000 Filipinos and Indonesians, most of whom are illegal immigrants.

Sarawak's 1.5m population comprise 40 per cent Dayaks, who are also largely Christians, 30 per cent Chinese, 20 per cent Malays and the rest small tribal

groups.

Over the years, through the steady process of centralisation and crucial federal intervention during political dispute in the two states, Kuala Lumpur has ensured that the Malay-Moslem elites stay at the spex of the political structure. This edifice is now cracking

under the pressure of Kadazan and Dayak resentment. The two groups are demanding they be given a share of the political power and economic benefits belitting their numbers and sta-

tus as indigenous peoples.

In May 1985, sabahans—kadazans, Chinese and moslems slike—decided they had had enough of the Berjaya Government under Harris Salleh and dealt it a stunning electoral dealt it a stunning electoral

The kadazans grabbed what they saw was their last chance to assert themselves, and gave their leader, Datuk Joseph Pairin Kitingan, and his threemonth-old party, Bersatu Sabah, 25 of the 48 state assembly seats.

Tun Mustapha, veteran leader of the Moslem-based United Sabah "National" Organisation: Lumpur-have yet to articulate a UNSO, which won 16 seats, tried consistent response to the chalunsuccessfully to steal the chief lenge pose by the rise of Kadaministership from Pairin by zan and Dayak nationalism. beating him to the Governor's There are several options, each residence and getting himself with its own attractions and traces of the chalung of the chief lenge pose by the rise of Kadaministership from Pairin by zen and Dayak nationalism. sworn in A year of tension and risks.

harrassment followed, but The first is to continue to sup-

not quite got their act together. Taib and his uncle, Tun Rah-In last April's state elections, man Yakub, a former chief

Dayak votes were split three minister, has split the ruling party, Pesaka Bumiputera, PBR. The second option is for Dr Mahathir's UMNO party to enter the fray directly, probably by absorbing USNO and PBB. With UMNO's weight, the political pendulum is likely to swing

Moslem Melanau community.
In both the Sabah and Sarawak polls, the votes of the Chinese community proved to be decisive in determining which indigenous group forms

Sarawak, won most of the Day-ak-majority seats, doubling its

representation to 16, but at the expense of being left out of the new government of Dato Taib Mahmud, a moderate from the

party, Bangsa Dayak

Regretably, politics in east. Malaysia has bent to the forces in west Malaysia and has now become more communal, although most east-Malaysian parties have a multi-racial membership.
The Malay leaders in Kuala

The Kadazans' success fuel-most of Moslem leaders have led Dayak aspirations in Sara-lost credibility. In Sarawak, the wak However, the Dayaks have bitter family feud between Dato

Profile: Usman Awang

A Malay voice

on world issues

"A POET CANNOT isolate himself from the burning issues of his society, and today, his demning colonialism, racism society is the whole world." This is Malaysian poet Usman Awang's quiet reply when asked world.

why he persists in joining and leading public protests against Zionism, apartheid and similar openly activist than ever.

policies.
In April, he was invited by the Palestinian Liberation organisation (PLO) to a conference in Algeria, in two capacities—as a well-loved Malaysian oppressed. When it comes to these choices in the world Malaysian Peoples' Action committee which held an anti-Zionist demonstration last year.

Requested to speak at the conmoderation is the monday could have a more context.

strongly in favour of the Malay-Moslem community. However, this will lead to accusations that

UMNO is, coming to "colonise the two states.

Mainland Malaysians are nev-Maintand Mataysians are nev-er very popular in Sabah and Sarawak, and federal leaders are very sensitive to such a charge. Moreover, if UMNO were to set up branches in east Malaysia, it will have to admit indigenous groups who are non-

Malaysia, it will have to aumic indigenous groups who are non-Malay and non-Muslims. This will dilute UMNO's image as a Malay-Moslem party. Worse, UMNO may not win in Sabah and Sarawak, considering the depth of anti-federal feelings. This, say some party members, will be bad for the party which

has a winner's image.
Thirdly, Kuala Lumpur can harrassment followed, but Pairin was able to extend his support and win more than a two-thirds majority in state elections held a year later.

The first is to continue to supuse its influence to persuade the various east Malaysian groups to share power. The rations held a year later.

The first is to continue to supuse its influence to persuade the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. The rational relationship is the two states are the various east Malaysian groups to share power. the two states on its own. The problem here is which racial group should lead the states.

Sabah and Sarawak together is one and a half times larger They are under-populated, but are rich in resources—timber, oil and gas, minerals, agricultural land and hydro-electric potential.

They are also separated from

the mainland by a big expanse of sea and this poses special

problems for integration and management.

The coding of Labuan island, with its deep water harbour, to the federal authorities and its the federal authorities and its development as a major defence base, has strengthened Malaysian security in a part of the South China Sea where territorial disputes can easily flare up. However, Sabahans feel shortchanged by the manner in which the island was ceded away by the previous Sabah administrative. the previous Sabah administra-

The Sabah Government wants the federal authorities to do ething about the illegal Fillpino migrants. If they cannot be repatriated, they should then be dispersed evenly throughout the state so that they do not become a security problem and political threat.

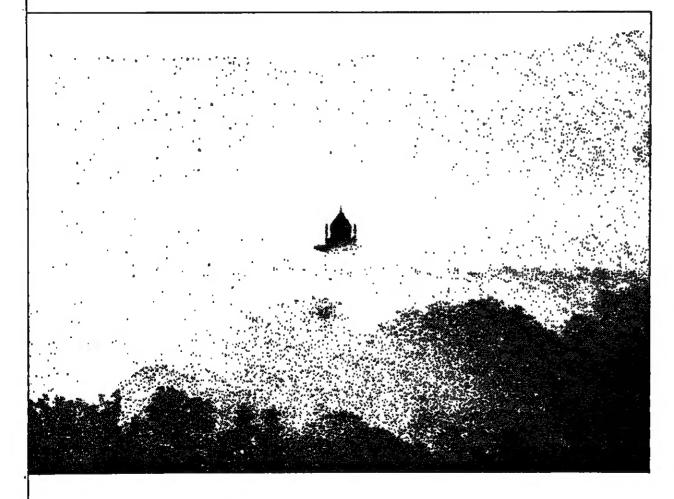
East Malaysian leaders fee! the federal authorities are encroaching too far into their autonomy. Datuk Pairin wants the federal authorities to keep to the spirit of the famous " 20 joined Malaysia. The memoran-dum gave Sabah a degree of autonomy beyond that enjoyed by the mainland states in such important matters as religion. tion and constitutional amend-

So far, the Malaysian federation has worked well, but new challenges have emerged that require sensitivity, maturity and compromise if the federa-tion is to remain harmonious.

Wong Sulong

À,

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ist demonstration last year.

Requested to speak at the conference, Usman read a poem instead—his "salute to freedom fighters." When the translation was read, the audience response was tremendous.

Usman's poems—and to a lesser extent his short stories, plays and novels—have moved readers and audiences for four decades and in several languages besides his native Malay.

They have been translated into English, Chinese, Tamil, Thai, Japanese, Russian, French and Arabic. True to his expressed stand, Usman has always concerned himself with issues at home and abroad.

His earliest works, though

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The Best By Any Standards

MALAYSIA 11

Business guide

Relaxed but never lazy

THE FOREIGN businessman ringgit is an explanation reshould find his way around quired by the central bank.

Malaysia quite easily. Transportation is good and tele-phones work most of the time. The people are friendly and hospitable. English is widely used, particularly in the private

Kuala Lumpur (meaning muddy river mouth) is a pleasant city of one million where traffic jams are tolerably short. The pace is relaxed but never lazy. Taxis are about the cheapest in the world. A ride from Subang international airport to Kuala Lumpur, a distance of 14 Kuala Lumpur, a distance of 12 miles, costs less than 20 ringgit.

There are more than half-a-dozen car rental companies in the city, including Avis and Hertz.

There are no restrictions on There are no restrictions on the city wear or a safari suit. A daily wear or a safari suit. A

of the country of over 10,000

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CONTRACTOR

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Constanting.

Government effices start at 8.15 am and closes at 4.15 pm, while the private sector begins at 9.00 am and closes at 5.00 pm Monday to Friday. (Half day on Saturday.)

Thursday is a half working day and Friday is a holiday, while Saturdays and Sundays are full

import or export of foreign or jacket is necessary on more for-local currencies by travellers, mal occasions or for appoint-Only for transactions in and out ments.

A long sleeve batik shirt is

BEHAVIOUR: Malaysia, being a complex multi-racial country, it is important to remember that behaviour quite acceptable by one community may be frowned

Saturday.)

Banking hours are from 10.00
am to 3.00 pm on Monday to
Friday and from 9.30 am to 11.30
am on Saturday.

In the predominantly Moslem states of Johore, Kelantan, Trengganu, Kedah and Perlis,
Thursday is a half working day

one community may be frow pea upon by another. Modesty is the catchword for dress, manner and speech.

Certain issues, such as the position of the sultans, the special privileges for the Malays, are highly sensitive and the businessman should avoid them businessman should avoid them altogether in casual conversa-

> ENTERTAINING AND EAT-ING OUT: Malaysia is literally a gourmet paradise, with its wide selection of Malay, Chinese, Indian, Nonya (Straits-born Chinese) and western cuisine. When entertaining a multi-racial group, liquor may be served but should not be offered to Moslems. No liquor is served at Malaysian government func-

Among the local fare, try nasi Among the local tare, by hast lemak (rise marinated in coco-nut milk, served with curried beef, peanuts and vegetables) or murtabak (a mixture of eggs, dough, onions and minced meat) or satay (roasted skewered mea served with sweet peanu

SIGHTSEEING: from Kuala SIGHTSEEING: from Kuala Lumpur, a busy businessman can spend a pleasant weekend at historical Malacca, or Frasers Hill, both two-and-a-haif hours by car. For the more adventurous with more time, a stay at Taman Negara, the national park, or a visit to Sabah or Sarawak would be a worth-

national part, or a visit to salan or Sarawak would be a worth-while experience. HOTELS: Kuala Lumpur: Shangrilla Tel: 2322388; Hilton: 2422122; Pan-Pacific: 2936555; Regent: 2425588; Ming Court: 2610068 2619066. Penang: Rasa Sayang: 811811;

Eastern and Oriental: 375322; Golden Sands: 811911.

Kota Kinabaju: Hyatt: 219888; Tanjong Aru Beach: 58711. Kucing: Aurora: 20281; Holiday Inn: 423111. Most hotels and some restaurants have a 10 per cent

service charge plus 5 per cent sovernment tax. Further tipping s discretionary. A WARNING: Malsysia has the reglest drug laws in the world, and makes ne apologies for them. Possession of heroin or morphine above 15 grammes is considered trafficking and punishable

with a mandatory death sentence upon conviction.



Tourism development is controversial issue as John Murray Brown reports

campaigner in the cabinet

FOR A COUNTRY that provided any questions about his new tion-its lack of accessibility the location for the film South Pacific, Malaysia finds it surprisingly difficult to attract tour-ists.

ists.

Its magnificent beaches too often seem to lose out to the shopping centres of Singapore, or Bangkok which offers night-life and a lot more besides. Kuala Lumpur is quiet by comparison, a city of trees and pavillions and what must rate as one of the world's grandest centre.

tourism and culture, Mr Sabbarand friends.
udin Chik, a former deputy fi"This," says Mr Noel Hawkes, sing the best level for the ring-git, than answering complaints

and Bangkok," says the minis-ter, whose pending tray is cur-point the two main drawbacks of rently awash with parliament-Malaysia as, a tourist destina-

post which has full cabinet and its hazy international imstatus. Some fellow politicians apparently worry that "tourism" might drown out the country's "culture."

one of the world's grandest cen-tral railway stations.

The government has just guises the fact that as many as The government has just guises the fact that as many as appointed its first minister of 2m are probably visiting family

nance minister who still vice-president of the Malaysian appears more at home discus- Association of Hotels, "is the reason why per capita expendi-ture by tourists here is the git, than answering complaints ture by tourists here is the about the price of beer in Kuala lowest in the whole of south east Lumpur's half empty hotels.

From his office high in one of the capital's most prestigious ment's decision to give tourism commercial blocks, Mr Chik is busy marshalling what is to be the economy is pulling through the most ambitious advertising its worst recession in a decade.

"If handled properly it could be very successful." he save

undertaken. be very successful," he says.
"We have to relate our prom"Tourism could provide the silotion here in Malaysia with ver lining in an otherwise what is available in Singapore rather dark cloud."

once malaysian Airlines (MAS) started up a competitive run to the US. Image is a more serious problem. In past years the TDC spent little on advertising with the result that few outside Malaysia, in key markets like Japan know the delights of its beaches, its cool hill stations or its exotic jungles. The outside world is still more preoccupied with Malaysia as an islamic country, the place where drug traffickers

receive the death penalty. In the short term Mr Hawkes and those like him running hotels in Kuala Lumpur and other cities realise that profitability may be some way off.

Angeles also stopped flying once Malaysian Airlines (MAS)

and its nazy international image. Presently there are just 72 international flights every week into Kuala Lumpur, compared with around 1,000 innto nearby some Japanese tour operators are now able to demand 50 per cent discounts on what are already knock down room rates.

Singapore.
Few incentives are given to sirlines to bring the long haul passengers—the people to fill Kuala Lumpur's hotels and resaurants, spending badly needed foreign exchange. Indeed UTA, the French airline recentive silled off plans to open With occupancy barely above 30 per cent it will be some time before hotel business will be back to the levels enjoyed in the early 1980s. A report by Arthur Young and company last year said hoteliers should not expect recently called off plans to open a route to Kuala Lumpur. North West Orient, out of Los

a better year before 1988.

"In 1987 a weakened ringgit
may induce increased visitor
however with the consingapore, the perennial probtraffic, however, with the con-tinuing recession and more new hotels opening, these factors will unlikely be enough to turn occupancy levels around or do more than just start the industry on the road to recovery," it com-mented.

The government has still to approve the new minister's budget. He made it clear, however, that promotion would be a priority area. Last year the TDC spent 34m ringgit, while earnings from tourism reached 1.7bn ringgit, the fifth largest foreign exchange earner. "Our main concern must be to

increase the average length of stay," said Mr Chik, This cur-

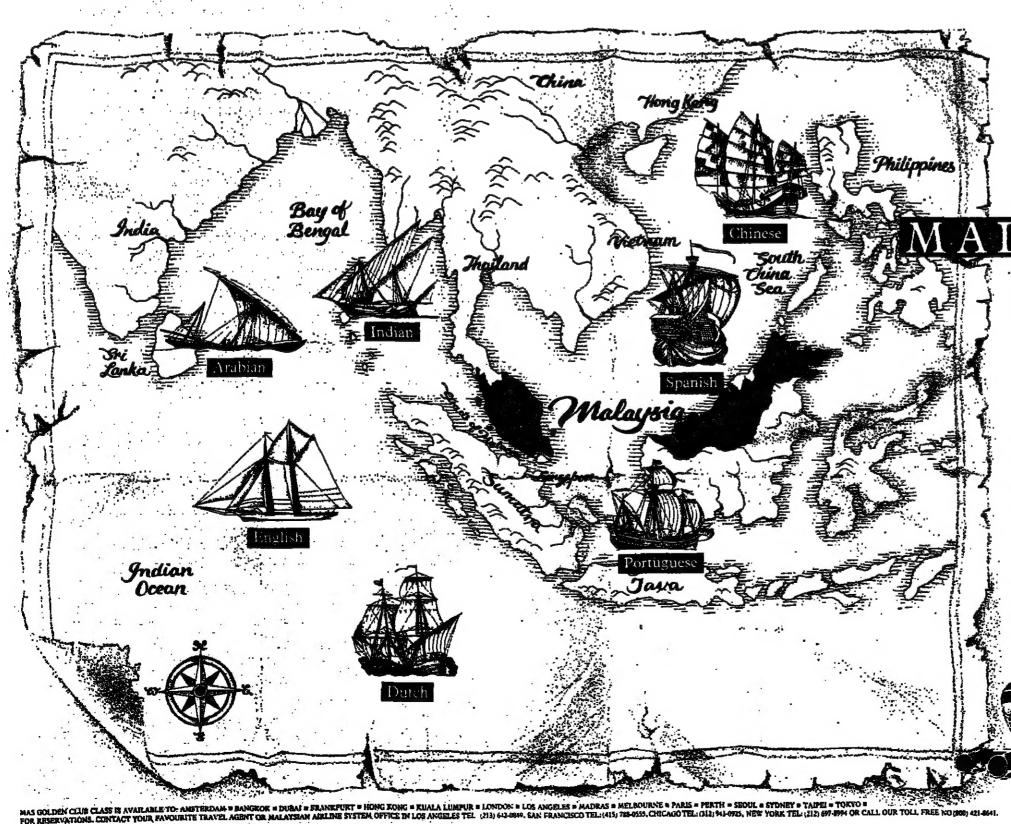
The property boom three years ago resulted in a huge oversupply of hotel space, such that according to Mr Rawkes, some Japanese tour operators rently works out at 4.5 days per person, with a daily spending rate of just 108 ringgit and the minister is keen to attract more conventions to Kuala Lumpur.

At the travel agents conference (PATA) last year, delegates, all of them on expense accounts were found to have outspent the average tourist by more than four times. Kuala Lumpur offers a central loca-tion in the region, a surfeit of good hotels, as well as one of the most lavish conference com-

lem yet remains that of persuad-ing foreign airlines to stop in Kuala Lumpur. In pressing for changes in landing regulations, Mr Chik is well aware he may be treading on toes in other ministries, not least in transport, cus-toms and aviation.

"We have to play a public relations role," he explains. "Because tourism cuts across so many other departments."

The TDC recently launched a new batch of promotion lingles, one of which described Malaysia as "Asia's hidden secret." Mr Chik is out to ensure it will not remain so for too much



FOR AGES TRADERS HAVE BEEN BATTLING THE ELEMENTS TO GET TO THE UNTOLD RICHES OF MALAYSIA.

It is indeed providential that Malaysia is situated where the tides and trade winds meet. For in the days when seas were the main thoroughfares, ships from all over the world, half sunk with precious cargo, were driven along to the port of Malacca in Malaysia. It flourished into the most opulent emporium of the day. Where amidst a babel of a hundred tongues, Persian perfumes, Chinese silks, Moluccan spices and other prized wares were traded.

Visitors are still drawn to Malaysia today, although not by the winds. There is an abundance of business opportunities. A wealth of natural wonders. And a diversity of cultures as exotic as the trade of the old days.

Today Malaysian Airline System offers travellers the fastest flight to the riches of Malaysia. Travellers on MAS Golden Club Class can also experience the longest stretch in the business. Seats that are wider, more comfortable in luxurious cabins. And exotic meals from around the world reminiscent of Malaysia's rich and

romantic past. On the way, enjoy inflight service with a gentle charm that comes so naturally to Malaysians.

FLY MALAYSIAN. WE'LL TREAT YOU LIKE GOLD.



The national language has grown rapidly as Adibah Amin reports here

Aspirations have been achieved

MALAYSIA's National language has grown so fast in the last three decades that you need super-stamina to keep up with

Hectic terminology-building began even before the country gained independence from Britgained independence from Brit-ish rule in August 1957: for it had been tacitly agreed for some time that Malay, the lingua franca of what was once called the Malay archipelago, would be the new nation's bahasa kebangsaan—national lan-

guage.

Eventually, it was envisaged:
Malay would replace English as
the official language and the
medium of instruction in the medium of instruction in the Malaysian education system: English would remain as a second language for academic reference and international relations and the other languages would retain certain inalienable rights.

All these aspirations have come to pass. Today, Malaysians stop a while to take a look at the situation and correct mistakes

situation and correct mistakes made in the rush to promote the national language.

With the switch to bahasa (bahasa Malaysia or Malay) as the official and academic language, and the political playing-down of English, lest it threaten the position of bahasa, the stan-dard of English in Malaysia has fallen alarmingly.

Now that bahasa is securely

entrenched, steps can be "safely" taken to strengthen the command of English among

young Malaysians.

Babasa itself, though unassailable in position, is facing problems related to rapid

For centuries, it has been essentially a language of litera-ture, religion, philosophy, poli-tics and traditional trade. To cope with its new roles it has had to acquire a wealth of vocabularly in science, technology and modern commerce.

Some 100,000 terms have been coined with official blessing, and tens of thousands more without Somehow the terminology growth has kept pace with the urgent needs of students in various disciplines as they move from primary to secondary to tertiary level right up to Ph.D.

Everyone concerned agrees, however, that the time has come for consolidation and co-ordination. The dewan bahasa and pustaka (Institute of Language and Literature), the examina-tion syndicate, the universities
and the mass media are making
a concerted effort towards a
consistent terminology.

Though the terminology-builders are all for unity, several
are reluctant to give up their
cherished ideas.

recreational facilities



Bahasa is now the official language and the medium of instruction.

Interestingly, the Indonesia/ Malaysia language council has published a two-volume, 1,601 page collection of terms agreed upon in 17 marathon sessions from 1974 to 1985—about 75,000 terms in all, concerning 65 disciplines and sub-disciplines.

This is most encouraging for Indonesians and Malaysians who are anxious to reunite bah-asa Indonesia and bahasa Malaysia into a common language spoken and written by 180m people.

The two languages are mod-ern developments of bahasa Melayu, i.e., Malay. Bahasa Indonesia has tended to adopt and adapt Dutch terminology whereas with bahasa Malaysia

it is English.
Fortunately, Dutch and English are close enough to each other to enable satisfactory compromises. Besides, a vast proportion of the scientific terminology comprises words of Greek and Latin origin which have gained universal currency.

The unifying work has begun in earnest—within each lan-guage and between the two lan-guages, but the process will be

Like English, Malay has for centuries been blithely borrowing foreign words. Besides the recent borrowings from English, Dutch, and in-directly Greek and Latin, there are the earlier loan words from Sanskrit, Arabic, Persian, Por-tuguese, Tamil, Chinese, Javanese and other languages of

the Malay world. Throughout the years Malay-sian terminology committees have had heated arguments on whether to use a word which is aiready in the language or to acquire the current English or

Those belonging to the first school of thought are further divided into groups favouring indigenous Malay words, Sanskrit loan-words and words borrowed from Arabic.

Upholders of the other school are subdivided into adopters and adapters—the former declaring that it is most convenient to use an English or uni-versal term unchanged and the latter insisting on giving the word a Malay look or sound.

Many terms are combinations of indigenous and borrowed words of various origins being compromise solutions after

number of answers-citra kumpulan syarikat, citra syarikat, citra perbadanan, imej kumpu-lan syarikat, imej syarikat, imej

Citra is from Sanskrit, kumpulan an indigenous word, syari-kat from Arabic, perbadanan an Arabic loan-word with Malay affixes, imej from English.

The Indonesia-Malaysia collection give two terms—imej syarikat and citra kumpulan syarikat noting that the former is used in mass communications and printing and the latter in business administration, public management and plantation management

As for the adopters vs. adapters tussle, at one time the adapters were visibly victorious, with auditorium written as odi-torium, petroleum at pertro-liam, psychology as saikoloji.

In recent years there seems to have been a swing to the other side. You now see auditorium and petroleum exactly as in English and the English psychology only slightly modified to psikologi.

On further enquiry, however,

you realise that only the look is identical or similar to the English words, the sound is disconflerce arguments.

Ask what the term for corporate image is, and you will get a pronounced "ow" as in "owl-

ish," the "um" in petroleum as in "oomph," and psikologi is pronounced per-see-co-lo-ghee, the final "gi" as in "ghee," not

'gy."
The new sound is hard to take, The new sound is hard to take, especially for those who are used to the English pronunciation of the words. If you watch closely, you may catch a pained look in the eyes of television news readers as they dutifully pronounced television (bahasa for "technology") tech-no-loops

ghee.

There is method to this apparent madness. Since bahass spelling is phonetical and English spelling anything but, the question has been; do we change the spelling of English words to retain the pronunciation of the spelling of the spelling of the spelling of the spelling than the spelling the spelling of the spelling than the spelling than the spelling than the spelling that the spelling than the sp tion or do we retain the spelling and change the pronunciation? The latest thinking is that it is better to retain as much of the original spelling as possible to keep the written word universally recognisable: the pronunciation should not cause problems once the phonetic principle is understood.

A university student probably expresses the feelings of his generation when he says: "tech-no-lo-gy or tech-no-lo-ghee, it doesn't really matter, but please

doesn't really matter, but please no more changes."

"When I was at school, we were all taught to write karban dioksid for carbon dioxide, now it is karbon dioksida!

"I'm told it's close to the original Latin or is it Greek?
Anyway it's double Greek to most of us. I'm happy to hear the

most of us. I'm happy to hear the experts are getting together to make up their minds once and for all."

But even if the experts can agree on all points, a language has its own life and develops: according to its peculiar genius. It belongs to all the people who speak and write it, and usage often goes against the best-laid schemes of language planners. Purists once rejected radio and bicycle and tried to popularise their indigenous creations, tetuang udara, and kereta

Later, Arabic-orientated language architects wanted iktisad and siasah to be used for eco-nomy and politics. Neither group succeeded. The people kept using the colonial words, assimilating them into bahasa vocabulary as radio, basikal,

ekonomi and politik.
Still, this does not mean the experts should stop trying. Their role is to bring some order and direction to the natural growth of the language and to create a healthy balance between discipline and burgeoning life.

Prime Minister to address London seminar

MALAYSIA'S drive to attract foreign investment has been helped by the liberalisation of its policy on foreign equity par-ticipation and the 1986 Promo-tion of Investment Act, which provides attractive tax incentives for the manufacturing, agriculture and tourism industries.

More than 1,200 international companies bave already located their projects in Malaysia and the country is keen to attract more UK businesses to invest there.

The Malaysian Prime Minister, Dr Mahathir Mehamad, will be participating in a special one-day business seminar at London's Hilton Hotel, en Wednesday, July 22.

The event, entitled "Malaysia: your profit centre in Asia" will allow UK delegates to meet Malaysian businessmen and senior government officials who will accompany the Prime Minis-ter, and to dicuss possible busi-ness opportunities in Malaysia with them, along with details on the latest political and eco-

Participants

The Peat Marwick McLintock seminar will be chaired by Lord Richardson, the former Governor of the Bank of England and Lord Kindersley, chairman of the Commonwealth Development Corporation. In addition to Dr. Mahathir Mohamad, who will give the heynote speech, other speakers include: peakers include:

The Malaysian Minister of Trade and Industry, Datin Poduka Rafidah Aziz, whose subject will be: "Investment policies and apportunities."

Senior Partner of Peat Mar-wick McLintock in Malaysia, Mr Paul Geb, will speak on the theme: "Wby Malaysia?"

 Mr John Wilcock, managing director, Malaysian Oxygen: "Investment experience of a British company in Malaysia." Date Ahrmad Sarji Abdul Hamid, chairman of the Malaysian Industrial Development Anthority: "Investment incen-tives and facilities in

o Mr Eric Hurst, chairman, Lewis Woolf Griptight: "Investment experience of a medium sized British company in Malaysia."



Victory celebration: Dr Mahathir, the Prime Minister, celebrating at the UMNO party elections, with his Deputy, Mr Ghafar Beba

Obstacles to success

Continued from page one

When it is impossible to go back and costly to go forward, help has to be sought elsewhere. The answer to many of the gov-The answer to many of the government dilemmas would be an improvement in world economic growth, a further rise in commodity prices and a rolling back of the tide of protectionism. If that is not forthcoming an even greater emphasis will be placed on the quality of Malaysia's political leadership-because in few, if any, countries is there a greater co-relation between the attainment of political, racial and economic goals.

Dr Mahathir's coalition partners privately question whether he will be able to provide it because of his preoccupation with the division within his own party. " How can you work and

call for national unity when it cannot be achieved within your own party?" asked one of them. "He is an intelligent, capable man, but all his energies are going to be devoted to the party and therefore to his own constituency, the Bumiputras. He will not be able to afford, even if he wished to, changes of direction which could be presented as diminishing his commitment to their cause."

If that assessment should be correct it will be a cause for disappointment for many, both inside the country and abroad who appreciate the depth of Malaysia's potential. But then few others have to contend with the complexities of such a racial mixture, or have the cushion of so much natural, material good fortune.

Malaysia's top titles

MALAYSIAN honours and titles are bestowed by the yang di-pertnan agong (king) and the sultans and governors of the 13 states. The king is elected by and among the nine sultans on rotation, and serves for five years as Malaysia's head of state.

The main titles are: Tengim, tunku, raja: denotes a prince. Example: Tengku Abdul Rahman, Malaysia's first prime

Tun: highest federal honour for a commoner, roughly equivalent to a lordship. The title is restricted to 50 persons.

Example: Tun Ismal Ali, head of Permodalan Nasional Berhad, the government investment agency.

restricted to 195 persons. Example Tan Sri Lee Loy Seng, head of the Kuala Lumpur Kepong plantation group. Datuk, date, date seri, and variations: a knighthood bes-

Tan szir a federal knighthood,

towed by the states. In conversation, with persons carrying the above titles, it would be proper to address

ng tourist and convention hill resort in South-east Asia with 1,100 hotel rooms, casino and other

Awana Golf & Country Club and Awana Condominium... ultimate luxury



Asiatic Development Berhad... a plantation subsidiary producing palm oil, tubber and cocoa produce among other tropical fruits

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Within the last 20 years, the wealth of Malaysia's natural resources and the diversity of its products have propelled the country's economy to an enviable position in South-east Asia.

It is against this rich background that Genting has recorded a phenomenal compounded growth rate of 30 per cent each year since its inception in 1971. Today, Genting is one of the top 10 publicly-listed Malaysian companies.

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37.5
705.3

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